

Wave 1 Implementation Readiness Packet September 2022

The Implementation Readiness Packet & Dashboard present a high-level view of Project Readiness to CalWIN Counties with information related to CalWIN Migration, BenefitsCal, and Central Print. Status will include key metrics related to the overall "health" of the Implementation effort based on measurable metrics and milestones for Wave 1. Project Milestones are identified by project team leads and CalSAWS Project leadership.

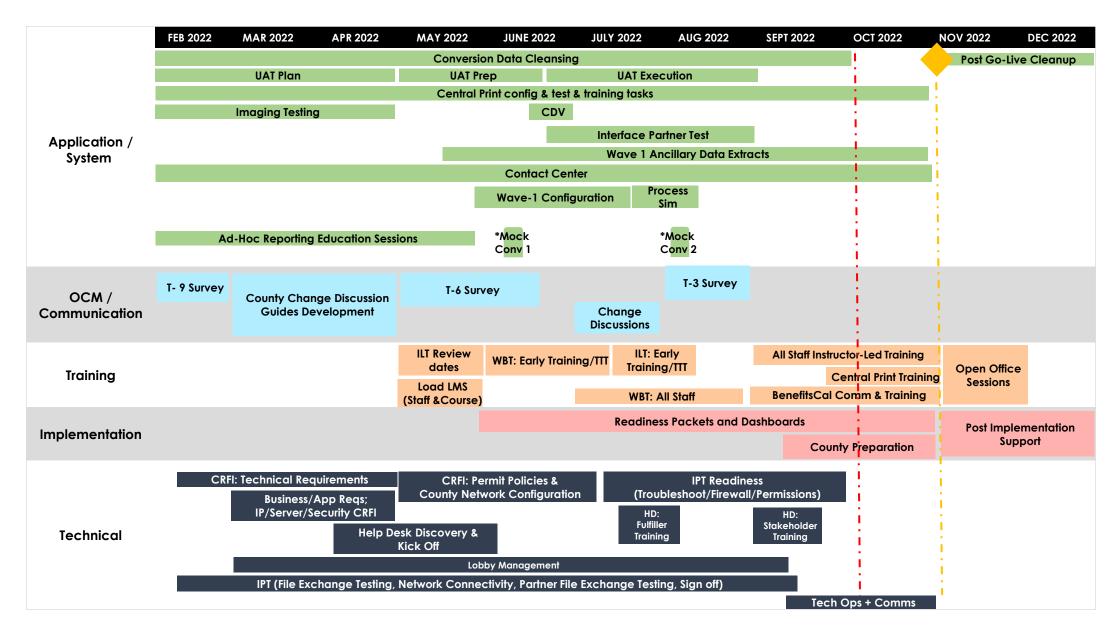
The Dashboard and Packet serve to inform Project Leadership and Counties on the progression and completion of Key Project and County Milestones. The packet will be distributed to the CalWIN Counties monthly. The information contained in the document reflects data as of **September 30th**, **2022**



Wave-1 Migration Timeline



Wave-1 Critical Path – Summary Timeline View



We Are Here

Wave-1 Readiness: Executive Summary

Readiness Areas and Categories

Executive readiness focuses on the critical path to completion with the associated milestones and measures used to track readiness items.

