





Agenda

- 1 Call Joint Meeting of Member Representatives and Board of Directors of the CalSAWS Consortium to Order
- 2 Confirmation of Quorum, Agenda Review, Protocols
- 3 Public Comment
- 4 CalSAWS JPA Board Action Item Approval to Meet Under Emergency Order
- (5) CalSAWS JPA Board Action Item Consent Calendar
- 6 Member Representative Action Item Approval of Administrative Budget for Unfunded Costs for FY 22/23
- Member Representative Informational Items (Items 7-16)
- 17 June 2022 JPA Membership Meeting
- 18 Adjourn Meeting





C

Public opportunity to speak on any Item NOT on the Agenda. Public comments are limited to no more than three minutes per speaker, except that a speaker using a translator shall be allowed up to six minutes.

D

Note: The public may also speak on any Item ON the Agenda by waiting until that item is read, then requesting recognition from the Chair to speak.

3

Public Comment

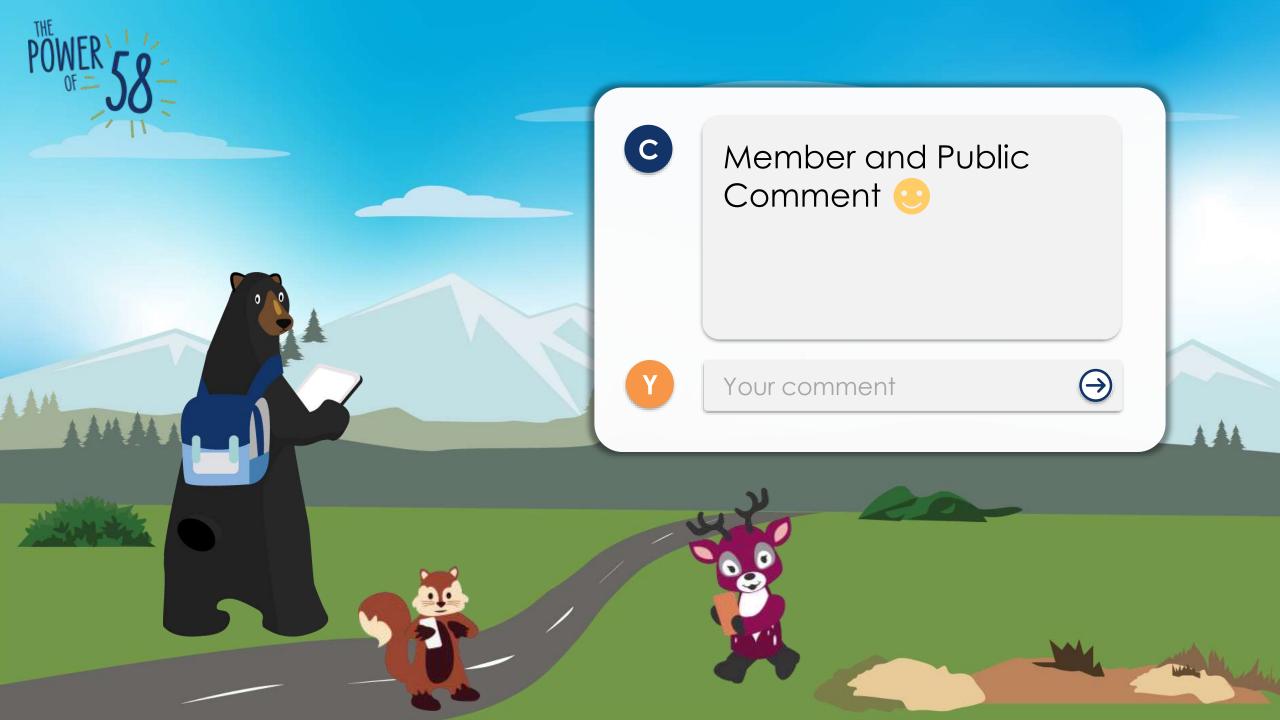




CalSAWS JPA Board Action Items

Action Items

- 4. Authorization to conduct CalSAWS JPA Board, Project Steering Committee (PSC), and WCDS Subcommittee Meetings in accordance with subdivision (e) of Government Code 54953 through February 27, 2022, based on the following findings:
 - a. The Governor's State of Emergency related to COVID-19 remains in effect;
 and
 - b. Sacramento County continues to recommend measures to promote social distancing.



Cal**SAWS** JPA Regions



Approval to Meet Under Emergency Order

Region	Board Member	Yay	Nay
State	Dan Kalamaras		
1	Kathy Gallagher		
1	Tracey Belton		
2	Rachel Roos		
3	Bekkie Emery		
4	Deborah Martinez		
4	Dena Murphy		
5	Gilbert Ramos		
5	Debra Baetz		
5	Melissa Livingston		
6	Michael Sylvester		
6	Roxana Molina		
6	Cynthia McCoy-Miller		

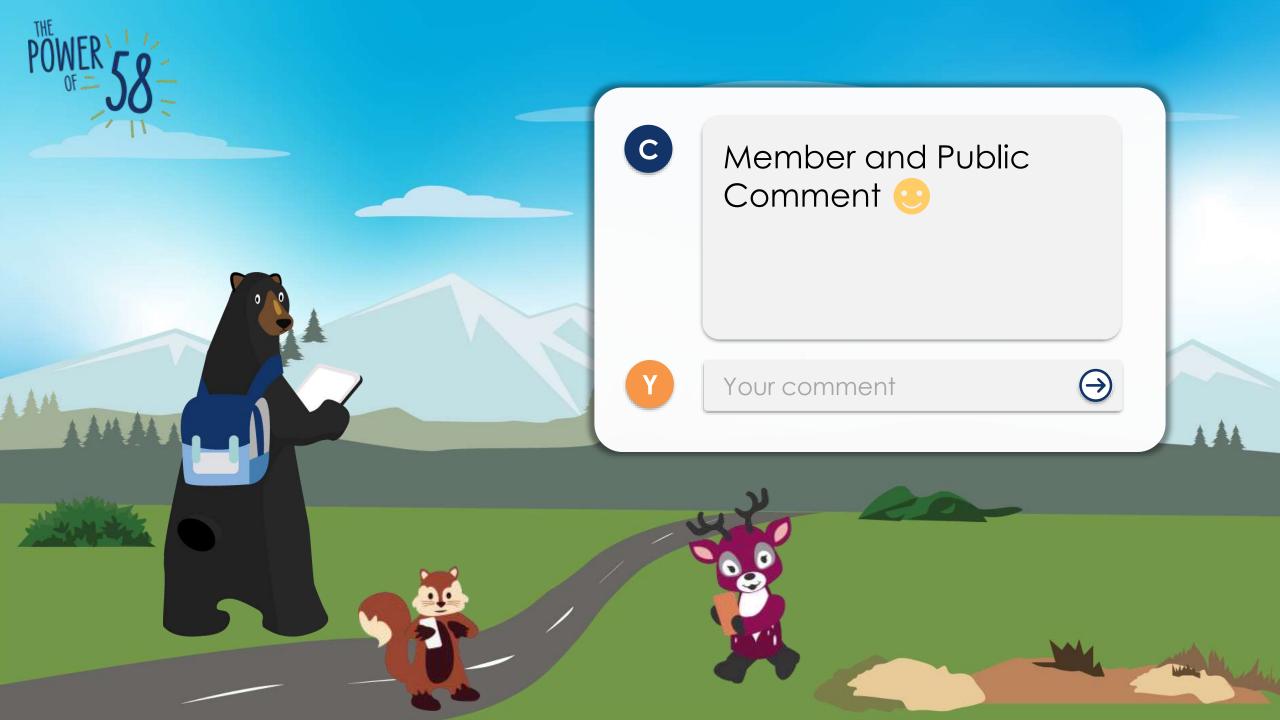


CalSAWS JPA Board Action Items

Action Items

Consent Items

- a. Approval of the Minutes and review of the Action Items from the December 17, 2021, CalSAWS JPA Board of Directors meeting.
- b. Approval of Accenture Change Notice 14, which includes requests for Accessibility Testing.
- c. Approval of Gainwell Central Print Option to include Tulare Central Print Services.



Cal**SAWS** JPA Regions



Approval of Consent Items

Region	Board Member	Yay	Nay
State	Dan Kalamaras		
1	Kathy Gallagher		
1	Tracey Belton		
2	Rachel Roos		
3	Bekkie Emery		
4	Deborah Martinez		
4	Dena Murphy		
5	Gilbert Ramos		
5	Debra Baetz		
5	Melissa Livingston		
6	Michael Sylvester		
6	Roxana Molina		
6	Cynthia McCoy-Miller		





Member Representatives Action Item

SFY 2022/23 – CalSAWS JPA Administrative Budget

CalSAWS JPA Member Administrative Costs	SFY 2022/2023
Insurance Services	\$57,719
External Financial Audit	\$35,386
SOC 1 Internal Audit Services	\$83,413
San Bernardino ATC ("SB ATC") Accounting Services	\$477,630
TOTAL	\$654,148
The Admin budget was decreased by \$67K from FY21/22 and is based on the following:	
1. Insurance Services estimate based on actuals of FY 2021/22 budget plus 10%	
2. Financial Statement & Single Audit Services, includes actual amount plus 5% contingency based on Eide Bailly contract.	
3. SOC 1 Services, actual amount based on Davis Farr contract, plus 10%	
4. SOC 2 Audit Services were moved to the CalSAWS IAPDU as a qualified cost	
5. SB ATC projection based on standard hourly rate and estimated hours at 1,769 hours/year x \$135 x 2 FTEs	

Member Representatives Action Item

SFY 2022/23 – CalSAWS JPA Administrative Budget

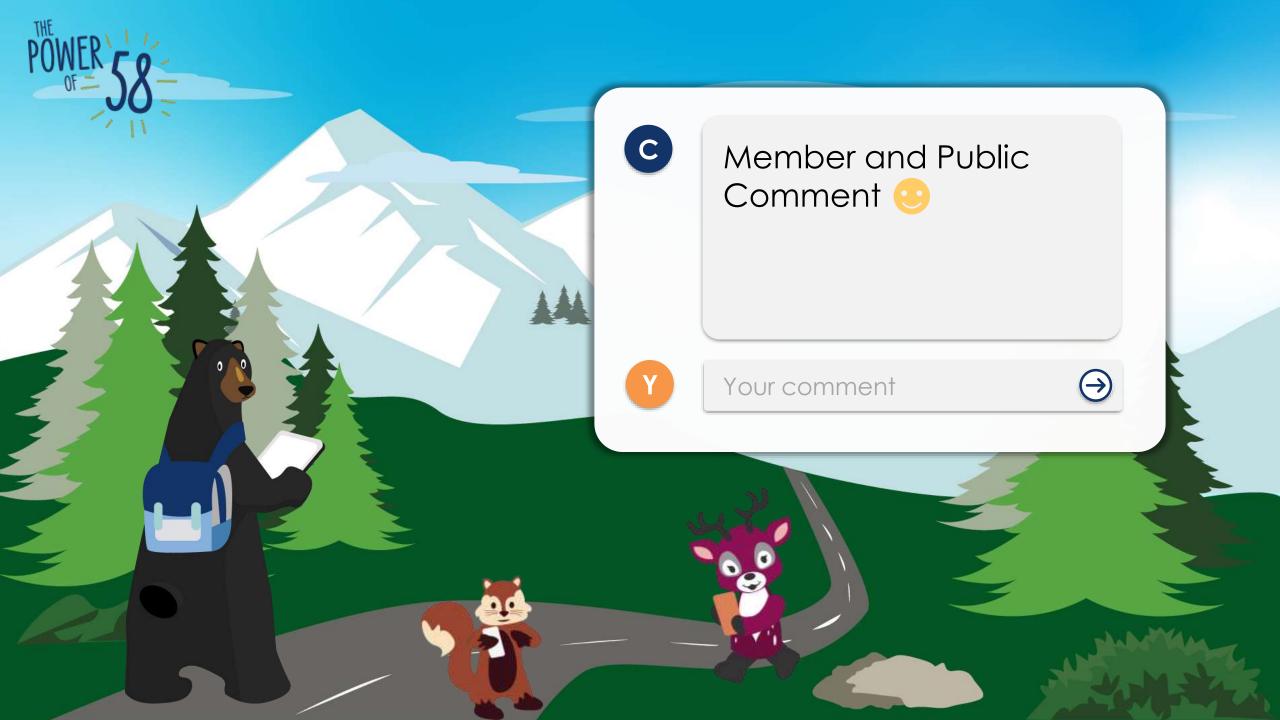
Region	COUNTY	% Share of Persons Count 19/20	SHARE OF ADMINISTRATIVE COSTS BY COUNTY		
1	Alameda	3.02%	\$19,755		
2	Alpine	0.00%	\$0		
2	Amador	0.06%	\$392		
3	Butte	0.64%	\$4,187		
2	Calaveras	0.10%	\$654		
3	Colusa	0.07%	\$458		
1	Contra Costa	1.91%	\$12,494		
3	Del Norte	0.10%	\$654		
2	El Dorado	0.28%	\$1,832		
4	Fresno	4.19%	\$27,409		
3	Glenn	0.10%	\$654		
3	Humboldt	0.45%	\$2,944		
5	Imperial	0.80%	\$5,233		
4	Inyo	0.04%	\$262		
4	Kern	3.43%	\$22,437		
4	Kings	0.51%	\$3,336		
3	Lake	0.26%	\$1,701		
3	Lassen	0.07%	\$458		
6	Los Angeles	29.34%	\$191,927		
4	Madera	0.59%	\$3,859		
1	Marin	0.32%	\$2,093		
4	Mariposa	0.04%	\$262		
3	Mendocino	0.30%	\$1,962		
4	Merced	1.11%	\$7,261		
3	Modoc	0.03%	\$196		
2	Mono	0.02%	\$131		
1	Monterey	1.31%	\$8,569		
1	Napa	0.22%	\$1,439		
2	Nevada	0.19%	\$1,243		
	Amounts per county are subject to change, based on 20/21 Persons Count				

Region	COUNTY	% Share of Persons Count 19/20	SHARE OF ADMINISTRATIVE COSTS BY COUNTY
5	Orange	6.20%	\$40,557
2	Placer	0.44%	\$2,878
3	Plumas	0.05%	\$327
5	Riverside	6.48%	\$42,389
2	Sacramento	4.43%	\$28,979
1	San Benito	0.13%	\$850
5	San Bernardino	7.18%	\$46,968
5	San Diego	6.45%	\$42,193
1	San Francisco	1.50%	\$9,812
4	San Joaquin	2.29%	\$14,980
4	San Luis Obispo	0.43%	\$2,813
1	San Mateo	0.94%	\$6,149
5	Santa Barbara	1.10%	\$7,196
1	Santa Clara	2.75%	\$17,989
1	Santa Cruz	0.58%	\$3,794
3	Shasta	0.51%	\$3,336
2	Sierra	0.01%	\$65
3	Siskiyou	0.15%	\$981
1	Solano	0.91%	\$5,953
1	Sonoma	0.84%	\$5,495
4	Stanislaus	1.86%	\$12,167
2	Sutter	0.31%	\$2,028
3	Tehama	0.21%	\$1,374
3	Trinity	0.04%	\$262
4	Tulare	2.21%	\$14,457
2	Tuolumne	0.11%	\$720
5	Ventura	1.69%	\$11,055
2	Yolo	0.43%	\$2,813
2	Yuba	0.27%	\$1,766
	TOTAL	. 100.00%	\$654,148

CalSAWS JPA Board Action Items

Action Items

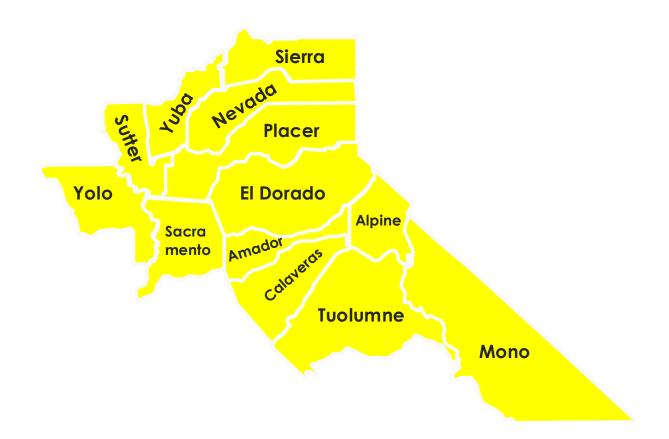
- 6. Approval of the Administrative Budget for Unfunded Costs for FY 22/23.
 - a. Review Administrative Budget Line Items





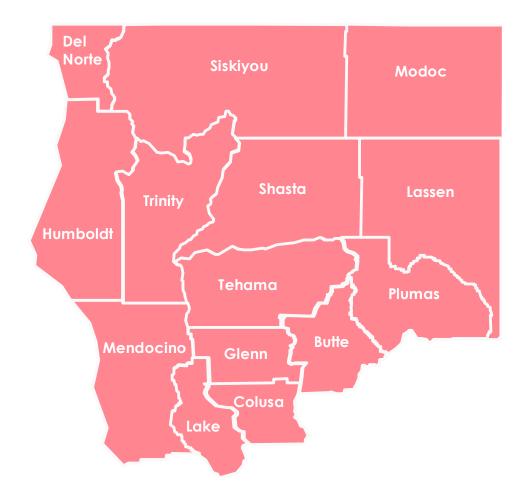
County/Director	Yay	Nay
Alameda Lori Cox		
Contra Costa Kathy Gallagher		
Marin Kari Beuerman		
Monterey Lori Medina		
Napa Jennifer Yasumoto		
San Benito Tracey Belton		
San Francisco Trent Rhorer		
San Mateo Ken Cole		
Santa Clara Angela Shing		
Santa Cruz Randy Morris		
Solano Marla Stuart		
Sonoma Angela Struckmann		





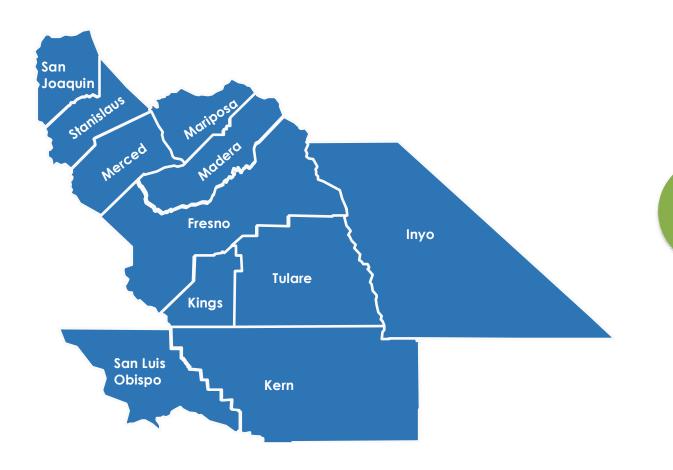
County/D	irector	Yay	Nay
Alpine Nichole Willi	amson		
Amador Anne Watts			
Calaveras Cori Allen			
El Dorado Don Semon			
Mono Kathy Peter	son		
Nevada Rachel Roos	5		
Placer Greg Geisle	r		
Sacrament Ethan Dye	0		
Sierra Vickie Clark			
Sutter David Nagr	а		
Tuolumne Rebecca Es	pino		
Yolo Nolan Sullive	an		
Yuba Jennifer Vas	quez		







