

Wave 6 Implementation Readiness Dashboard and Packet

April 28, 2023

The **Implementation Readiness Packet & Dashboard** present a **high-level view of Project Readiness** to CalWIN Counties with information related to CalWIN Migration, BenefitsCal, and Central Print. Status will include key metrics related to the overall “health” of the Implementation effort based on measurable metrics and milestones for Wave 6. Project Milestones are identified by project team leads and CalSAWS Project leadership.

The Dashboard and Packet serve to inform Project Leadership and Counties on the progression and completion of Key Project and County Milestones. The packet will be distributed to the CalWIN Counties monthly. The information contained in the document reflects data as of **April 28, 2023**



Readiness Packet





Application Readiness

Development / System Test

Deploy Release 23.09

09/24/2023

Project

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Application Readiness: UAT

User Acceptance Test

CalSAWS UAT Plan Approved	Completed	Project
Select and Confirm CalSAWS UAT Participants for UAT	Completed	Both
UAT Users Loaded to ForgeRock/UAT Environments & Applications	Completed	Project
Complete UAT Test Script Development	Completed	Project
Complete UAT Environment setup	Completed	Project
Complete UAT Application Training	May 2 – June 21, 2022 – Group 1 June 13 – July 21, 2022– Group 2	County
Conduct UAT Execution Kick-Off	June 21 and 22, 2022 – Group 1 July 20 and 21, 2022– Group 2	Both
Complete UAT Test Execution	June 27- July 22, 2022 – Group 1 July 25 – August 19, 2022– Group 2	Both
Complete UAT Retest	August 22 – Sept 2, 2022	Both
Evaluate and confirm Exit criteria	Metric/Completion to Plan September 8, 2022	Project

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Application Readiness: Imaging

Functionality

Severity 1 & 2 Defects Resolved from UAT	UAT Complete	No Sev 1 or 2 defects reported	Project
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Performance Testing

Hyland Platform Performance Test	Complete	Metric/Completion to Plan	Project
Additional Hyland Platform Performance Test	Complete	Test completed. Configuration tuned to address findings for 58+ county load.	Project
Integrated Imaging Performance Test (Informational)	In Progress	58+ county load testing scheduled to be complete on 6/7.	Project

Images Migration

County Export of Legacy Images	In Progress	Sacramento County progress is being closely tracked. Risk #264	County
Hyland Receive and Upload Images to Production Environment	In Progress		Project
Distribute CIT for Counties to install Webscan Kit and Virtual Printer	Completed	CIT #0110-22 distributed on April 19, 2022	Project

Imaging UAT

7/11/22-7/22/22 (retest 8/8/22-8/12/22, 9/8/2022)	Completed	61 of 61 scripts completed and passed.
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Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Application Readiness: Contact Center

Contact Center

Technical Connectivity	0%	
Update IVR Contact Flows for each County	1 of 3 approved	Both
Approval of County Contact Center SCRs*	0 of 3	County
Regression Test of entire Contact Center solution	0%	Project
Model Office Testing – tentative start 10/02/2023	0%	Both

- *Contact Center SCRs:
- CA-240171 – Sacramento
 - CA-240172 – San Francisco
 - CA-240173 – San Luis Obispo

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Application Readiness: Central Print

Kickoff

Kickoff Meeting	Completed	Both
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Configuration/Validation

Configuration Meetings	In Progress	1 Completed of 3 Planned	Both
Validation Meetings	In Progress	0 Completed of 3 Planned	Both
Configuration Load	Not Started	0 Completed of 3 Planned	Project

Setup and Training

Portal Users Loaded	Not Started	0 Completed of 3 Planned	Project
Inventory Confirmed	Not Started	0 Completed of 1 Planned	Project
Postage Received	Not Started	0 Completed of 3 Planned	County
Training Materials	Completed		Project
Training Delivery	Not Started	0 Completed of 2 Planned	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