Readiness Area*		Readiness Category	Comments		
	С	Deploy CalSAWS Releases 22.09	100% complete		
	Contact Center Readiness		 SCRs approved: Yolo: CA-240152; Placer: CA-235356 Model Office Testing will begin in October 2022 		
	G	Imaging Readiness	Hyland Platform Performance test complete; no severity 1 or 2 defects reported in UAT. County export of legacy images ongoing until cutover weekend.		
Application	G	BenefitsCal Readiness	 CBO Mock Run 2 is complete (validate CBO user load in ForgeRock) Training for Contact Center and Help Desk complete for Yolo (09/13/22) and Placer (09/15/22) 		
	G	Central Print Readiness	 Configuration and validation meetings are complete; training materials completed; configuration load is completed, postage received Central Print portal user identification is in progress 		
	С	UAT Prep			
	С	UAT Execution	 Group 1 and Group 2 Retest – Complete Metric and completion of UAT Exit Criteria was complete on 09/08/2022 and close out activities are in-progress 		
Integration	С	County Interface Partner Test (IPT)Execution	As of 9/28/2022 County IPT is complete		
megranon	С	State Interface Partner Test (IPT) Execution	As of 08/25/2022 State IPT is complete		
Conversion	G	CDT Defects Resolution	As of 09/16/22 there are 107 unresolved Defects		
Conversion	G	EDBC Match – Auto Review Rates	7% of Converted Active Programs will need Worker Review.		
Technical	G	County Network Connectivity	 Connectivity: Technical enablement and connectivity completed for Placer and Yolo Counties Circuit bandwidth upgrades in progress for Placer and Yolo to support EDR Compliance validation completed Handover to Operations in progress CRFI to perform pre-migration regression testing to be sent to counties 		
	G	Performance Testing	Batch Performance: In Progress (100%) Online Performance: In Progress (90%)		

Not Started On Schedule <14 Days Late >=14 Days Late Comple	
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*The status should be reflective of the readiness category trending at the time of reporting period.

Wave-1 Readiness: Executive Summary

Readiness Areas and Categories

Executive readiness focuses on the critical path to completion with the associated milestones and measures used to track readiness items.

Readiness Area*		Readiness Category	Comments
	С	FDEL 8 Master Training Plan	Monthly update submitted on time for Consortium review
Training	С	ILT Training Curriculum Complete	Complete for Wave 1 Counties
	С	Wave 1 County Classroom Set-Up	Placer & Yolo connectivity to the Training Production environment tested and complete. Training courses started on time and without incident
	С	WBT Training Delivery	WBT development is complete; WBTs are a pre-requisite for end user training
	G	ILT Training Delivery	 Early Training and Train the Trainer completed on 08/19/22 Week 3 End User Training ended 09/30/22 and continue through 10/28/22
	С	Change Discussion Guides (CDGs)	Yolo & Placer conducted change discussions with staff as of 08/26/2022
	G	Communications	Wave 1 Infographics for October are on schedule for distribution on 10/28/2022
Organization	С	Business Process Reengineering	 All To-Be Sessions Complete All Closeout Sessions Complete All Work Products Signed-Off and Deliverables Approved
	С	Process Simulation	Week 4 execution for Placer and Yolo are 100% complete
	С	Configuration	 Working Sessions Complete; core and Additional Configuration Documented Counties validated configuration worksheets
	Υ	Implementation Planning	 DEL-10 Implementation Support Plan approved on 09/16/2022 Go-Live Packet development and project review is ongoing; GLP is in final review stage and is scheduled for distribution in October.
	G	County Prep	 County Prep Kick off completed 08/18/2022; Application Security & Managed Personnel Kickoff Meeting scheduled for 09/06/2022 County Prep Activities and project support are in progress.
Implementation	G	Pre and Post Implementation Support	 Follow up meeting with Yolo County scheduled for 09/21/2022 CalSAWS County CRFI Call for Volunteers submitted on 09/02/2022 and extension until 09/21/2022 Post Implementation Support orientation has been scheduled and calendar invites distributed
implementation	С	Help Desk	County Delegated Admin Training: Completed for Wave 1 County ServiceNow Fulfiller Training: Completed for Wave 1. Refresher training for Fulfillers and Delegated Admins completed on 08/31/2022
	G	County Ad Hoc Reports/APIs	 Ad Hoc Report → For Wave 1 Counties (Placer and Yolo): CalSAWS has facilitated 100% of the planned Ad Hoc Support Curriculum to the Wave 1 Counties. Yolo has 24 remaining reports that require refactoring and has elected to receive additional refactoring support from the project. 2 Reports have been refactored. The reports are non-critical that Yolo County indicated that are not pertinent for go-live. Placer has 0 reports to refactor