County/Director	Yay	Nay
Butte Shelby Boston		
Colusa Elizabeth Kelly		
Del Norte Heather Snow		
Glenn Bill Wathen		
Humboldt Connie Beck		
Lake Crystal Markytan		
Lassen Jenna Aguilera		
Mendocino Bekkie Emery		
Modoc Tom Sandage		
Plumas Neal Caiazzo		
Shasta Roxanne Burke		
Siskiyou Patricia Barbieri		
Tehama Laura Hawkins		
Trinity Liz Hamilton		



County/Director	Yay	Nay
Fresno Maria Aguirre		
Inyo Marilyn Mann		
Kern Dena Murphy		
Kings Sanja Bugay		
Madera Deborah Martinez		
Mariposa Shannon Gadd		
Merced Yvonnia Brown		
San Joaquin Chris Woods		
San Luis Obispo Devin Drake		
Stanislaus Amanda Sharp		
Tulare Anita Ortiz		



County/Director	Yay	Nay
Imperial Veronica Rodriguez		
Orange Debra Baetz		
Riverside Sayori Baldwin		
San Bernardino Gilbert Ramos		
San Diego Richard Wanne		
Santa Barbara Daniel Nielson		
Ventura Melissa Livingston		





County/Director	Yay	Nay
Los Angeles Michael Sylvester		
Los Angeles Roxana Molina		
Los Angeles Cynthia McCoy-Miller		





CalSAWS Road Trip Information Center



- Length: 10 min
- Destination: Rest Stop
 Length: 45 min
- POI: Shark Tank (Innovation)
 Length: 5 min
- Destination: Los Angeles
 Length: 15 min
- POI: BenefitsCal (Innovation)

 Length: 5 min

- Destination: Central Project

 Length: 10 min
- POI: Shark Tank 2 (Innovation)
 Length: 5 min
- Destination: 58 Counties
 Length: 100 min
- POI: SB BOTS Update
 Length: 5 min
- POI: Procurements Update
 Length: 5 min
- CalSAWS Conference
 Length: 2 min



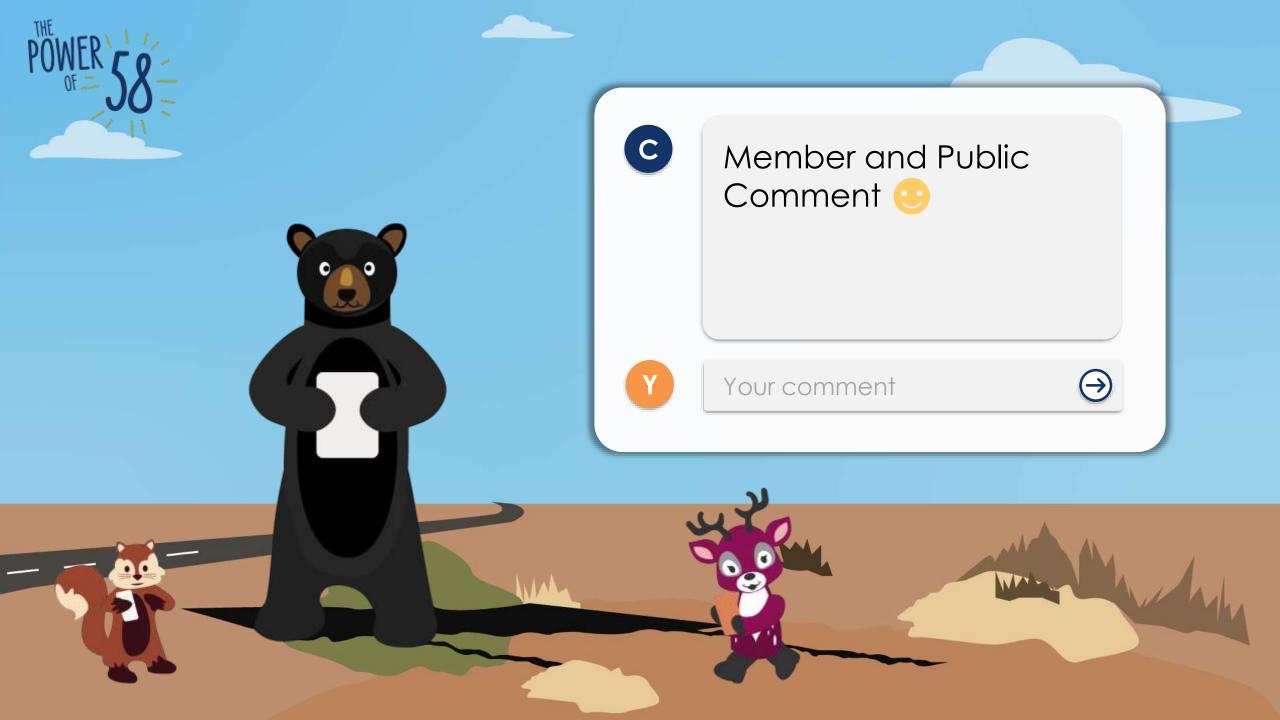




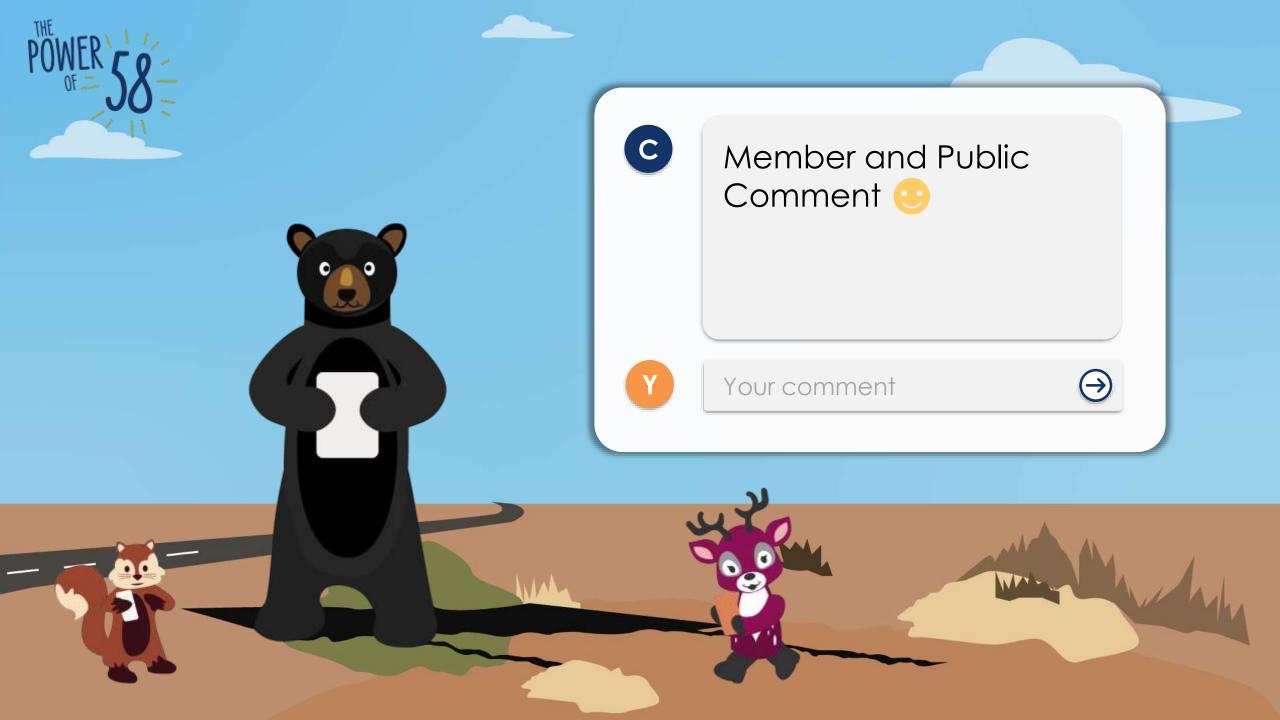
Destination: SoCal Travel Rest Stop



- No issues were identified with the project budgets for CalSAWS, CalWIN, or CalACES
- One issue was identified with SB1341 premise funding for Budget Year (SFY 2022-23) and will require an update in the May Revise
- One premise item was not fully funded as expected for Elderly Simplified Application Project (ESAP) and will need to be addressed in the May Revise
- Other premise items were included as expected
- New premise funding added:
 - Reforming CalWORKs Aid to Pregnant Parents
 - New Required Notices and STAT 47 Report Modification







Deploying Functionality Built in C-IV to CalSAWS

Follows approved data retention guidelines

CIT Coming Spring 2022

- Draft Schedule
- Will include sufficient time for counties with Board of Supervisors approval requirements for data removal
- Overview of Data Retention Process
- County Actions
- Reports Overview

Proposed Schedule

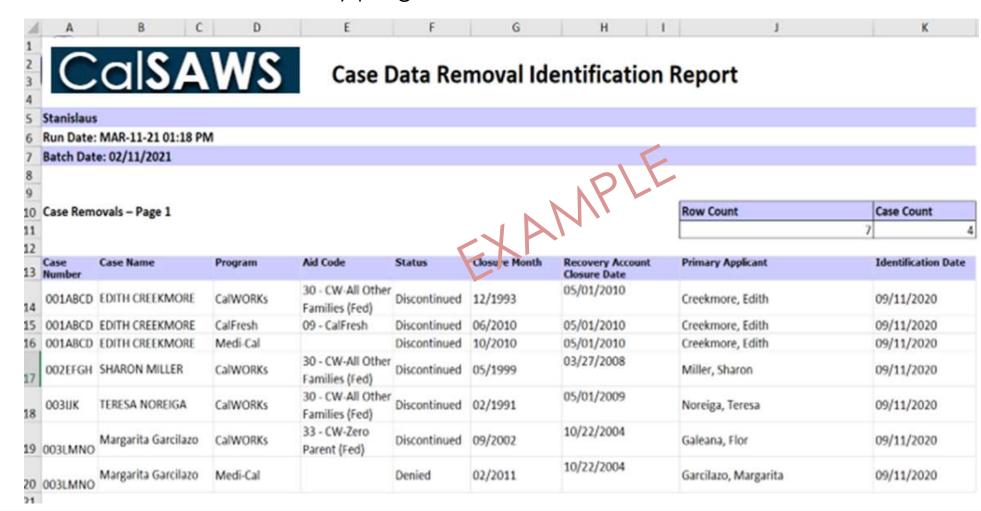
- Execute once in 2022 prior to first CalWIN Wave
- Next execution would be after final CalWIN Wave
- Ongoing execution of data retention process would then be on an annual basis



Travel Rest Stop

Data Retention: Case Data Removal Identification Report

- Monthly Report
- Contains one row for every program for Identified cases

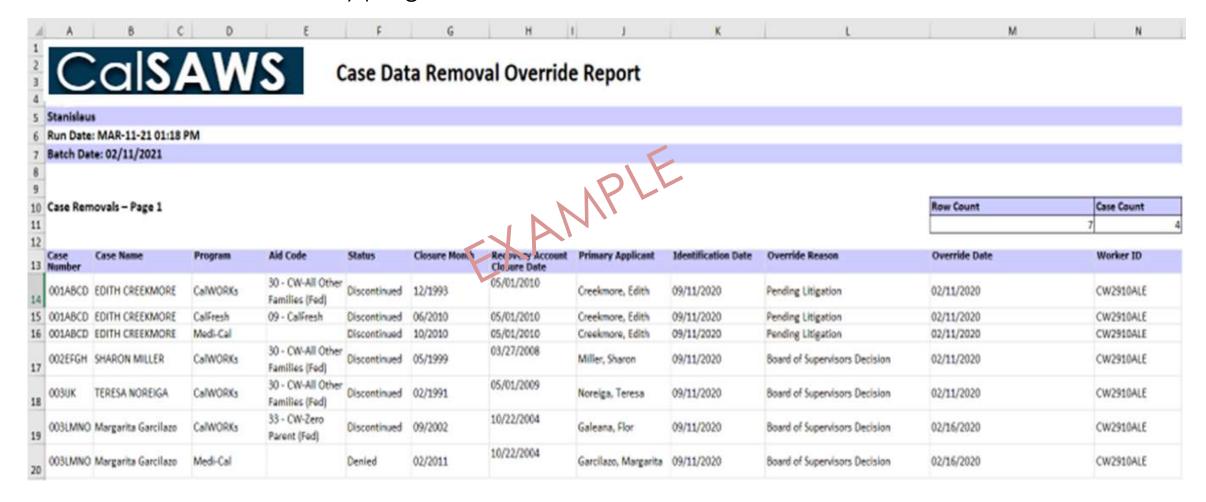




Travel Rest Stop

Data Retention: Case Data Removal Override Report

- Monthly Report
- Contains one row for every program for Overridden cases

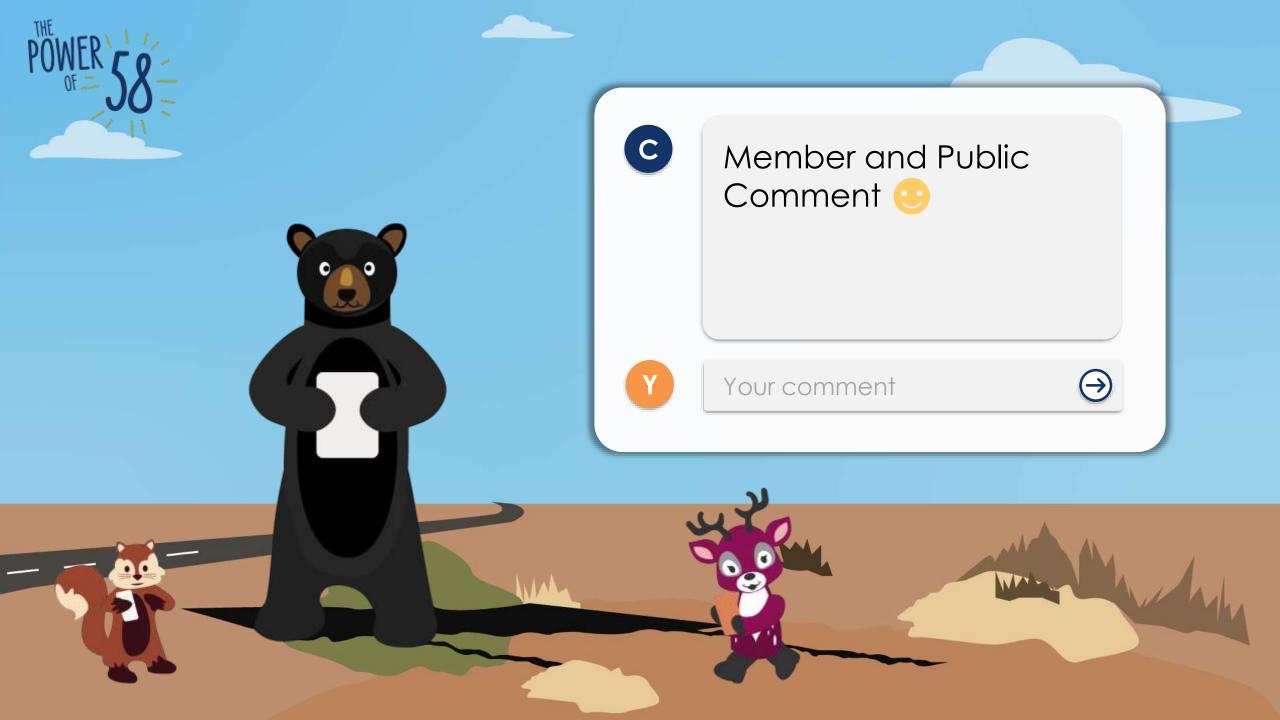


What Data is Converted to CalSAWS?

- CalWIN will extract relevant data by using filters:
 - + Data Retention Filters
 - Quarterly process in run in CalWIN which marks cases as to retention status, cases are not removed in CalWIN
 - "Not Retained" cases, will mostly be left behind (See Shell Cases)
 - + Other Filters
 - Remove extra data, such as cancelled EDBC records

Shell Cases

Will support mandatory timeclock information in alignment with CalSAWS



- As per last month's update, active users and transaction volumes continue to be aligned with combined pre-go-live C-IV/LRS
- Core CalSAWS response times continue to be in line with Service Level Agreements with no outages December
- Imaging response levels continue to be in line with Service Level Agreements since early November
- Enhanced support for the C-IV Counties extended through mid-December



Snapshots from Our Trip: CalSAWS Highlights

12,189
CalSAWS Users
18,113
CalSAWS Users (excludes Weekend and Holidays)
(9/27/2021 – 1/5/2022)

Average
Daily Users

11,385,281
Total Number of Correspondence Generated

Correspondence Generated

\$3.32B
Total Amount (All Programs)
11.4M
Total Number (All Programs)

Benefits Issued

6,367,806
Transactions
9,457,633
Transactions (excludes Weekend)
(9/27/2021 – 1/5/2022)

Average Daily
Transactions

3,258,558 by Batch 3,485,081 by Users

589
Production Defects
Resolved
115
System Enhancements
Implemented

55 Priority Releases
(9/27/2021-1/4/2022)



Snapshots from Our Trip: CalSAWS Highlights

854K+

Programs processed as a result of Medi-Cal SSA, CAPI, and State Minimum Wage COLA effort executed in Production on 12/11/2021

SSA, CAPI, and State Minimum Wage COLA

~57K
Hours of Effort

12th DD&I CalSAWS
Release 21.11

\$495M+

CalFresh Emergency Allotments issued for October and November 2021 impacting 1.5M Households across 40 Counties

CalFresh Emergency
Allotments

26,792Incidents

Incidents
Closed/Resolved

\$350K+

CalFresh Mass
Replacement Benefits
issued for October 2021 to
Support Welfare
Recipients on 4,200+
Households in 17 Counties
due to Power Outages

CalFresh Mass
Replacement Benefits

100

Days and counting with no interruptions to CalSAWS application availability (9/27/2021 – 1/5/2022)

No Interruptions to CalSAWS Availability

CalFresh Applications Submitted: Q4 Comparison Year over Year

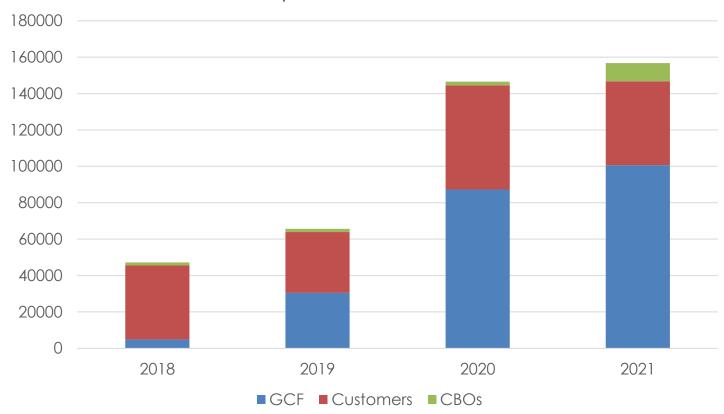


Chart compares CalFresh Application Submissions for Q4 2018, 2019, 2020, and 2021

- Applications increased from the prior year
- CBO-submitted applications increased 5x



Snapshots from Our Trip: BenefitsCal – Voices of the users we serve

Voices from the customers we serve...