Application Readiness: BenefitsCal Conversion



Conversion Readiness

Provide extract of the CBO to the counties	Not Started	Target 07/04/2023	Project
Extract CBO User information from MyBCW for Wave 6 counties to perform mock run 1	Not Started	Target 06/30/2023	Project
Extract CBO User information from MyBCW Prod for Wave 6 counties	Not Started	Target 10/04/2023	Project

Converted Data Test

Validate CBO user load into ForgeRock – Mock Run 1	Not Started	Target 08/10/2023	Project
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Training Delivery

Deliver training for CSC and Help Desk staff	Not Started	Target – 09/19/23; 09/21/23; 09/26/23	Project
Deliver training for CBOs - Community Based Organizations	Not Started	Target – 09/28/2023	Project

Communications

Confirm Communications Plan for BenefitsCal	Not Started	Communication plan will be initially drafted by 08/30/2023	Project
Begin Execution of BenefitsCal Communications Plan	Not Started	Execution will begin 09/2023	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



BenefitsCal Implementation Readiness



System Operations

Confirm Command Center schedule and communication schedule	Not Started	10/16/2023 - 10/27/2023	Project
Contingency Planning	Not Started	10/16/2023 - 10/27/2023	Project

Prod Deployment Plans

Develop Production Cutover Checklist	Not Started	Target – 09/29/2023	Project
Confirm Consortium reviewed/approved the BenefitsCal cutover and BenefitsCal rollback plans	Not Started	Target – 10/14/2023	Project
Decide to proceed with BenefitsCal Production Cutover (Go-No Go Decision) (Target → MM/DD/YY)	Not Started	10/16/2023 - 10/27/2023	Project
Confirm Wave Cutover to BenefitsCal (Target → MM/DD/YY)	Not Started	10/16/2023 - 10/27/2023	Project

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Conversion Readiness

Conversion Readiness – Wave 6

Conversion defects not resolved prior to Wave Go-Live (Risk 280)	The Conversion and Release Management teams maintain a schedule deploying and resolving the X defects planned during the first 10 days of county being live. All X are evaluated and documented in the W5 Go-Live Packet (where applicable) with Worker Actions.	Project
Auto Case Review Match Rate	Match Rate will come as a result of Wave 6 Mock Cutover. Wave 6B Mock scheduled 8/05/23-8/10/23 and will be shared once available.	Project
Complete Wave 6 Mock Cutovers	Mock Cutover – On-Schedule to begin in August 2023.	Project
Deliver Wave 6 Golden Data Set (GDS)	Wave 6 GDS#13 New Schedule given Risk 276	Project
Cutover Window (Risk 258)	The Wave 6 Cutover Plan is dependent on the Wave 6 Mock Cutover actuals (assessed) and (any) implementation decisions the project makes to achieve or minimize the impact to the 84 hours cutover window.	Project
Support Wave 6 County Data Validation - Defect Resolution	On-Schedule	Project
Complete Wave 6A (County Preparation) Cutover	On-Schedule as planned 09/18/2023	Project
Complete Wave 6B (Go-Live) Cutover	On-Schedule as planned 10/30/2023	Project

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Integration Readiness

Interface Partner Testing – 07/13/2023 - 09/15/2023

Complete Interface Development – County
Development Phase (6/14/2023)

In Progress

County

Interface Names	Sacramento	Ready for IPT?	San Francisco	Ready for IPT?	San Luis Obispo	Ready for IPT?
1099 File Writer job	YES	NO	YES	NO	YES	YES
Paid Warrant Reader job	YES	NO	YES	NO	YES	NO
Foster Care Voice Response Unit (VRU) Writer	YES	NO	N/A	N/A	N/A	N/A
Foster Care Voice Response Unit (VRU) Reader	YES	NO	N/A	N/A	N/A	N/A
Outbound Collections	YES	NO	YES	NO	NO	N/A
Inbound Collections	YES	NO	NO	N/A	NO	N/A
Warrant Print Writer	YES	NO	YES	NO	YES	NO
Warrant Print Reader	NO	N/A	YES	NO	NO	N/A
Auditor Controller Writer	YES	NO	YES	NO	YES	NO
Positive Pay file	NO	N/A	NO	N/A	YES	NO
Direct Deposit Writer	YES	NO	YES	NO	YES	NO
Direct Deposit Reader	YES	NO	YES	NO	YES	NO
School Lunch	YES	NO	YES	NO	YES	YES