Readiness Dashboard



Risks and Issues

Risk Issue

- Future focused -
- Not yet realized -
- Uncertain, probable event or condition -
 - Has negative effect on objectives -
 - Documented in the CalSAWS Risk Log -
- Monitoring No Risks are Realized

Total Risks



2



High Medium L

- Present focused
- Can be created as a result of a risk being realized
- Can be a new item not identified as a risk
- Cannot be resolved by the identifier
- Documented in the CalSAWS Issue Log

No Issues at this Time

Total Issues







Risk and Issues: Wave 1

Risks related to Project Readiness for CalWIN Cutover to CalSAWS Risks

Risk Level	Risk Name	Risk Description	Readiness Area (Owner)
258	The CalWIN Conversion Cutover Window is at-risk of completing past the 84-hour cutover window	The CalWIN Conversion Cutover Window is at-risk of completing past the 84-hour cutover window.	Conversion (Project)
268	Implementation Readiness for CalWIN Cutover to CalSAWS	If implementation readiness (project and county) is not on track to meet their respective exit criteria by 04/29/2022, then the CalWIN Wave 1 cutover to CalSAWS could either be delayed or require significantly greater support to help counties through outstanding issues. Individual risks have been opened related to the ability to be fully ready in time for a successful CalWIN Wave 1 cutover to CalSAWS on October 27, 2022 and subsequent waves. This risk serves as an overarching risk for the overall readiness of the project and CalWIN counties to cutover to CalSAWS	Implementation (Project)
278	CalWIN OCM Implementation Support Plan Deliverable	ullet	

Risks and Issues: Wave 1

Risks related to CalWIN Counties Cutover Readiness Needs Risks

Risk Level	Risk Name	Risk Description	Readiness Area (Owner)
262	The CalWIN counties may not be fully prepared for go-live if they do not have sufficient or timely information	The CalWIN counties and County Directors have voiced concern that they do not have sufficient information or direction from the CalWIN ISS team to adequately prepare for go-live. In some cases, they have begun creating their own materials based on what they understand. If the counties do not have a framework within which to prepare, they may not be ready for cutover. This includes clear communication and timelines for what is needed to be completed by when, readiness checklists, early conversations on the transition from the current state to the future state, and clear direction.	Implementation (Project)
264	CalWIN County waves may not complete their Imaging migration readiness activities by their designated wave go-live dates Delays in CalWIN counties predecessor activities (such as securing external legacy vendors for export support, mapping document types for each county, using Snowball as data transfer method, and completing the test batch phase on time) may delay cutover dates within each county. Further, counties must complete their predecessor activities by the deadline if they want to start exporting/importing on time. As a result of early pitfalls associated with predecessor tasks, Wave 1 counties have experienced significant delays, including delays in establishing contracts with external vendors, incorrect mapping, and failures to complete testing activities on time, which are putting their respective go-live dates at risk.		Implementation (County)
269	CalWIN Counties may not have enough development and testing timeline to Refactor their Ad-hoc Reports and Ancillary System before Go-Live	The CalWIN Counties need time in the schedule, leading up to their respective Go-Live, to Refactor Ad-hoc Reports and/or Ancillary Systems. To do so, the counties need connectivity and access to CalSAWS environments, data model (and definitions), as well as data. The current CalSAWS delivery schedule (of these) is compressing the CalWIN counties Design, Development, and Testing timelines (i.e., schedule) and putting their County Readiness for Go-Live at-risk	Implementation (County)
270	The CalWIN counties may not be fully prepared for Go-Live if there is insufficient information in the Organizational Change Management (OCM) Change Discussion Guides (CDGs)	If OCM does not have sufficient documentation and resources to create CDGs, and counties do not have adequate time to review and provide feedback, the CDG delivery timeframe and level of detail might be impacted. The OCM team uses the County To-Be Process documentation to create the CDGs.	Organization (Project)