BenefitsCal



*Stock images used to protect the privacy of Customers and CBOs who participated.

Hear from a

CBO

partner...



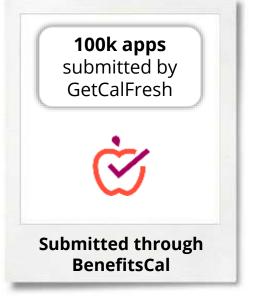
Snapshots from Our Trip: BenefitsCal - More access channels than ever

More access channels for support...









Snapshots from Our Trip: BenefitsCal – Impact by the numbers

Our Impact, by the Numbers

198,478
Households
took the first
step to connect
to benefits

Connections

222,030
Californians
were
empowered to
manage their

Online Use

benefits online

23,777
Californians
reported a
change online,
for the first
time!

New Features

27,298
BenefitsCal
apps included
more than one
program

Serving Holistic Needs 9,458 renewals submitted digitally, online

Digital



Snapshots from Our Trip: BenefitsCal – Optional/Configurable Features







- ACL 20-115 Increase Child Support Pass-Through and Disregard for CalWORKs Families
- Task management expedited tasks, task upload, task export
- Salesforce integration (LA County)



January 2022

Release 22.01

- ACL 20-145, 20-146 Eliminate ESAP SAR 7
 Requirement, Update ESAP NOAs and Run
 Batch
- MEDIL I 21-03 Update Delivery of Asset Verification Reports
- Pro-rate CF Minimum Allotment for CE/MCE Households



CalSAWS: Future Release Functionality and Policy



February 2022

Priority and 22.02 releases

- Run Batch EDBC for CalFresh SSA COLA effective 03/2022
- Expand access to Medi-Cal to all income eligible Californians, regardless of immigration status
- Post Partum Expansion expand to 12 months



March 2022

Release 22.03

- ACL 20-113 / 20-120 CW 60 MTC and WTW 24 MTC - CalWORKS time clock changes
- CalWORKS pregnancy special needs



April 2022

Priority releases

- Applicant EID batch run
- Pregnancy special needs batch run
- Integration with BenefitsCal Release 3.0
- FPL batch run (target)



May 2022

Release 22.05

- Increase asset limits for Non-MAGI programs
- ACL 21-109 Two Year OP/OI Establishment and Calculation Timeframe CalWORKs/CalFresh
- ACL 20-121 Establishment of a housing supplement for THP+NMD program





Winter 2022 Spring 2022 Summer 2022

R3.0



04/25/22

- 9 New Languages
- Income Reporting Threshold
- Ad Hoc Reporting



07/25/22

- Timeclocks
- CalWORKs 2.0
- GROW
- Extension/Waiver Requests
- Support Requests

- Operational
- Reports
- Expanded chat
- Extension/Waiver CBO Add'l Features

R4.0

CS	ID	Risk	Risk Level	Destination
©	263	Converted Data Test (CDT) defects not resolved prior to CalWIN UAT start could impact the user experience for User Acceptance Test (UAT) participants		58 Counties
	256	Imaging scalability, performance degradation, and operational process risk may impact the go-live dates for upcoming counties		Los Angeles 58 Counties
\$	237	The scaling of Batch for 58 Counties may have an impact on system performance		Los Angeles 58 Counties
1	268	Project Readiness for CalWIN cutover to CalSAWS		58 Counties
(2)	262	The CalWIN counties may not be fully prepared for go-live if they do not have sufficient or timely information	M	58 Counties
(\$)	264	CalWIN County waves may not complete their Imaging migration readiness activities by their designated wave go-live dates	M	58 Counties
!	267	GA/GR UAT and County Data Validation functionality may be delayed past May 2022	M	58 Counties
(1)	269	CalWIN Counties may not have enough development and testing timeline to Refactor their Reports and Ancillary System before Go-Live	M	58 Counties



Updates on the CalSAWS Consortium County Validation Process



Statewide Framework





- Collaboration
- Iterative Approach



Regional Model

- Flexibility
- Participation Options



Next Steps

- Release 22.03
- Release 22.05
- Reflect and Evolve



Why does
BenefitsCal
collaboration
need to
evolve?

Stakeholder Inclusion

Defines the many inputs to the process, where ideas are elicited from meetings, testing, experimentation, large legislative priorities, changing policies, and more.

Roles and Responsibilities

We all have a role to play. Defining these roles and responsibilities provides predictability and transparency: we know what to expect from each other.

Collaboration Framework

Everyone joins the process with a different lens and perspective. Establishing a framework is essential to forward progress.

Processes

Tools, techniques, repeatable processes, repeatable calendars, and more are needed to operate the model.

Guiding Principles

Alignment on guiding principles and strategic objectives across stakeholders

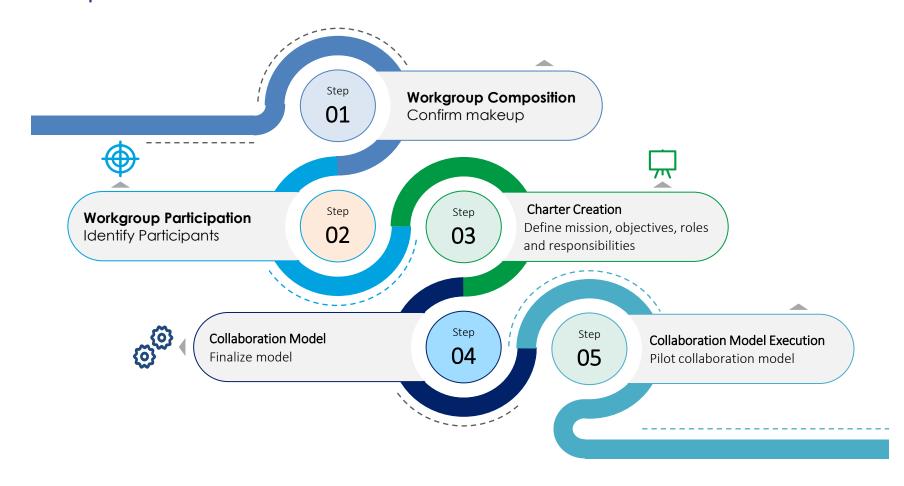


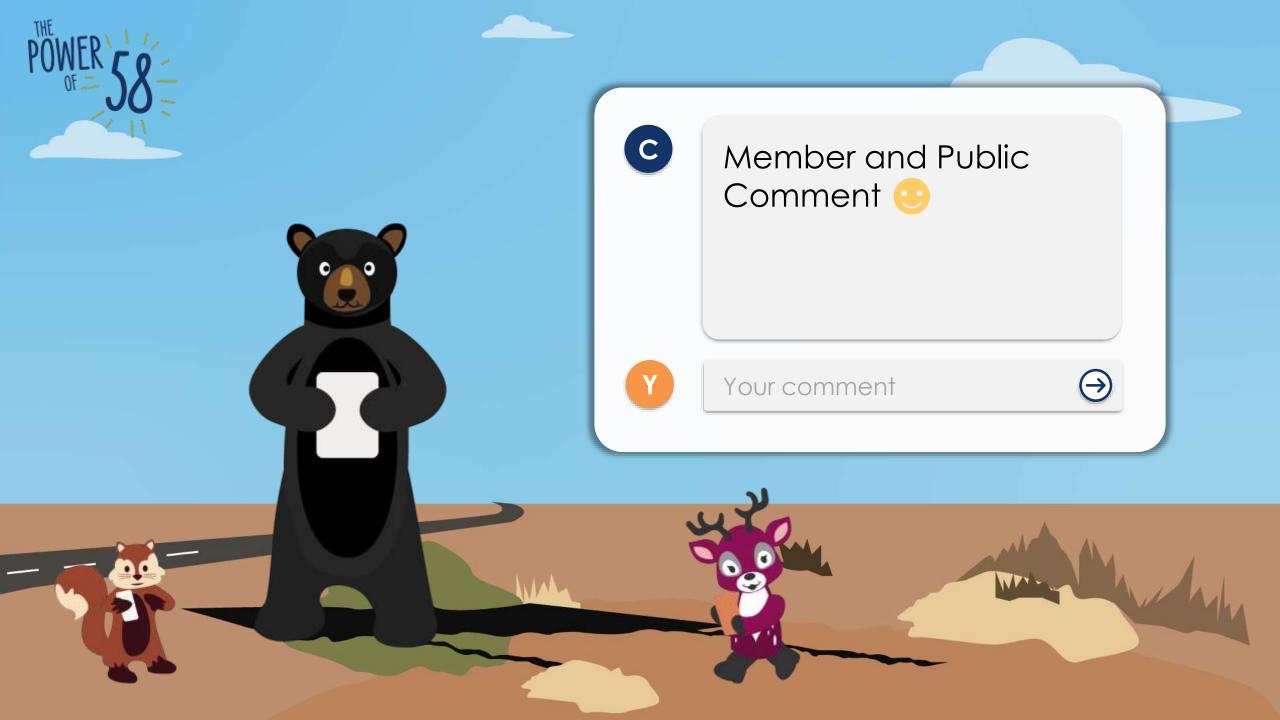
Planned Checkpoints and Gathering Points



The current framework that has served us well for program compliance and usability items needs to be extended to other areas impacting BenefitsCal

Updates on BenefitsCal Collaboration Process



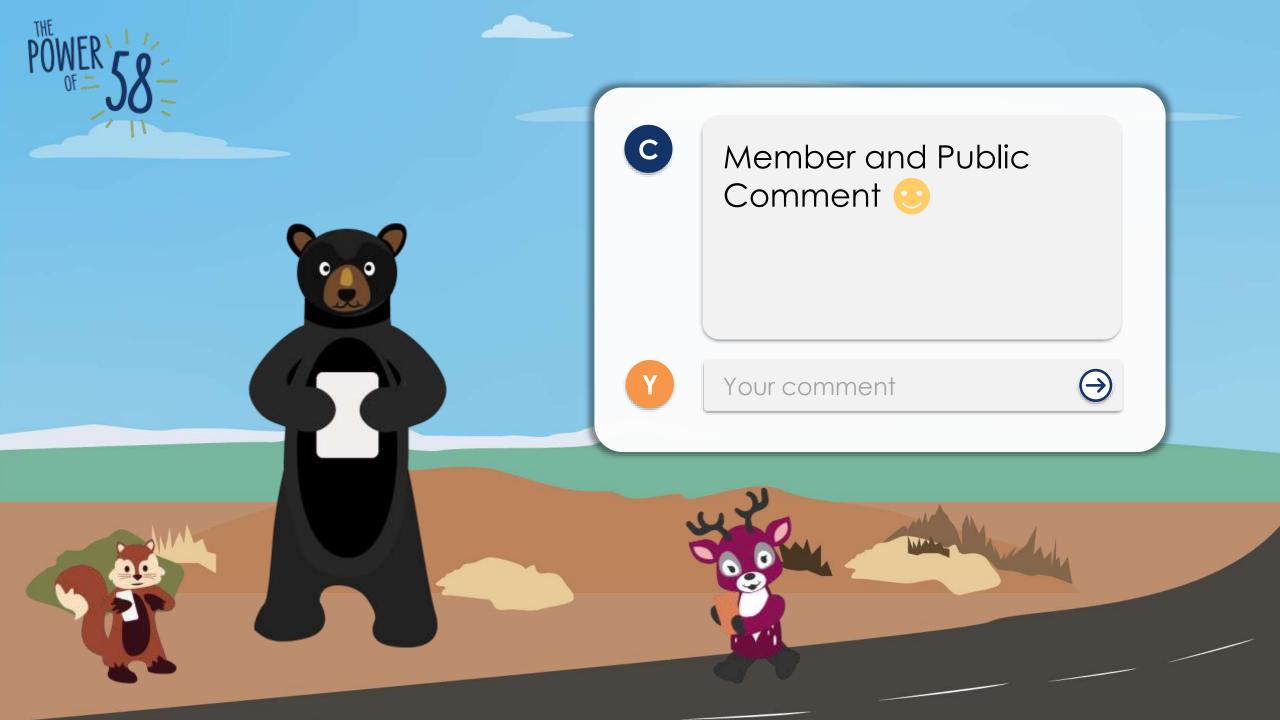




Point of Interest: Shark Tank 1

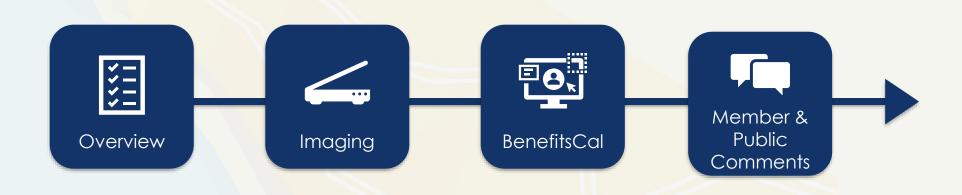






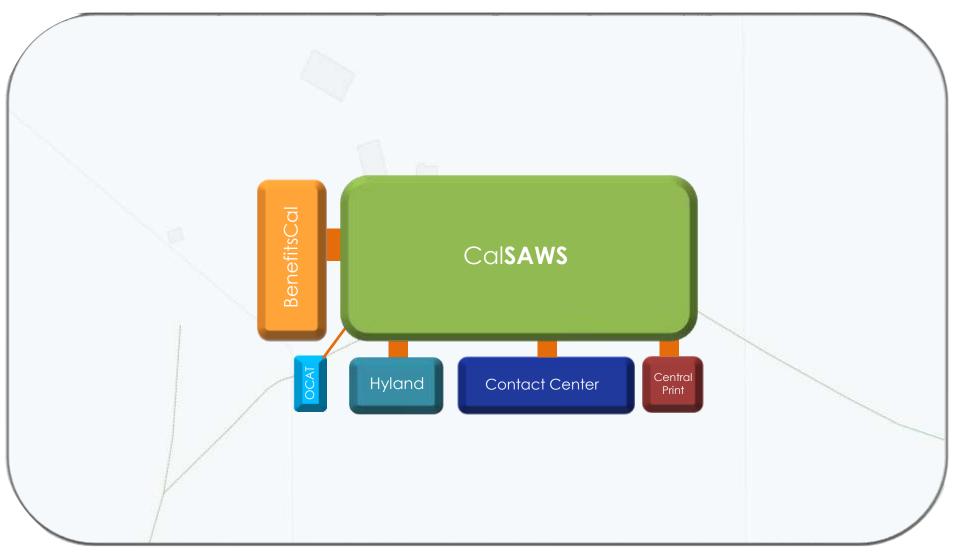


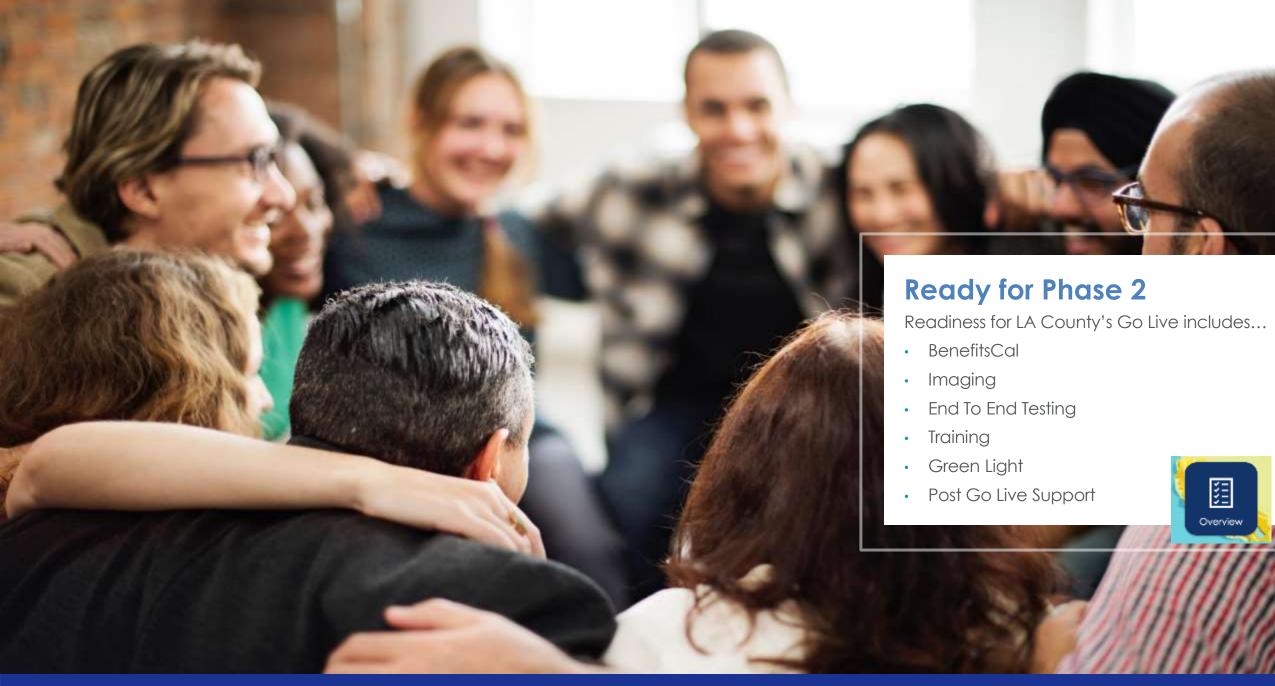






Overview of LA Strategy

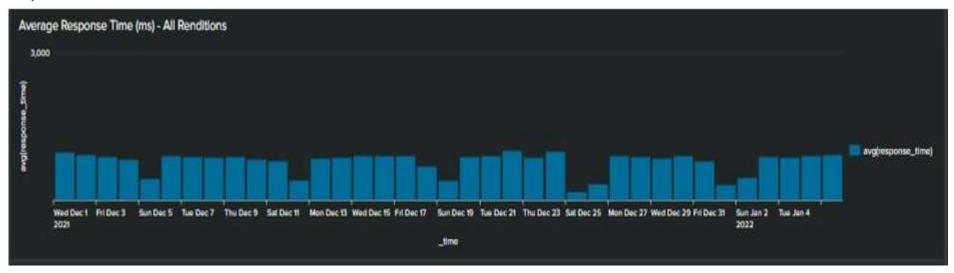






Post Go-Live User Experience for 30 Counties

System Performance has been Stable and Reliable



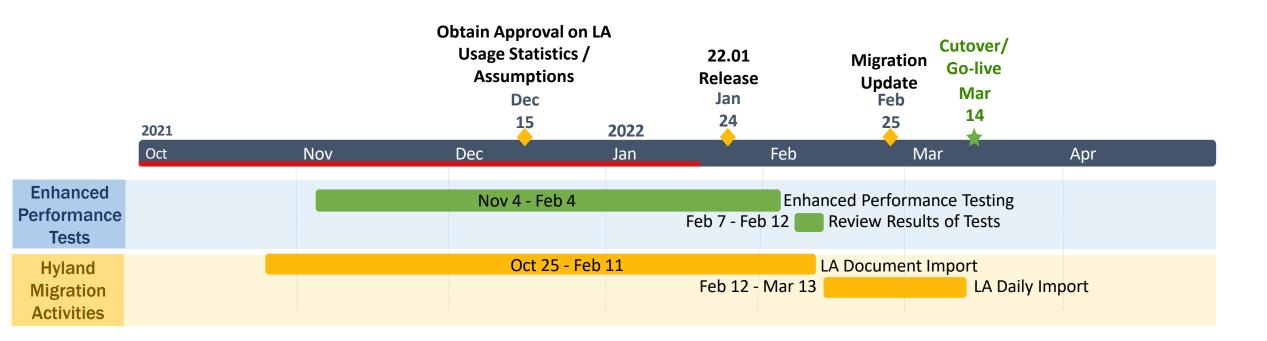
12/1 – 1/7; All Sizes 3,000 milliseconds = 3 seconds