Wave -1: Key County Milestones & Tasks

Milestone/Task	Status	Target Start Date	Target End Date	Percent Complete
T-6 Readiness Survey	Complete	06/06/202	06/17/2022	100%
Converted Data Test	Complete		06/17/2022	100%
Training – Install LMS, Load Courses, Test Reports	Complete	05/31/2022	06/27/2022	100%
Wave 1 County Data Validation	Complete	06/20/2022	07/01/2022	100%
User Acceptance Test (UAT): Group 1	Complete	06/27/2022	07/22/2022	100%
Application Development and System Test 22.07	Complete	07/25/2022	07/25/2022	100%
User Acceptance Test (UAT): Group 2	Complete	08/12/2022	08/26/2022	100%
Process Simulation Execution with Counties	Complete	07/25/2022	08/19/2022	100%
State Interface Testing	Complete	06/27/2022	08/23/2022	100%
CalWIN County Interface Testing	In Progress	06/27/2022	09/28/2022	100%
T-3 Readiness Survey Distribution	Complete	08/23/2022	9/6/2022	100%
Application Development and System Test 22.09	In Progress	09/26/2022	09/26/2022	100%
County Preparation Phase Kick Off	Complete	08/18/2022	08/18/2022	100%
County Preparation Phase	In Progress	09/19/2022	09/28/2022	33%
County Networking Connectivity	In Progress	02/03/2022	10/03/2022	99%
Contact Center Model Office Simulation	Not Started	10/10/2022	10/21/2022	0%
End-User Training	In Progress	09/06/2022	10/27/2022	50%
Pre and Post Deployment Support	In Progress	9/19/2022	12/23/2022	15%
Wave 1 CalWIN Go-Live	Not Started	10/31/2022	10/31/2022	0%

Wave 1 – County Readiness Summary

Readiness Area	Status*		Placer		Status*		Yolo		
Application	G	Contact Center	ct Center SCR approved: CA–235356			G	Contact Cente	er SCR Approved: CA-240152	
Integration	G	Placer County IF	acer County IPT complete.			G	Yolo County IPT complete.		
Conversion	G	Counties continue to work data cleansing needs			ng needs	G	Counties conti	inue to work data cleansing needs	
Technical	G				G				
Training	G	, ,	Early training and train the trainer is complete (08/19/2022). General training began on 09/06/22			G	Early training and train the trainer is complete. General training began on 09/06/22		
Implementation	G	County Prep Activities are in Progress.				G		as 24 ad-hoc reports to refactor and 2 have been ports are not pertinent to go-live. County Prep Progress.	
Organizational	G	Readiness Survey and CDG Discussions are complete.		are	G	Readiness Survey and CDG Discussions are complete.			
NS	Not Started	G	On Schedule	Y	<14 Days	R	>=14 Days	*Information included is as of September 30, 2022	

Late

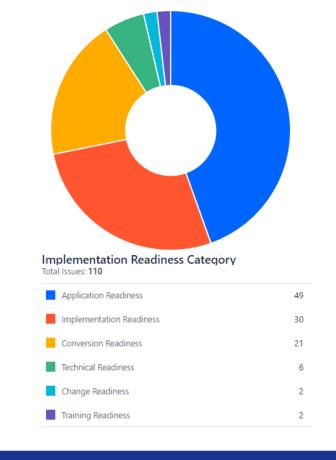
Late

Wave 1 County Readiness Checklist Activities by Status (as of 09/30/2022)

Status	00 All Counties	02 Placer	03 Yolo	Wave 1 Counties	T;
COMPLETED	27	650	603	128	1408
IN PROGRESS	2	89	95	57	243
NOT STARTED	1	101	102	25	229
Total Unique Issues:	30	840	800	210	1880

Note: All County Tasks includes tasks that all 18 CalWIN Counties are responsible for completing (e.g., UAT related tasks). Wave 1 Counties tasks include tasks that apply to both Placer and Yolo Counties (e.g., selective conversion tasks)

Wave 1 All Tasks Due Next 30 Days by Readiness Category



Placer County Readiness Summary

Placer: County Tasks Counts by Category and Status (as of 09/30/2022)

Implementation Readiness Category	IN PROGRESS	NOT STARTED	COMPLETED	T:
Implementation Readiness	3	16	86	105
Application Readiness	16	13	66	95
Change Readiness	0	1	66	67
Training Readiness	1	0	34	35
Conversion Readiness	6	1	24	31
Total Unique Issues:	26	34	293	353

County Readiness Watch Items

#	Area	Level	Due Date	Remediation Plan
1	County Prep	High	10/27/22	Continue County Prep and Configuration activities.

Placer: Past Due by Readiness Category and Activity Owner (as of 09/30/2022)

Placer: Past Due by Category and Owner

No matching issues found.

Note: The Implementation Readiness Dashboard and Packet is reflective of a point in time reporting (as of September 30, 2022). The County readiness task status may not be reflective of the task completion as a result of the date the report is compiled.

Past Due Activity Highlights:

• There are no past due tasks for Placer County as of 09/30/2022.

Yolo County Readiness Summary

Yolo: County Tasks Counts by Category and Status (as of 09/30/2022)

Implementation Readiness Category	IN PROGRESS	NOT STARTED	COMPLETED	T:
Implementation Readiness	6	16	74	96
Application Readiness	13	13	54	80
Change Readiness	0	1	64	65
Training Readiness	1	0	32	33
Technical Readiness	1	3	17	21
Total Unique Issues:	35	33	245	313

County Readiness Watch Items

#	Summary	Level	Due Date	Remediation Plan
1	Ad Hoc Reporting	Low	9/30/22	Ongoing support meetings with Yolo County; Gainwell and Consortium providing over the shoulder support for Yolo County. This watch item does not impact the County's ability to go live on October 31, 2022.

Yolo: County Tasks Past Due by Readiness Category and Activity Owner (as of 09/30/2022)

Activity Owner	Application Readiness	Implementation Readiness	Technical Readiness	T:
IPOC	0	4	0	4
PPOC	1	0	0	1
TPOC	0	0	1	1
TPOC/PPOC	1	0	0	1
Total Unique Issues:	2	4	1	7

Note: The Implementation Readiness Dashboard and Packet is reflective of a point in time reporting (as of September 2, 2022). The County readiness task status may not be reflective of the task completion as a result of the date the report is compiled.

Past Due Activity Highlights:

 Implementation Readiness: Analytics & Reporting: reports Refactoring completion and communication of reporting processes to County Reporting team - planned end date of 09/30/22

Application Readiness: System

System Test: 22.09	In Progress
Start Date: 08/01/2022	End Date: 09/26/2022

Test Execution Results

Total Scripts :	795
Not Executed:	0% (0)
In Progress:	0% (0)
Pass:	100% (795)
Fail:	0% (0)
Blocked:	0% (0)
Completed:	795
Remaining:	0
Progress:	100%

22.09 release completed on 09/26/22.

Application Readiness: Imaging

Images Migration In Progress

Distribute CIT for Counties to install Webscan Kit and Virtual Printer: Completed (CIT #0110-22 distributed on 04/19/2022)

County Export of Legacy Images: In progress

Hyland Receive & Upload Images to Production Environment: In Progress

Imaging UAT	Complete
Start Date: 07/11/2022	End Date: 09/08/2022
61 of 61 scripts completed	

Performance Testing

Hyland Platform Performance Testing: Completed

Application Readiness: User Acceptance Testing

Complete

Key Dates:

UAT Users Loaded to ForgeRock/UAT Environments and Application: Complete

UAT Application Training Group 1: 05/02/22 – 06/21/22

UAT Application Training Group 2: 06/13/22 – 07/21/22

UAT Execution Group 1: 06/27/2022 - 07/22/2022

UAT Execution Group 2: 07/25/2022 - 08/19/2022



Group 2: 593 total test scripts with a 98% pass

Application Readiness: Contact Center

Technical Connectivity In Progress

Start Date: 10/24/2021 End Date: 10/31/2022

- 2 of 2 IVR Contact Flows Approved
- Approval of Wave 1 County SCRs approved:
 2 of 2 approved
- Regression Test: Not Started
- Contact Center Model Office Testing (tentative 10/10/2022 – 10/21/2022): Not started