Since Mid-October, we have maintained consistent performance with the average response times under 2 seconds on all sized documents

- Improved System Performance through continued tuning of the infrastructure
- Made numerous improvements to the end user experience by addressing latency issues and proactively updating the solution to enhance usability
- Continued ongoing focus on Brainware OCR accuracy will result in further reductions in images that are routed to the Exception queues
- Focus on enhancing Hyland Change Control process to eliminate unplanned image deletion and the associated restoration events



Current Proposed Los Angeles Go Live Plan

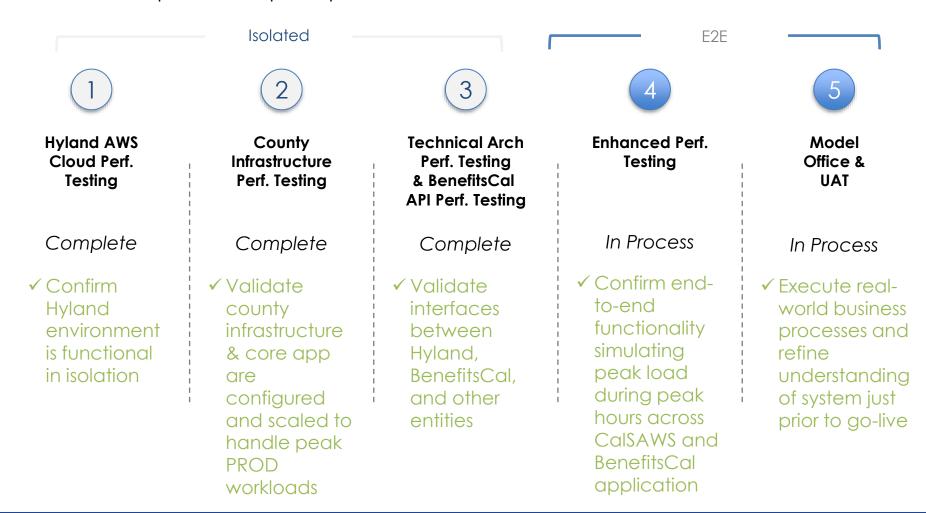




Imaging scalability, performance degradation, and Operational Process risk may impact the golive dates for upcoming counties



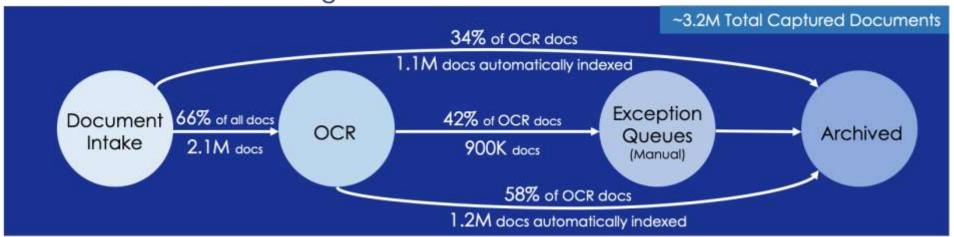
CalSAWS and its partners are undergoing a holistic regimen to demonstrate the Hyland-managed AWS environment operates at peak performance.



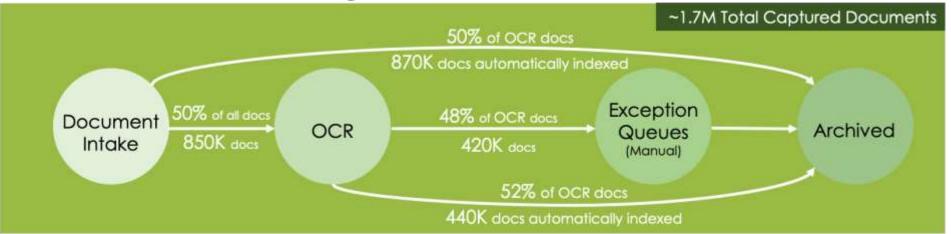


Improvements in Exception Queue Processing

CalSAWS October Processing



CalSAWS December Processing





Imaging Training: Web-Based Training Modules (WBTs)

Imaging WBTs were made available via the CalSAWS LMS starting September 27, 2021, for Early Training and ITTSME participants

Materials have been updated with learnings from the C-IV Go-live

General Training for all County staff will start on February 14, 2022

WBT Module	Lessons	Est. Duration	Interactive
Navigation	Accessing Imaging FunctionalityPerceptive Experience User Interface	• 20 min	
Overview	 Scan Modes Queues Drawers Imaging Annotations Images & Tasks Coversheets & Separator Sheets 	• 30 min	
Single Case Capture	Single Case CaptureIgnore Barcode Scan Mode	• 30 min	X
Multi-Case Capture	Multi-Case Capture	• 40 min	Χ
Virtual Printer Capture and Import	Virtual Printer CaptureFile Upload Mode	• 30 min	X
Document Retrieval	 Searching Process, Searching Options & View Rights 	• 30 min	Х
County-Maintained Workflow Queues	Exception RoutingNon-Standard ProcessesOther County Documents	• 40 min	X
Return Mail Capture	Return Mail Capture	• 30 min	Х
Specialty Scan Modes	SIU, Hearings & RDB Scan modesOther County Departments Scan Mode	• 50 min	Х



Imaging Training: Imaging Train-the-SME (ITTSME) Refresher

The ITTSME sessions completed in October 2021 prepared LA County resources to be Subject Matter Experts on the CalSAWS Imaging Solution

The Project will offer ITTSME Refresher sessions in February 2022

Key Details



Purpose:

Deepen participants' understanding of the CalSAWS Imaging Solution and Imaging training materials via a 3-hour demo and a 3-hour hands-on practice session



Target Audience:

- County-identified Imaging SMEs
- County Trainers, Supervisors & Super Users
- Staff identified for post-deployment office-level support



Prerequisites:

- Imaging WBTs (required)
- Imaging Guides (recommended)



Content:

- Imaging functional demonstrations
- Hands-On Practice
- Facilitated Q&A
- Information on Training & Implementation Support

Logistics - Demos

Platform: Microsoft Teams

Timing: February 9, 2022

9:00 AM - 12:00 PM

and

1:30 - 4:30 PM

*A selected ITTSME Refresher Demo recording will be uploaded to the CalSAWS LMS under the Imaging Curriculum

Logistics – Hands-On

Platform: Microsoft Teams

Timing: Feb 10 – Feb 24, 2022

Various times

Participants will attend **one** Demo and **one** Hands-On Practice session. **CRFI 022-XXX Request for ITTSME Refresher Participants** will provide additional details.

CalSAWS Imaging Guides

Based on WBT Content

- Annotations
- Core Capture Profiles
- County-Maintained Workflow Queues
- Coversheets and Separator Sheets
- Document Retrieval
- Images and Tasks
- Imaging Navigation
- Quality Assurance
- Return Mail Capture
- Specialty Capture Profiles

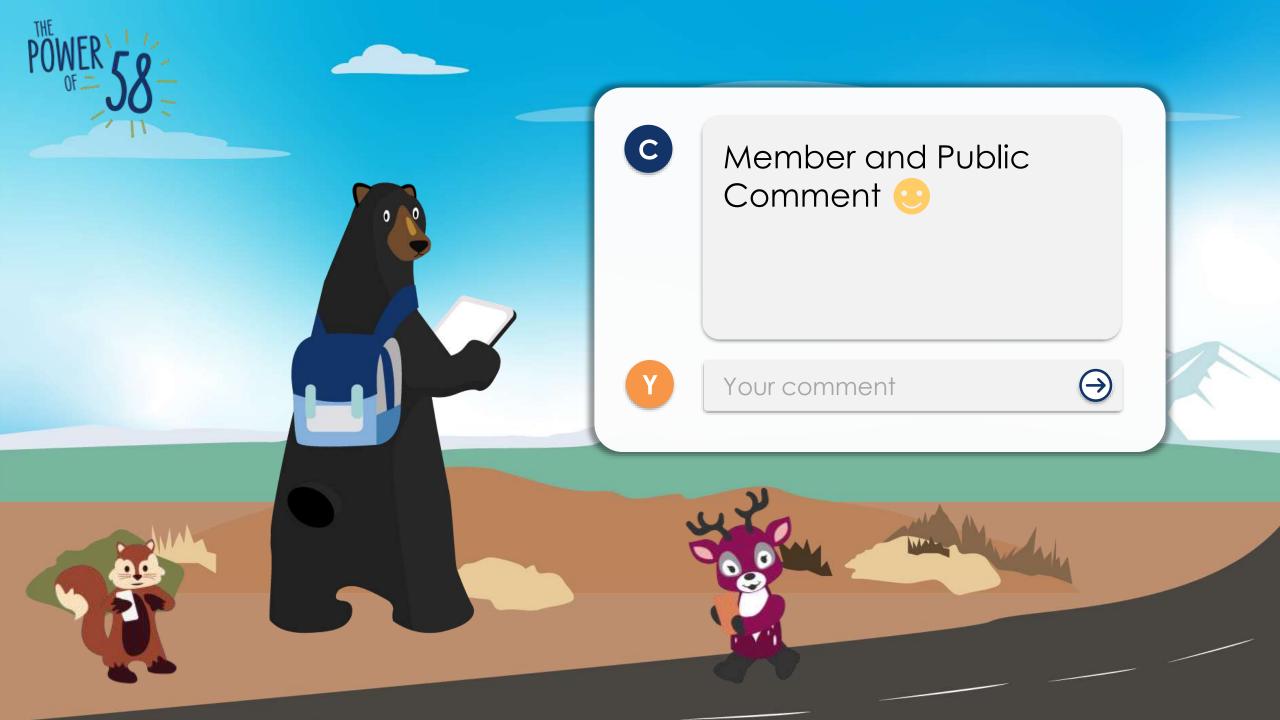
CalSAWS Fact Sheets

- Imaging
- Imaging Search Results
- Imaging Workflow Queues

CalSAWS Imaging Videos

Upcoming

- Searching
- Workflow Queue Processing
- 10-15 Additional Videos (Topics TBD)





Overall BenefitsCal Readiness for LA Go-Live

Readiness Areas and Categories

Area		Category			WE 01/21/22			WE 01/14/22		
Applicati	00	County Validation – Execution			35%		%	Begins 01/18/22		
Application		County Validation – Pass Rate			93%			Begins 01/18/22		
Integration		Interface Partner Test		100%		%	100%			
Technical		Infrastructure			100%			100%		
		Security Testing			20%		20%			
		Performance Testing			15%		15%			
Conversion		CBO Conversion Readiness			100%		%	100%		
		CBO Converted Data Test			NS		3	NS		
		Training Plan				100%		%	100%	
Training		Training Materials			40%		%	40%		
		Training Delivery			10%		10%			
Implementation		Prod Deployment Plans			25%		25%			
Change		Communications			20%		20%			
		Partner Readiness (County, etc.)			20%		20%			
NS	Not Started	G	On Schedule	Y	<14 Days Late	s	R	>=14 Days Late	С	Complete





Date	Milestone	
01/18/22 to 02/11/22	End to End Testing	
02/01/22 02/02/22	Training: County Staff + Tier 1	
02/07/22	Training: ForgeRock CBO Access	
02/23/22	Training: CBO Awareness Webinar	
02/15/22 03/07/22	SMS Messages Mobile App Push Notifications Email Notifications	
03/07/22	Green Light "Go"	
03/14/22	Go-Live	



- CBO Access Requests are online (steps in ForgeRock)
- All Customer + CBO accounts require an email address
- Customers can report changes online (and on 04/25/22, will include nudges for Income Reporting Threshold)
- One-Way Messaging is available (two-way coming 07/22)





- End to End (e2e) testing is in progress (BenefitsCal to CalSAWS)
- 2. March 14 is go-live
- 3. Customers will need to create a new account in BenefitsCal starting March 14
- Email address is required to create a BenefitsCal account
- 5. Take trainings early and play in the test environment!

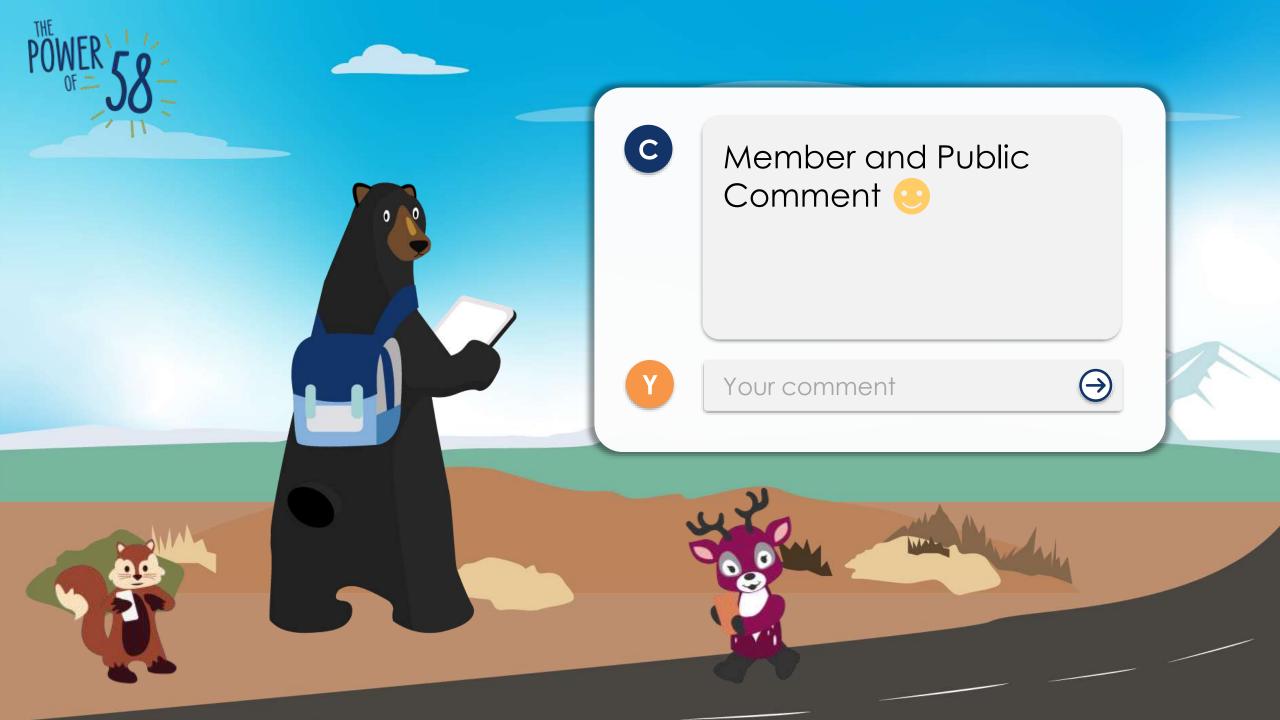
BenefitsCal: Statewide Rollout Continues

A flexible, repeatable framework is available for future CalWIN counties



A repeatable framework for BenefitsCal ...

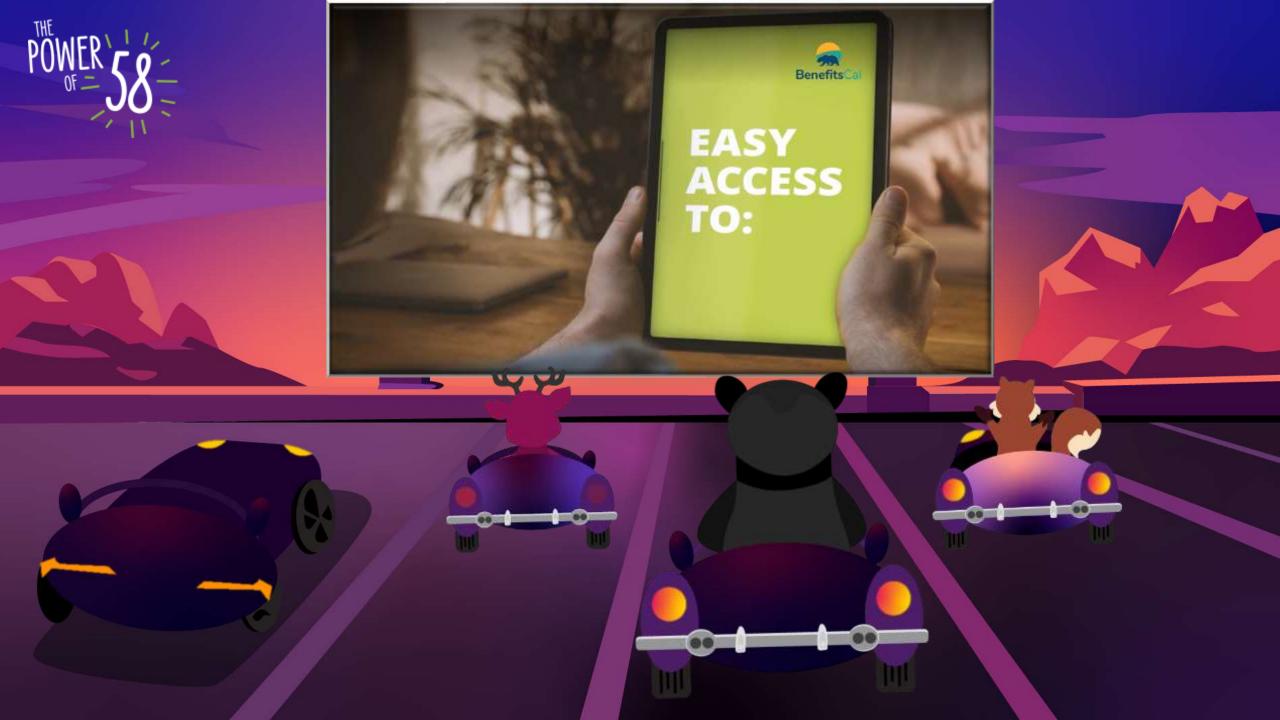
- A standard workplan is available with readiness tasks
- A package of training and communication materials is available for customization
- Ongoing updates: Lessons learned from the C-IV and upcoming YBN cutover will be included within the materials