Application Readiness: Central Print

Central Print Kick-Off Complete

Configuration/Validation Complete

Start Date: 02/22/2022 End Date: 09/30/2022

- Configuration meetings complete
- · Validation meetings complete
- Configuration load complete

Setup and Training

In Progress

Start Date: 09/19/22 End Date: 10/28/22

- · Training materials completed
- Portal Users load not started
- Inventory confirmed
- Training delivery not started
- Postage received

Application Readiness: BenefitsCal

Conversion Readiness

In Progress

- Provide extract of the CBO to W1 Counties
 complete
- Validate CBO User Load Mock Run 2 complete

Training & Communications

In Progress

- Training delivery for public facing support, train the trainer and CBOs will occur in September – October 2022
- BenefitsCal Comms Plan draft: complete

System Operation

Not Starte

- Confirm Command Center schedule
- Contingency Planning

Production Deployment

Not Starte

- Develop Production Cutover Checklist
- Decision to proceed with BenefitsCal Production Cutover

Conversion Readiness

Conversion Readiness In Progress

Key Dates:

Mock Conversion Wave 1 Cutover: Complete Mock Conversion #2: Complete

Golden Data Set #8.5: Delivered

Wave 1 County Data Validation: Complete

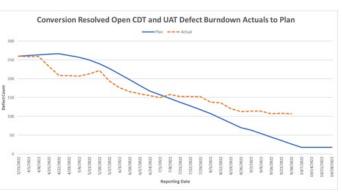
Cutover 1A (County Prep): 09/18/2022 – 9/19/2022: Complete

Cutover 1B (Go-Live): 10/27/2022 - 10/31/2022

CDT Defect Resolution

In Progress

Converted Data Test End Date: 06/17/22



 As of 10/03/22 there are 107 unresolved defects (87 are projected to be open at Wave 1 go-live)

GDS Delivery #8.5 Complete
GDS Delivery #9 Complete

Integration Readiness

Interface Partner Test

Complete

Start Date: 06/27/2022 End Date: 09/28/2022

- Yolo County: Completed
- Placer County: Completed

Technical Readiness: Networking

County Networking Connectivity

In Progress

Start Date: 01/02/2022

End Date: 10/20/2022

- Tech enablement and connectivity complete
- Compliance validation completed
- Handover to Operations and Circuit bandwidth upgrades in progress
- CRFI to perform pre-migration regression testing to be sent to counties

Technical Readiness: Operations

Contingency Restoration Planning

In Progress

Migration Rollback Planning: In progress 75%

Disaster Recovery Exercise In Progress

Disaster Recovery Test: In progress 50%

Batch Operations

Complete¹

- CalWIN Batch Regression & Schedules: Completed
- Migration Rollback Planning: In-progress 75%

Technical Readiness: Online Performance Testing

Performance Test

In Progress

- Online Performance Testing for Wave 1 (42 counties) began on 06/27/2022
- As of 09/30/2022 online performance testing is on schedule and is 90% complete

Technical Readiness: Batch Performance Testing

Batch and Reports Performance Test Complete

 Batch and Reports Performance (43 Counties) began on 6/27/2022 and is complete

Technical Readiness: Security

Security Test

Complete

End Date: 09/24/2021

Start Date: 11/05/2019

·

Application Security: CalSAWS Scan/ Remediation Complete

Penetration Testing: Complete

Training Readiness

Training Plan Complete

Start Date: 03/21/2022 End Date: 06/17/2022

- Wave 1 County specific training plans approved
- Training environment and training data build complete
- Generic training accounts for training environment complete

Training Materials

Complete

Start Date: 03/21/2022 End Date: 06/17/2022

- Wave 1 County specific instructor led training materials finalized complete
- Web-Based training updated: in progress (ongoing, Accenture Training Team)

Training Delivery

In Progress

Start Date: 06/20/2022 End Date: 10/27/2022

- Wave 1 Early Training & TTT loaded and assigned curriculum in the CalSAWS LMS: completed
- Wave 1 staff course assignment and registration complete
- Wave 1 Classrooms set-up and certified: in progress
- Wave 1 early learning and TTT started: complete
- Wave 1 End User Training started 09/06/2022

Organizational Readiness: OCM

Change Discussions Complete with Staff

End Date: 08/26/2022

- Training for Supervisors, Managers and CNCs on W1 CDG discussion: complete
- Project discussions for CDGs completed and the County discussions with Staff are complete.

Readiness Surveys

Complete

Start Date: 06/20/2022 End Date: 10/27/2022

- T-9 & T-6 surveys and presentations completed
- T-9 Dashboard complete
- T-3 survey and report complete

Infographics/ In Progress Newsletters

Start Date: 02/28/2022 End Date: 10/28/2022

- 9 of 10 infographics submitted, 1 in progress.
- 3 of 3 newsletters submitted.

Change Network	In Progress
Champions	

Start Date: 01/31/2022 End Date: 10/11/2022

 9 of 10 completed, 1 of 10 planned (4th Tuesday of each month)

Organizational Readiness: Business Process Reengineering

W1 BPR Plans Approved	Complete
Start Date: 08/02/2021	End Date: 12/01/2021
Process Change Inventory Close Out	Complete
Start Date: 08/02/2021	End Date: 12/01/2021
Automated Actions Enablement	Complete
Start Date: 03/07/2022	End Date: 07/01/2022

Process Simulation

W1 Process Simulation Planning	Complete
Start Date: 03/17/2022	End Date: 07/22/2022
Process Simulation Execution	Complete
Start Date: 07/25/2022	End Date:

08/19/2022

Configuration

Configuration Materials	Complete
Start Date: 05/16/2022	End Date: 06/03/2022
W1 Configuration Documentation & Validation	Complete
Start Date: 06/13/2022	End Date: 09/12/2022

Implementation Readiness

Implementation In Progress Planning

Start Date: 02/01/2022 End Date: 09/30/2022

- DEL 10 Implementation Support Plan approved
- Go-Live Packet development and project review is ongoing; GLP completion is dependent on complete list of items to include and related level of effort for County impact

County Prep

In Progress

Start Date: 05/02/2022 End Date: 10/28/2022

- 41 County Prep activities documented in County Prep Packet, distributed 08/05/22 via CIT 216-22
- County Prep kickoff on 08/18/22: complete
- County Prep support plan: on schedule
- Application Security Kickoff conducted on 9/6/22
- County Prep received "GO" decision on 09/14/22 and began on 09/19/22

Post-Implementation	In Progress
Support	

Start Date: 05/23/2022 End Date: 12/30/2022

- Command Center, Communications and Resource allocation strike teams: complete
- Pre-/Post- Go Live structure established
- AWS / ServiceNow process flows in progress
- Support orientation sessions scheduled for Command Center, Onsite & Virtual Support and calendar invites are distributed

Implementation Readiness: Help Desk and System Operations

Help Desk In Progress

Start Date: 04/04/2022 End Date: 10/21/2022

Plans for enhanced communications to County

Help Desk: Complete

Command Center Enablement: 5% complete

ServiceNow Training for County Help Desks:

Completed

System Operations

Complete

- CalWIN Counties Access to the Sandbox Environment: Complete
- Engage the Counties on Staff Profile/Security Administration Updates: In Progress

Implementation Readiness: County Ad-Hoc Reporting

County Ad Hoc Reporting	In Progress

Start Date: 01/10/2022

End Date: 09/30/2022

County Education Sessions:

Wave 1 completed 10 of 10 sessions

County Report Refactoring Wave 1 identified reports in need of refactoring by July 2022.

- Yolo: total of 24 reports to refactor. 2 are complete. The reports are non-critical that Yolo County indicated that are not pertinent for go-live.
- Placer: Not applicable

Contact Information



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