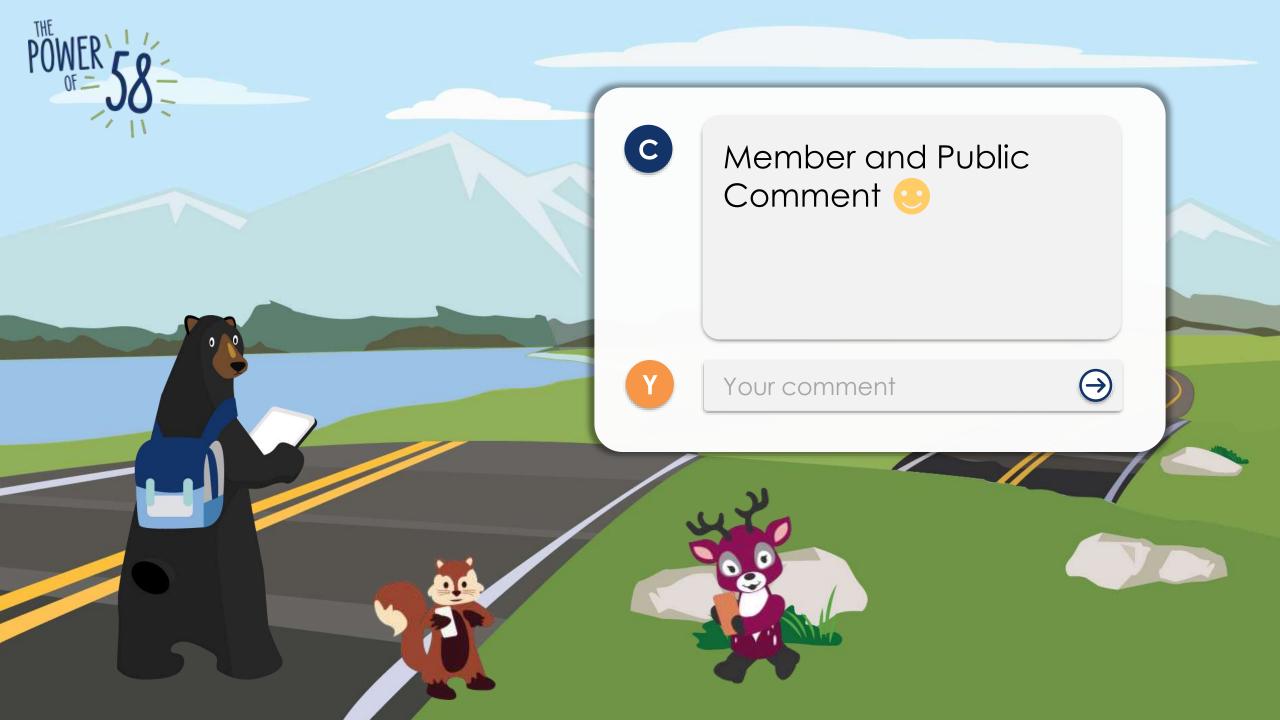




Point of Interest: Continuous Innovation – What's Coming Soon for BenefitsCal





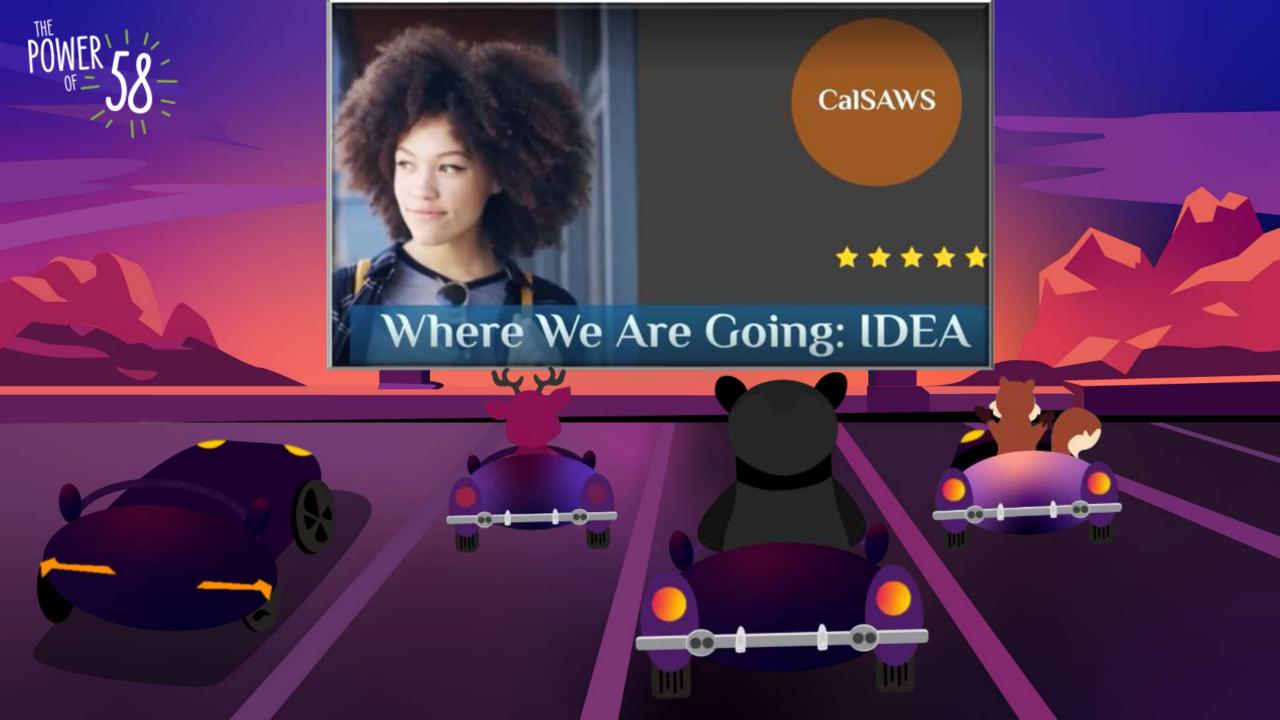


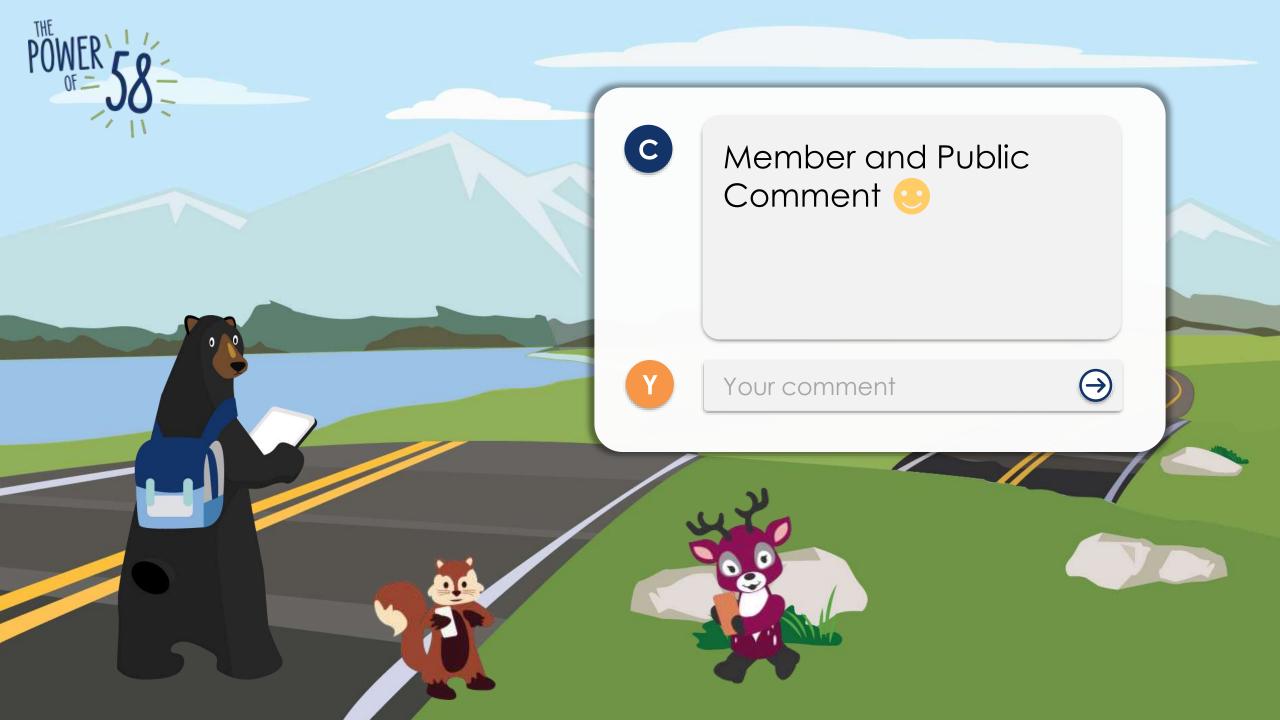




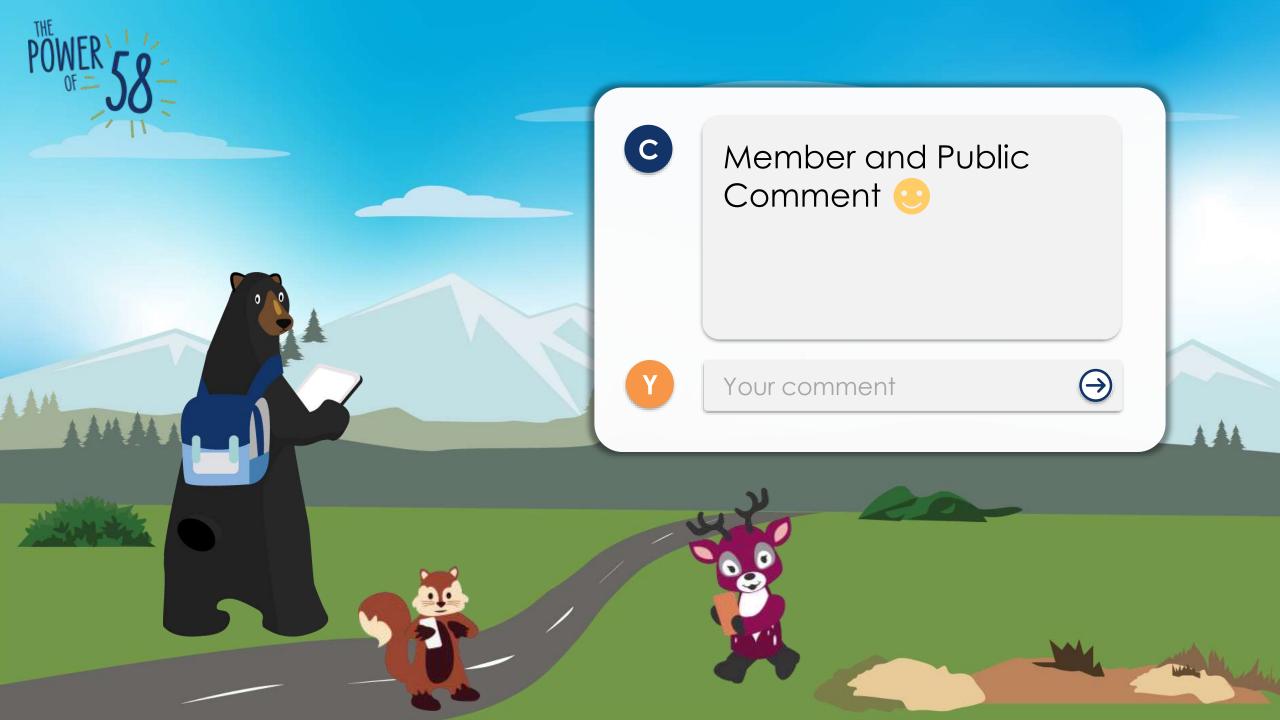
Destination: Central Project









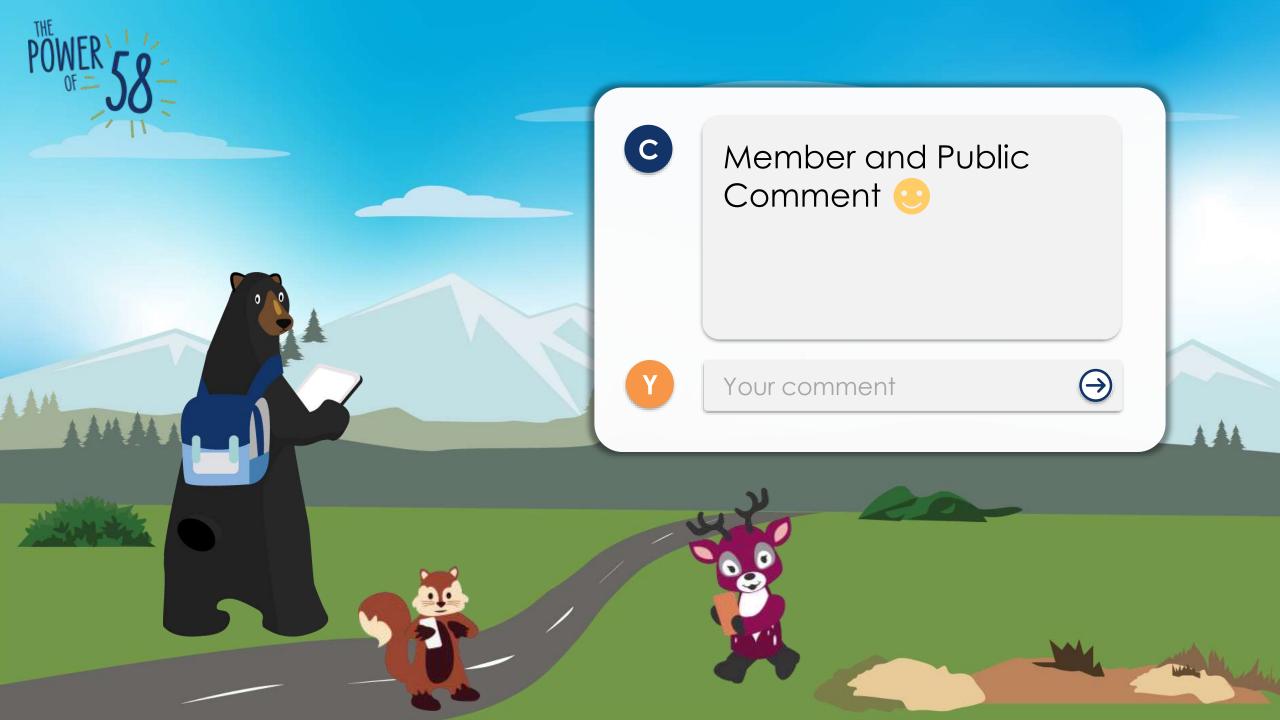




Point of Interest: Shark Tank 2











PIT STOP

Cali, Clara, and Diego have stopped to get snacks. We'll get on the road again in

10 minutes







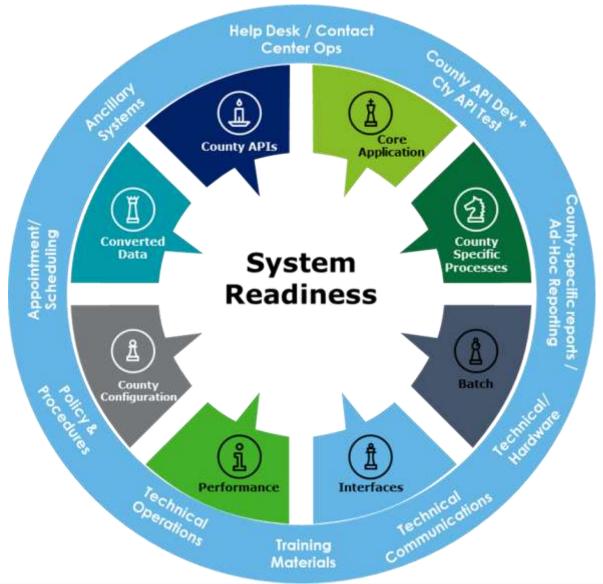


Navigating Your Way from CalWIN to CalSAWS - We Hear You!





CalWIN Strategy Overview: Validation Areas

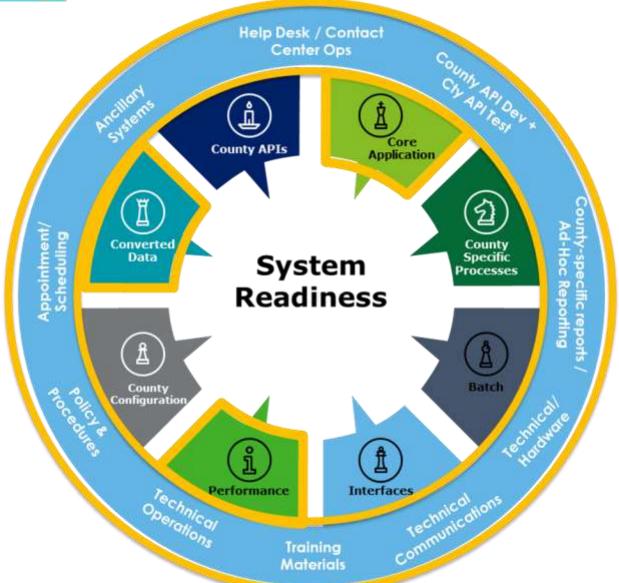


Collectively, We Need to Check a Number of Our Gauges Before CalWIN Onboards

> Core application includes: CalSAWS, Lobby Management, Reporting, Central Print, Task Management, BenefitsCal, Contact Center, Imaging



CalWIN Strategy Overview: Validation Areas



Areas Needing Re-Routing Plans



Converted Data Test (CDT) defects not resolved prior to CalWIN UAT start could impact the user experience for User Acceptance Test (UAT) participants



The scaling of Batch for 58 Counties may have an impact on system performance



GA/GR UAT and County Data Validation functionality may be delayed past May 2022



CalWIN County waves may not complete their Imaging migration readiness activities by their designated wave go-live dates



Imaging scalability, performance degradation, and Operational Process risk may impact the go-live dates for upcoming counties



CalWIN Counties may not have enough development and testing timeline to Refactor their Reports and Ancillary Systems before Go-Live



The CalWIN counties may not be fully prepared for go-live if they do not have sufficient or timely information



Project Readiness for CalWIN cutover to CalSAWS



What Test Drives Will there be Along the Way?



Converted Data Testing

Performance Testing

User Acceptance Testing

Interface Partner Testing

County Data Validation

Process Simulation

County API Testing



What Test Drives Will there be Along the Way?

Converted Conversion of CalWIN data to CalSAWS Data Test Performance CalSAWS core and batch perform to requirements Test User CalSAWS functionality leveraging converted CalWIN data Acceptance Test Interface Interfaces between trading partners Partner Testing County County-specific converted data and configurations Data Validation County API **County-specific APIs Testina Process County-specific Business Processes** Simulation

<u>Drivers &</u> <u>Passengers</u>

- CalSAWS
- QA
- Conversion
- CalSAWS
- QA
- Counties
- State Partners
- Policy & Design
- QA
- Counties
- System Test
- QA
- Conversion
- Counties
- QA
- Conversion
- Counties
- QA
- Conversion
- Counties
- QA
- ISS Team



Destination: 58 Counties What Do We Have to Pick up/Pack Along the Way?

- To Be Process Model Approval
- Task Configuration
- Document Routing Configuration
- County Offices Configuration
- Role Security Acct Configuration
- County Opt-Ins Configuration BenefitsCal
- Call Routing Configuration
- Converted Data Load
- CBO Initial Load





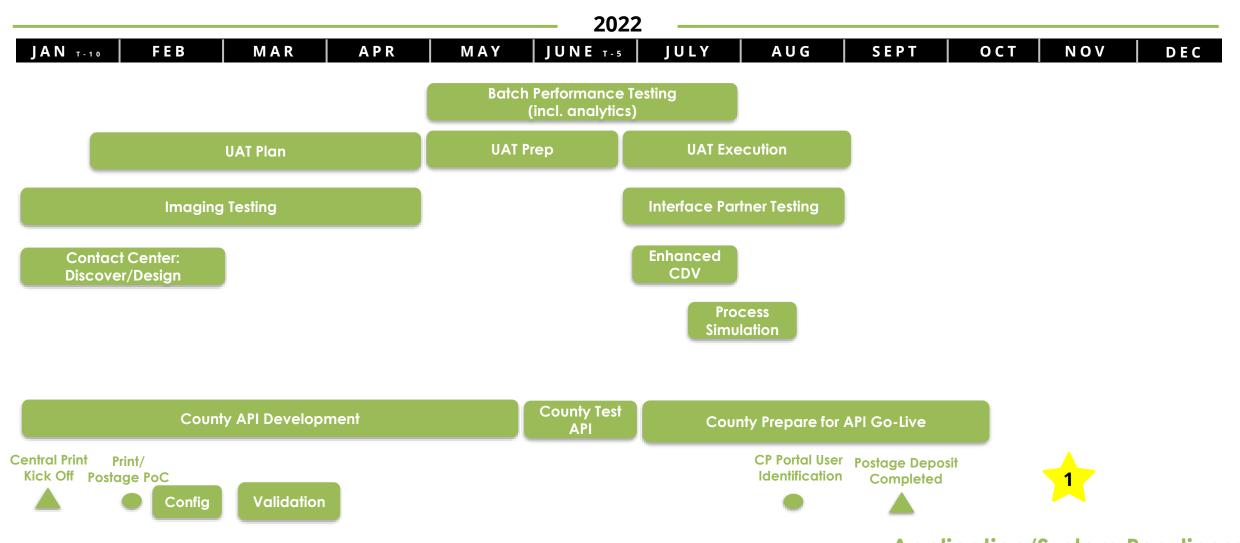
What Does the Road Look like for Wave 1 from CalWIN to CalSAWS?

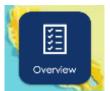


Conversion Readiness

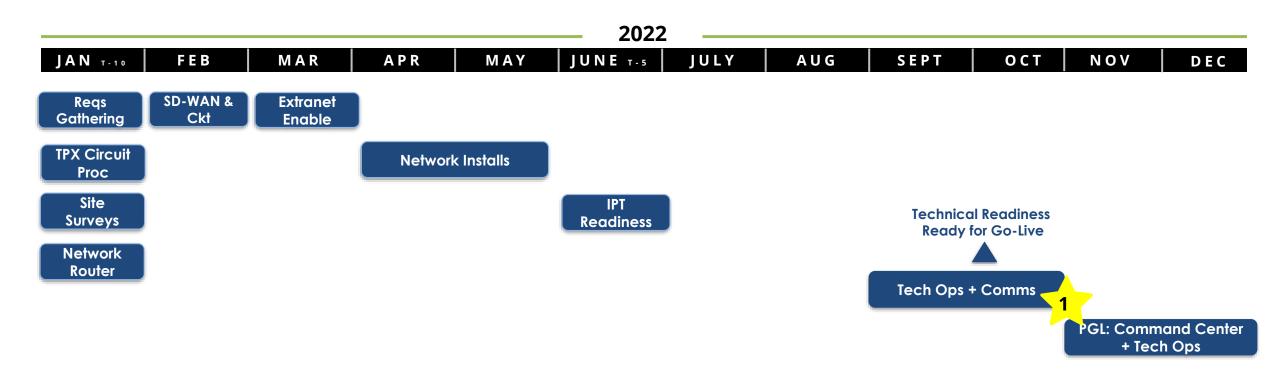


What Does the Road Look like for Wave 1 from CalWIN to CalSAWS?





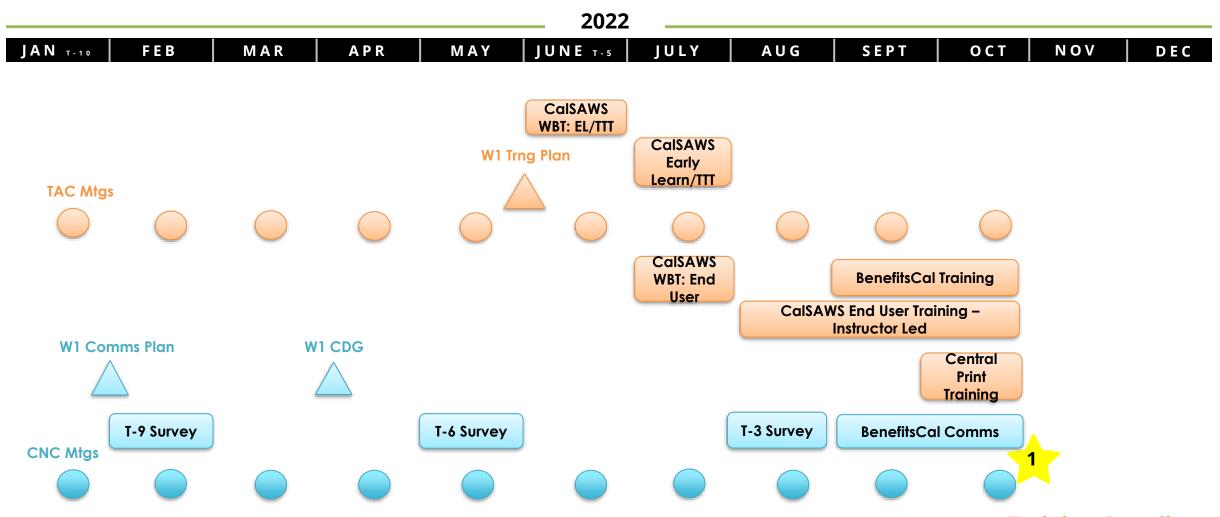
What Does the Road Look like for Wave 1 from CalWIN to CalSAWS?



Technical Readiness



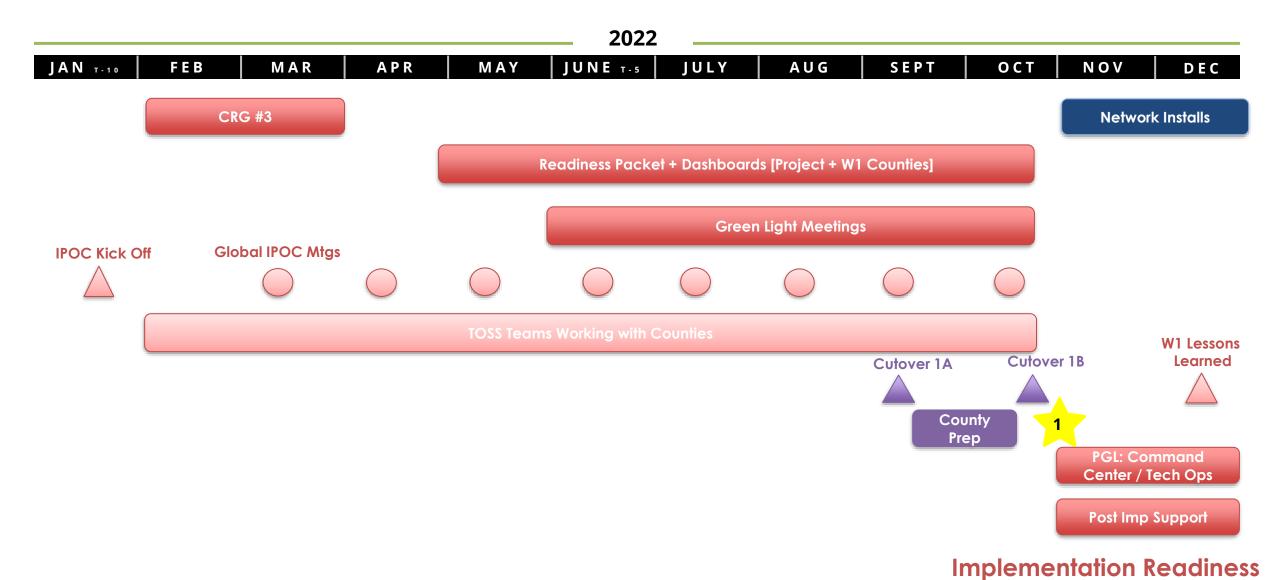
What Does the Road Look like for Wave 1 from CalWIN to CalSAWS?



Training Readiness
Change Management Readiness

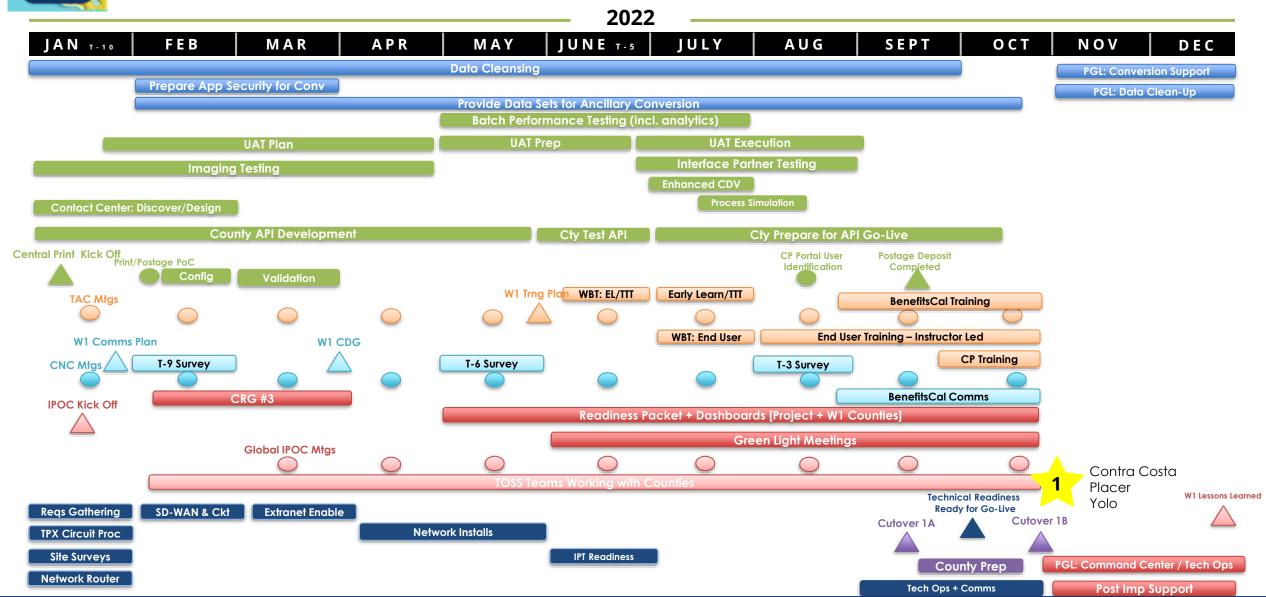


What Does the Road Look like for Wave 1 from CalWIN to CalSAWS?





What Does the Road Look like for Wave 1 from CalWIN to CalSAWS?





County Involvement – Path to Readiness

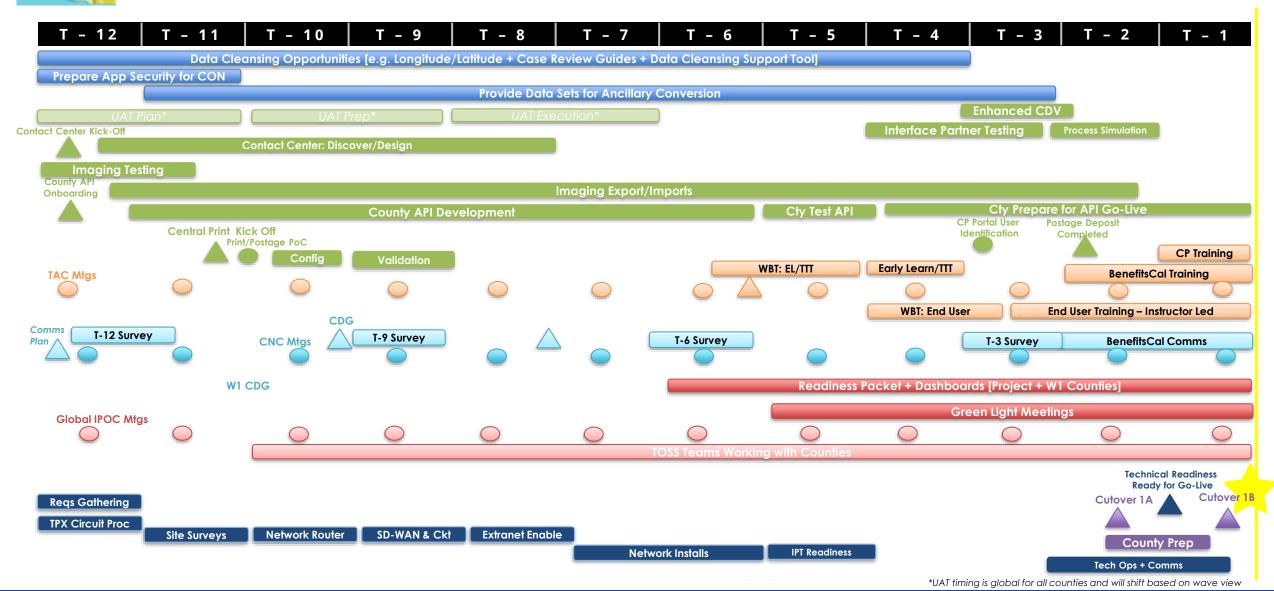
Area	Timing	County Effort	Skill-Sets
Conversion Complete Data Cleansing + Data Cleanup	Ongoing; increased LOE towards migration and immediately post go-live	Varies by County	Case-carrying workers; Conversion Leads help coordinate efforts within the CalWIN Counties
Validation UAT	May – September 2022	Up to 14 - 1 county representative for the 14 program/Functional areas	 Deep and/or broad program policy and functional knowledge SAWS and public portal applications Ability to analyze and identify issues/concerns Ability to communicate effectively and succinctly, and self-directed
Validation County Data Validation	T-4	Varies by County	 Participated in UAT, Connectivity Testing, and/or Early Training Eligibility and/or Employment Services case carrying staff and subject matter experts (SME) in their Counties Fiscal SME in their Counties
Validation Process Simulation / County- Specific Configuration	T-4 - T-3	10-20 part-time	 Configuration resources and roles supporting key county processes Can be combined with UAT resources
County Configuration Production Configuration (Task Management, Office Setup, Acct Info, GA/GR Admin Setup)	T-2 – T-1	Same as UAT + Process Simulation	 Task management configurations; appointment scheduling (manual entry) Security Administrators; TPOCs, IPOCs
County APIs / Interfaces	T-2 – T-1		



Area	Timing	County Effort	Skill-Sets
Implementation IPOCs	Ongoing; increased LOE towards migration	Primary + Secondary	
OCM Change Network Champions	Ongoing monthly + increased LOE towards migration	Varies by County	 Participates in CNC meetings, support staff awareness and learning of new processes, ensure CalSAWS communications reach staff, share and discuss the Change Discussion Guides
Training TAC Meetings	Ongoing monthly		 Review county training plan, logistics; review CalSAWS training materials
Training Train the Trainers (TTT)	T-5 – T-4		 Participate in the CalSAWS TTT, including CalSAWS functions by role, Imaging, and Contact Center; practice training delivery, and support End User ILT training delivery
Training End User Instructor-led Training (ILT)	T-4 – T-3		Trainers FT; End Users/County Staff varies
Technical Technical Ops and Communications	Ongoing; Initial ramp up in Jan-Feb; increased LOE June - Sept	Primary + Secondary	
Contact Center / Help Desk Technical Ops and Communications			



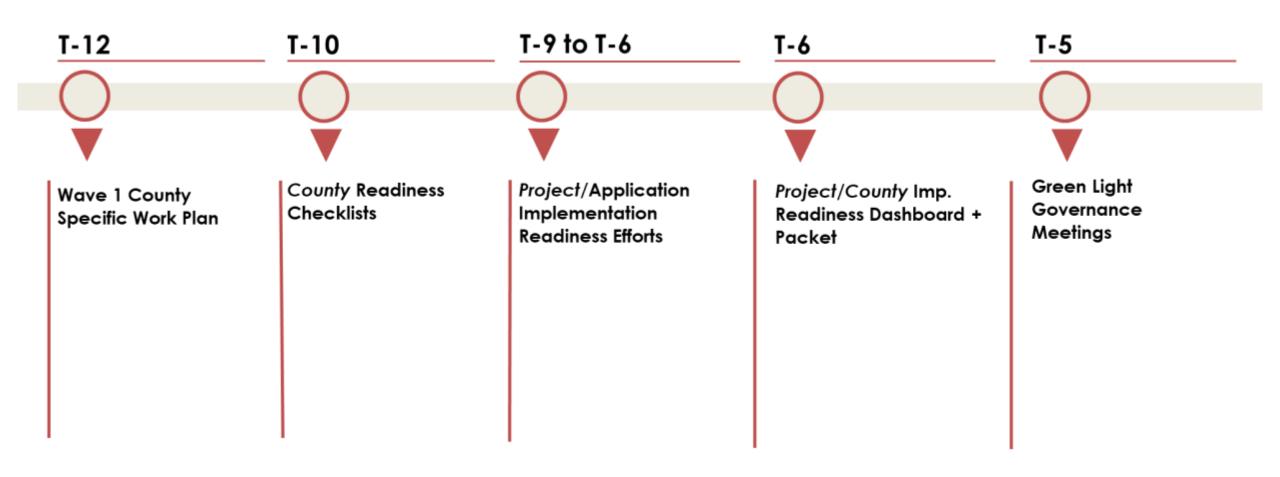
What Does the Road Look like for Waves 2-6 from CalWIN to CalSAWS?





Implementation Framework

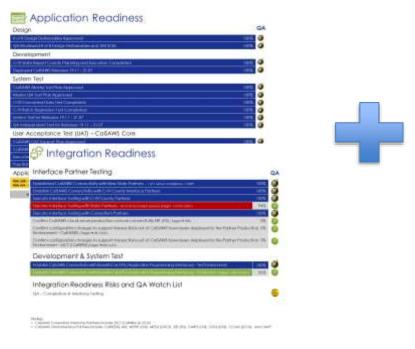
On the Road to Go Live We Will Increase the Levels of Readiness Review





Destination: 58 Counties

How Will We Monitor Progress Along the Way?



System Readiness



County Readiness Dashboard



Green Light Process



Destination: 58 Counties

What Roadside Assistance is Available for the Trip?



County Buddy Program

Targeted Topics Sessions

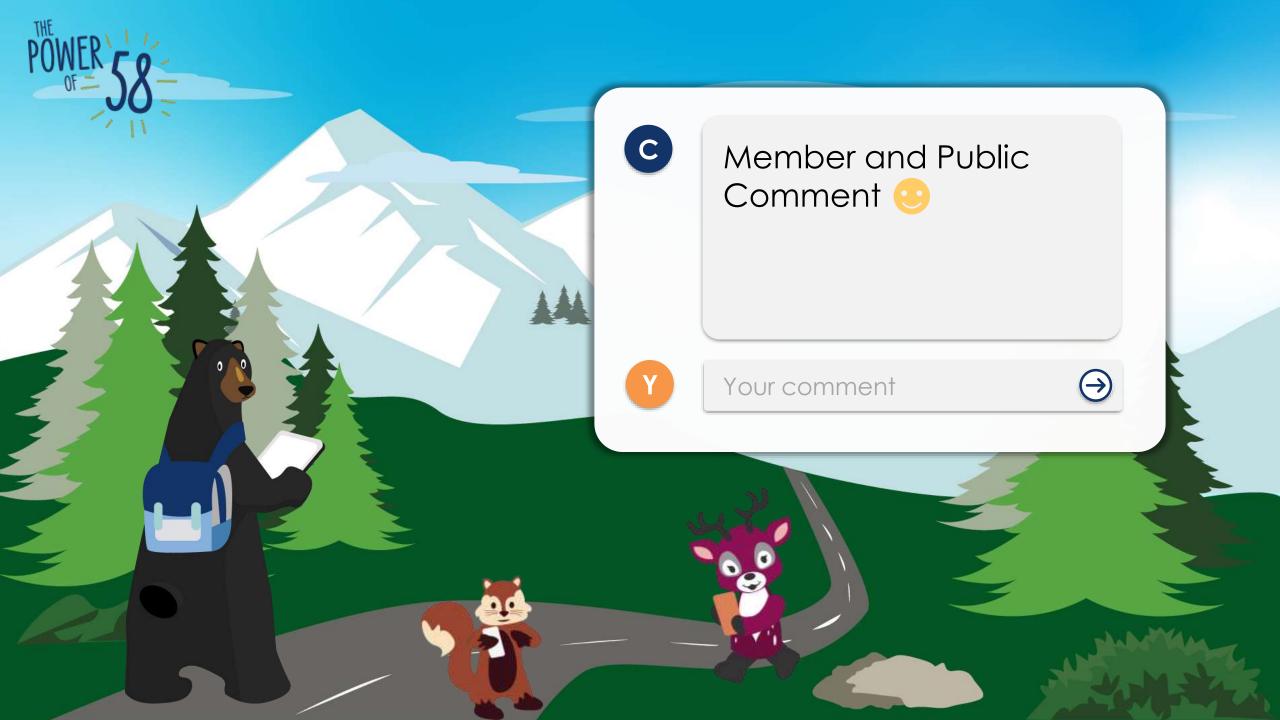
Forumbee

TOSS Teams

Sandbox

CRGs

Site Support (30 days Pre and 60 days post)



Destination: 58 Counties Buddy County

- CalSAWS Counties helping each other
- Pre and Post Go Live Support for questions, sandbox, preparation, etc.
- Forumbee







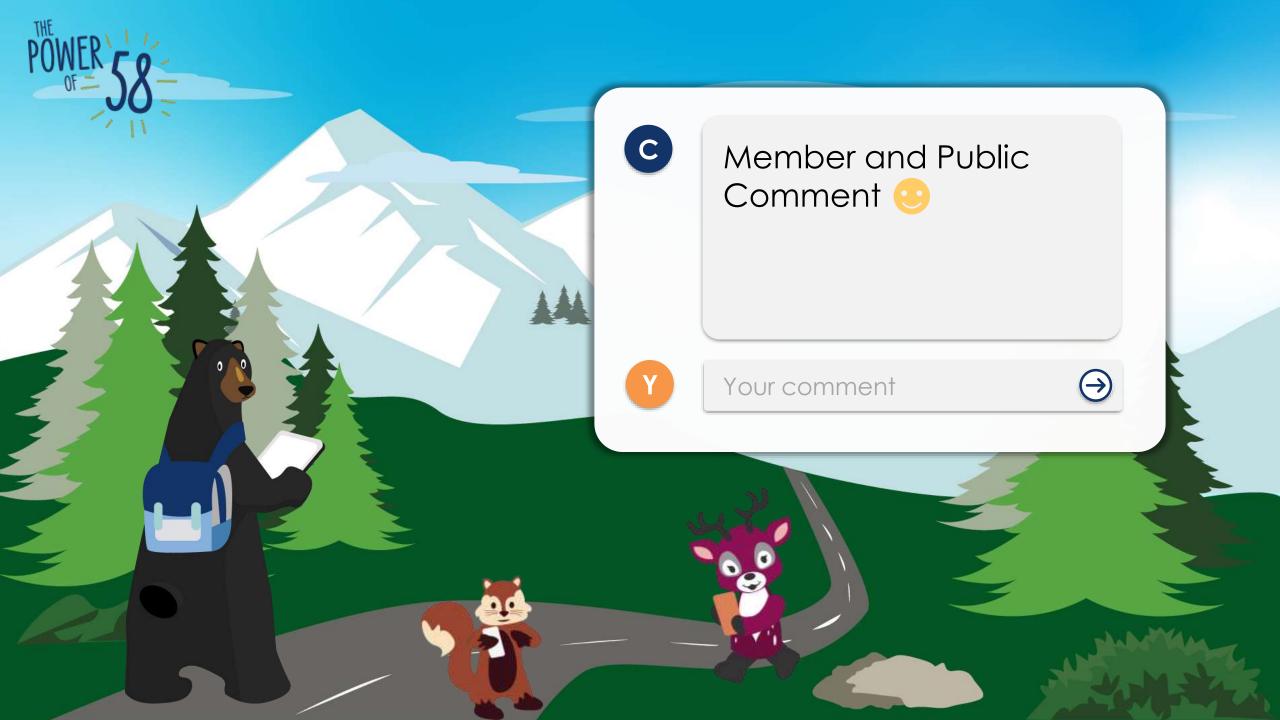


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- How to create connections/Buddies?
 - Use your Regional Managers
 - Discuss at your Regional Meetings
 - Discuss with your Regional Committee Members

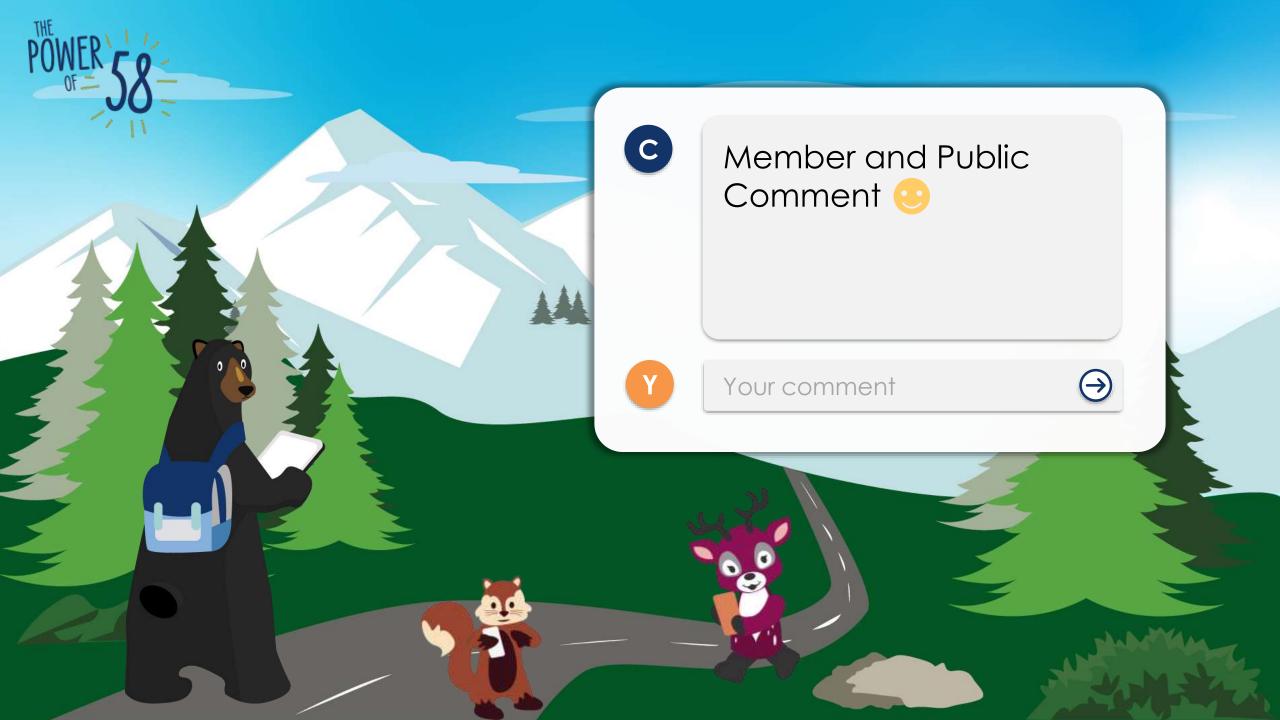






Destination: 58 Counties Upcoming Wave 1 Mile Markers





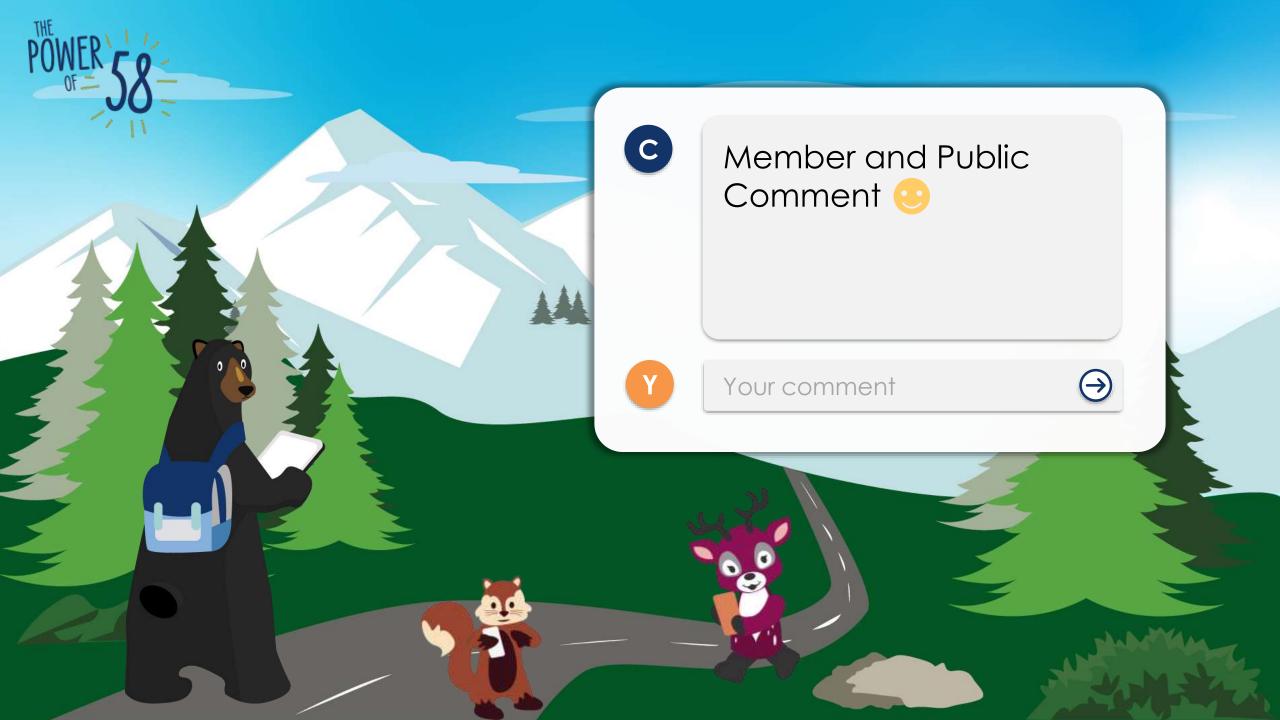


CalSAWS CalWIN UAT Preparation is Underway!

- UAT will encompass End-to-End scenarios with broad CalSAWS application functionality
- We are in the preparation phase developing Test scenarios and soon to engage counties in the reviews
- We are excited for CalWIN counties to join CalSAWS









What is a Change Network?

Definition

A Change Network is comprised of individuals selected from offices and/or internal stakeholder groups that will be highly-impacted by the change.

Objective of the Change Network To help guide counties through the changes associated with the transition to CalSAWS.

Change Network Champion (CNC) Responsibilities and Activities

- Positively advocate for CalSAWS adopting by sharing benefits and role-modeling change behaviors
- Attending monthly CNC sessions and other related project meetings as needed
- Working collaboratively with CalSAWS OCM and Implementation Teams to disseminate communications to stakeholders
- Answering questions and guiding others to project resources and information
- Collecting and sharing feedback and escalating concerns as needed
- Leveraging their expertise and user perspective to support development of change management communications and products including the County Change Discussion Guides
- Providing on-site support to co-workers

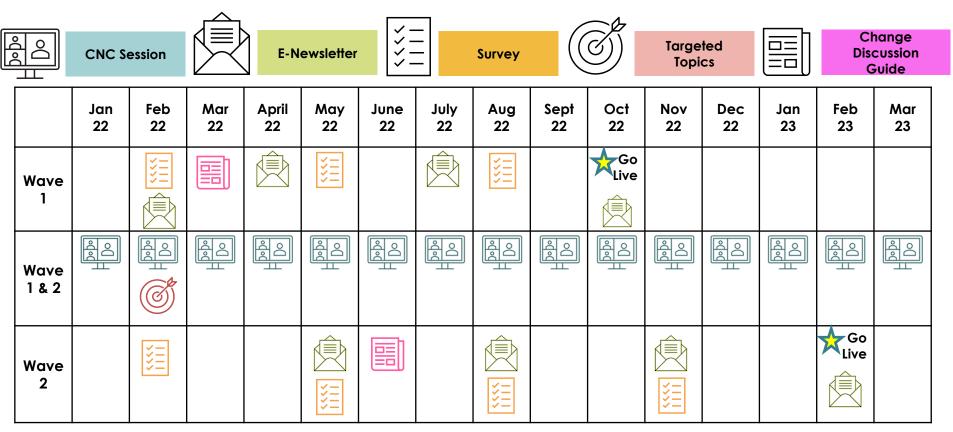


Change Network Champion Structure

CNC Wave Groups	Counties	CNC Recruitment	CNC Kick Off	Go-Live Date
Waves 1 & 2	Wave 1: Contra Costa, Placer, Yolo	December 2021	January 2022	October 2022
waves i & z	Wave 2: Santa Clara, Tulare	December 2021	January 2022	February 2023
May 10 a 2 8 A	Wave 3: Orange, Santa Barbara, Ventura	June 2022	July 2022	April 2023
Waves 3 & 4	Wave 4: San Diego, San Mateo, Solano, Santa Cruz	June 2022	July 2022	June 2023
Mayor F. 8. /	Wave 5: Alameda, Fresno, Sonoma	October 2022	November 2022	August 2023
Waves 5 & 6	Wave 6: Sacramento, San Francisco, San Luis Obispo	October 2022	November 2022	October 2023



Change Network Communication Activities and Products



^{*}Pending formal approval



CalSAWS Training for CalWIN Counties

- It's different from C-IV Migration Training: Web-based Training, Instructor-led Classroom Training, Practice Labs, and a personalized Learning Journey Map
- Training is Scheduled 8 to 12 weeks prior to each Wave's Go-Live
 - + Each county has a Train the Trainer course so that county trainers can assist in the Instructorled Classroom Training
 - Those who support CalSAWS implementation are scheduled first (supervisors, trainers, managers, help desk, and others)
 - + All county staff receive training and practice in the training environment 1-week prior to Go-Live

Learning Journey Map

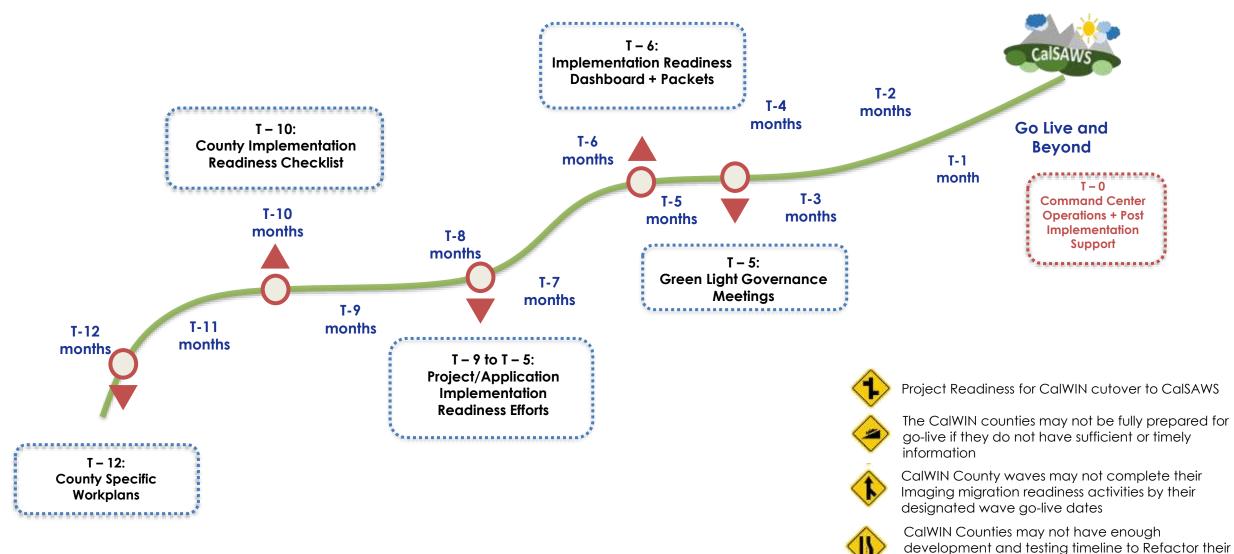
 It provides individuals with a customized digital learning experience to keep them <u>engaged</u> in learning throughout their CalSAWS training path.





Destination: 58 Counties

Implementation Readiness

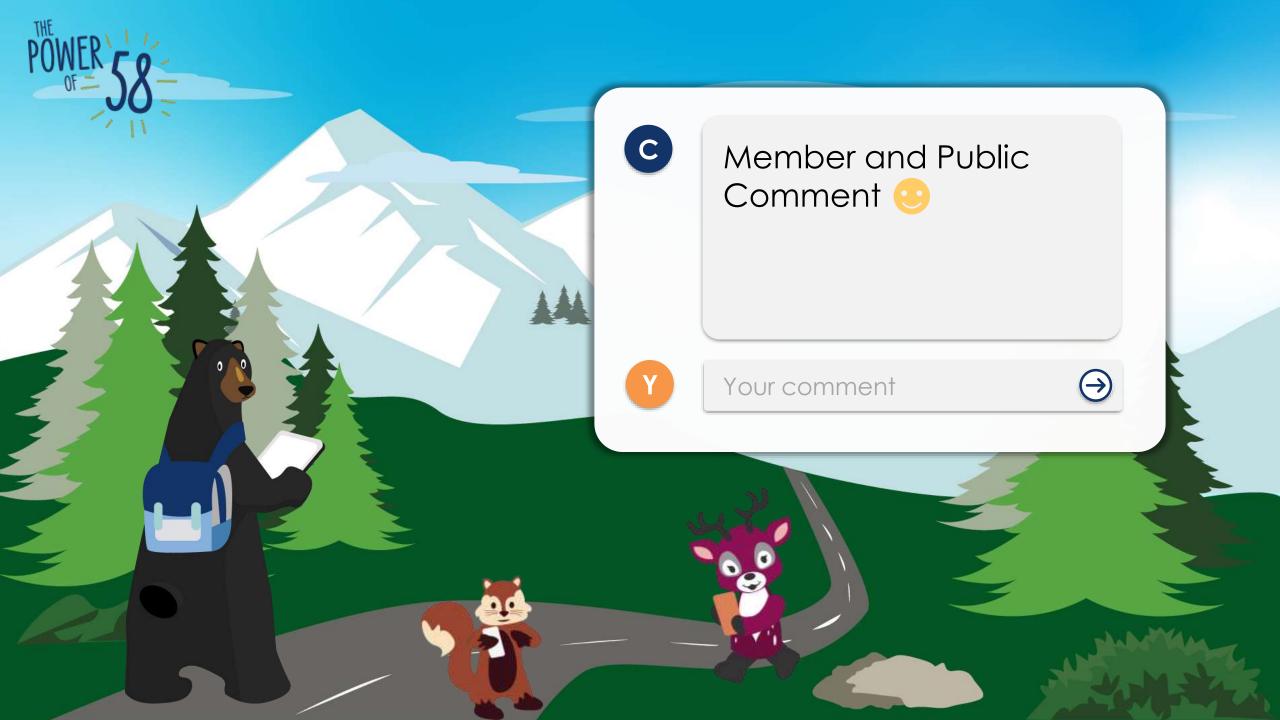


Reports and Ancillary System before Go-Live



Managing implementation through a wave approach for pre-implementation activities

Counties	IPOC Recruit	IPOC Kick-Off	Global IPOC Meetings (Monthly)	County Specific Workplan (T-12 months)	TOSS Team + Wave IPOC Mtgs (T-10 months)	County Readiness Checklists (T-10 months)	Imp. Readiness Packet + Dashboard (T-6 months)	Green Light Governance Meetings (T-5 months)
Wave 1: Contra Costa, Placer, Yolo Go-Live Oct 2022	Dec 2021	Jan 2022	March 2022	Nov 2021	Jan 2022	Jan 2022	May 2022	June 2022
Wave 2: Santa Clara, Tulare Go <i>Live Feb</i> 2023	Dec 2021	Jan 2022	March 2022	Feb 2022	April 2022	April 2022	Aug 2022	Sept 2022
Wave 3: Orange, Santa Barbara, Ventura Go Live April 2023	Dec 2021	Jan 2022	March 2022	April 2022	June 2022	June 2022	Sept 2022	Nov 2022
Wave 4: San Diego, San Mateo, Solano, Santa Cruz Go Live June 2023	Dec 2021	Jan 2022	March 2022	June 2022	Aug 2022	Aug 2022	Dec 2022	Jan 2023
Wave 5: Alameda, Fresno, Sonoma Go Live Aug 2023	Dec 2021	Jan 2022	March 2022	Aug 2022	Oct 2022	Oct 2022	Feb 2023	Mar 2023
Wave 6: Sacramento, San Francisco, San Luis Obispo Go Live Oct 2023	Dec 2021	Jan 2022	March 2022	Oct 2022	Dec 2022	Dec 2022	April 2023	May 2023



- Transition to Central Print will occur at the same time as the transition to CalSAWS
- Contra Costa and Tulare Counties have submitted their decision to opt into Central Print





Upcoming County Activities

	Wave 1	Wave 2
Kickoff Meeting	January 12, 2022	March 2022
Print and Postage POCs Identified	February 2022	March 2022
Configuration Meetings as applicable	February 2022	April 2022
Validation Meeting as applicable	March 2022	May 2022
Central Print Portal User Identification	August 2022	December 2022
Postage Deposit Completed	September 2022	January 2022
Central Print Portal Training	October 2022	February 2023



Upcoming County Activities

	Wave 3	Wave 4
Kickoff Meeting	May 2022	July 2022
Print and Postage POCs Identified	May 2022	July 2022
Configuration Meetings as applicable	June 2022	August 2022
Validation Meeting as applicable	July 2022	September 2022
Central Print Portal User Identification	February 2023	April 2023
Postage Deposit Completed	March 2023	May 2023
Central Print Portal Training	April 2023	June 2023

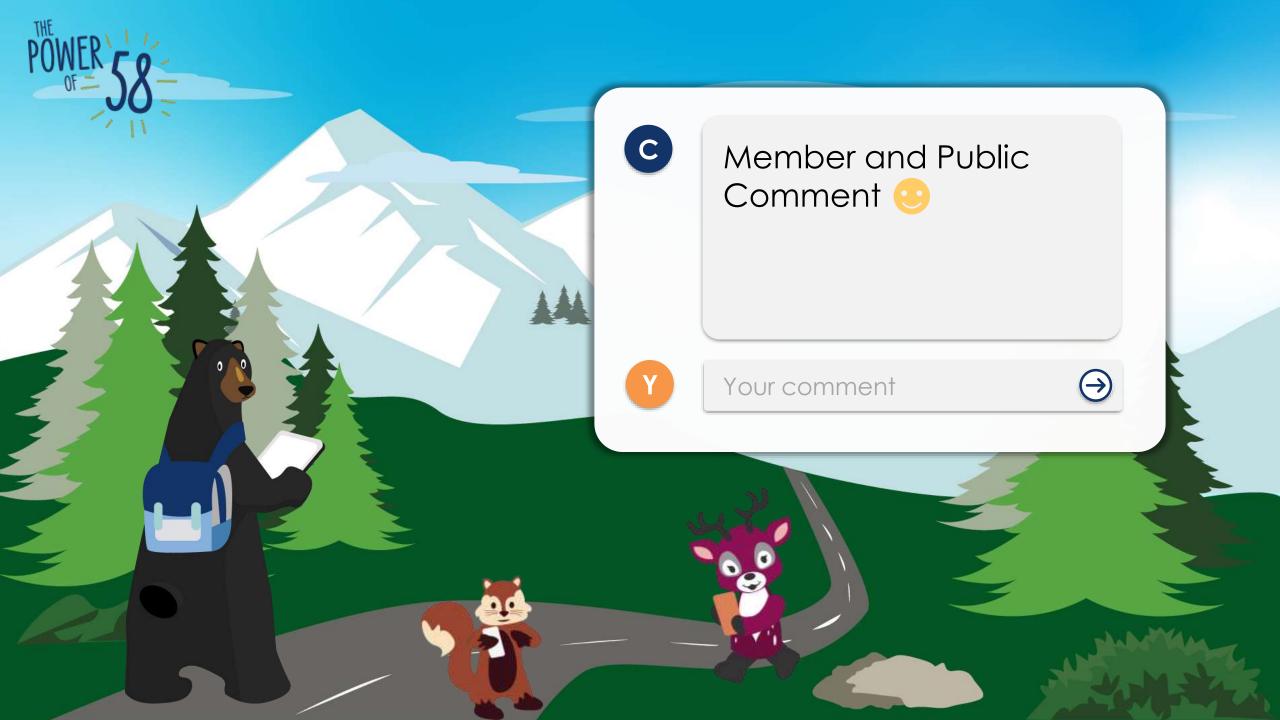
Tentative dates may be adjusted based on the results of prior Waves.



Upcoming County Activities

	Wave 5	Wave 6
Kickoff Meeting	September 2022	November 2022
Print and Postage POCs Identified	September 2022	November 2022
Configuration Meetings as applicable	October 2022	December 2022
Validation Meeting as applicable	November 2022	January 2023
Central Print Portal User Identification	February 2023	August 2023
Postage Deposit Completed	March 2023	September 2023
Central Print Portal Training	August 2023	October 2023

Tentative dates may be adjusted based on the results of prior Waves.



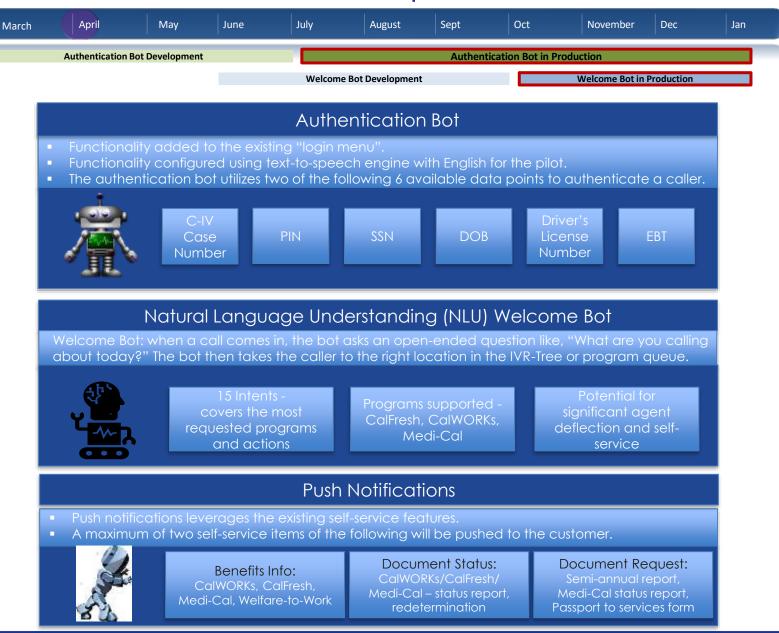


Point of Interest: San Bernardino BOTS





Point of Interest: San Bernardino Bots Update



CalSAWS IVR/CC San Bernardino Bots Outcome



Point of Interest: San Bernardino BOTS Update



Transactions Processed

300K
Successful
Authentications
via
AuthBot

88%
Effectiveness/
Success Rate
for
AuthBot

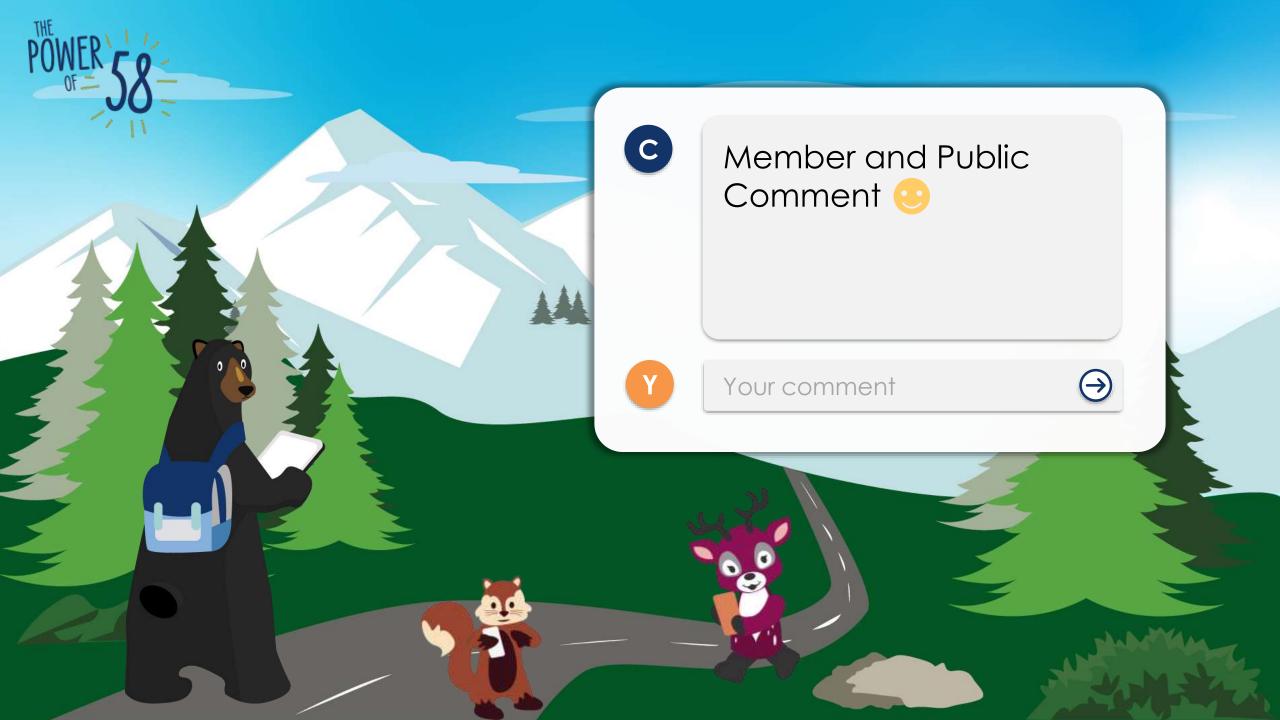
123K
Successful
Interactions
via
WelcomeBot

77%

Effectiveness/
Success Rate
for
WelcomeBot

Next Steps

- Aggregate weekly reports produced by Authentication and Welcome Bots since go-live
- Validate report metrics with San Bernardino contact center management
- Estimate time and cost savings generated by each Bot
- Plan and prioritize future enhancements to further increase usage and success rate
- Exploring options for statewide rollout





Point of Interest: Procurement Update

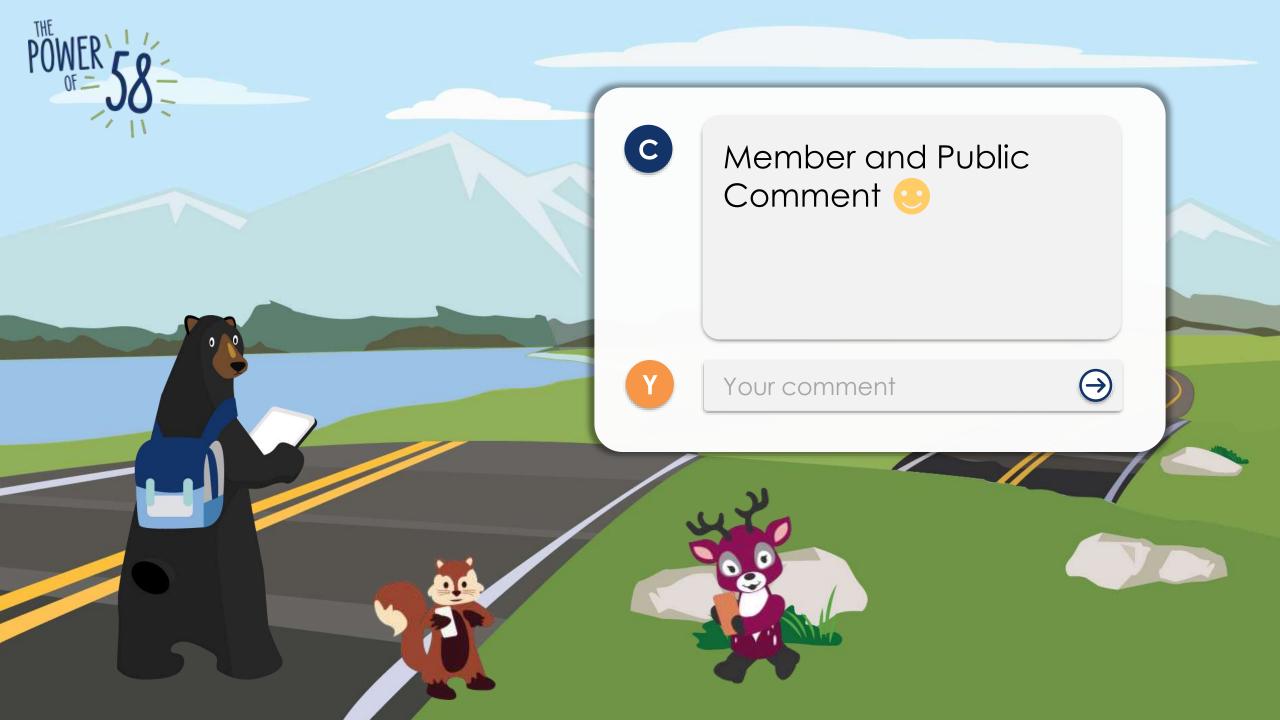




- Develop Requirements: July 2021 March 2022.
 - Develop Initial Baseline Requirements for Infrastructure and Maintenance and Enhancements (M&E): July – October.
 - Requirements Orientation and Pre-Work: October 18 31.
 - Conduct Requirements Review and Validation Sessions: November 2 December 2.
 - Finalize Requirements: December 3 9.
 - Consortium and State Review of Requirements and SOWs: December 10 16.
 - Vendor Community Review of Requirements and SOWs: December 22, 2021 –
 January 21, 2022. (Extended by 2 weeks to request additional vendor input on
 procurement approach).
 - Analyze Vendor Responses to Procurement Questions: January 24 31.
 - Update and Finalize Requirements and SOWs: February 1 14.
 - Confirm Final Procurement Direction: February 15 28.

Point of Interest Procurement Update

- Prepare Draft RFP: August 2021 March 2022.
 - Define and Confirm Objectives and Vision: August October.
 - Prepare Infrastructure and M&E Statements of Work (SOWs): September December.
 - Define Firm Experience and Minimum Qualifications: September November.
 - Define Key Staff Position Descriptions and Minimum Qualifications: September November.
 - Develop RACI Matrices: September January.
 - Define Evaluation Models, Criteria, and Understanding and Approach: August January.
 - Develop Service Level Agreements (SLAs): January February.
 - Prepare Price Schedules and Instructions: January March.
 - Prepare Agreements: February March.
- State Review and Approval: March 24 May 5, 2022.
- Federal Review and Approval: May 12 July 19, 2022.
- Release RFP: July 26, 2022.
- Proposal Due Dates: November 7, 2022. Vendors may bid on Infrastructure and/or M&E components.







- Save the dates have been sent:
 - Thursday, June 23, 2022
 - 8:30 a.m. 4:30 p.m.
- Requires quorum of the JPA Member Representatives
- Meeting will include:
 - A joint meeting of the JPA Member Representatives and JPA Board of Directors
 - Election of Board Members
 - + Election of PSC Members
 - CalWIN Migration Prep Updates