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Integration Readiness

Interface Partner Testing – 07/13/2023 - 09/15/2023

Execute Interface Testing with CalWIN County Partners	Not Started	0%	Project
Execute Interface Testing with State and Consortium Partners	Not Started	0%	Project

CONSORTIUM PARTNERS INTERFACE TESTING		
CONSORTIUM PARTNER	STATUS	TARGET COMPLETION DATE
Electronic Inter County Transfer (EICT) - CalWIN	0/3	

STATE PARTNER INTERFACE TESTING		
STATE PARTNER	STATUS	TARGET COMPLETION DATE
Case Management Information and Payrolling System (CMIPS) - OSI	0/2	
Electronic Benefits Transfer (EBT) - FIS	0/2	
Medi-Cal Eligibility Data System (MEDS) - DHCS	0/2	
Welfare Data Tracking Implementation Project (WDTIP) - OSI	0/2	

CalWIN Wave 6 COUNTIES INTERFACE TESTING		
CalWIN Wave 6 COUNTY PARTNER	STATUS	TARGET COMPLETION DATE
Sacramento County	0/11	
San Francisco County	0/9	
San Luis Obispo County	0/8	

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Technical Readiness: Networking

Networking

County Networking Connectivity

CalWIN Wave 6 COUNTIES				
NETWORKING READINESS	STATUS	ACTUAL	PLANNED	Δ
Overall Network Interconnectivity	On Track	76.0%	24.2%	51.8%
Critical Path	On Track	59.6%	7.0%	52.6%

NETWORKING READINESS	STATUS	ACTUAL	PLANNED	Δ
16 Sacramento	On Track	52.7%	25.5%	27.3%
17 San Francisco	On Track	41.8%	23.6%	18.2%
18 San Luis Obispo	On Track	52.7%	23.6%	29.1%

Milestone	Status
Wave 6 County Networking Connectivity Readiness	<ul style="list-style-type: none"> • Circuit delivered for Sacramento and San Luis Obispo • Additional time granted to Counties to respond to CRFI for IPT enablement • Continue to track circuit delivery for Sacramento, San Francisco and San Luis Obispo • Risk 288 created to track circuit delivery delays with San Francisco • Carrier changed from Lumen to Comcast

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Technical Readiness: Operations

Contingency Restoration Planning

Migration Rollback Planning	In Progress	85%	Project
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Disaster Recovery Exercise

Disaster Recovery Test Completed	Completed	100%	Project
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Batch Operations

CalWIN Batch Schedules	In Progress	75%	Project
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Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

Technical Readiness: Performance Testing

Performance Testing – Wave 3-6

CalSAWS Batch Performance (58 County)

Not Started

25%

Project

CalWIN Wave 3-6 Batch Performance Schedule and Results

Performance Cycle	Start Date	End Date	Run Time
10-day cutoff*	February 27, 2023	March 10, 2023	(Run 1) 11 hours 17 minutes (Run 2) 9 hours 36 minutes
Main Payroll	March 20, 2023	March 24, 2023	(Run 1) 9 hours 24 minutes (Run 2) 9 hours 36 minutes
Batch server upgrade	May 1, 2023	May 5, 2023	TBD
Database memory upgrade	May 8, 2023	May 12, 2023	TBD
End of Month***	May 22, 2023	May 26, 2023	TBD
10-day cutoff***	May 29, 2023	June 9, 2023	TBD
Main Payroll***	June 12, 2023	June 23, 2023	TBD
Contingency for re-execution	June 26, 2023	June 30, 2023	TBD

*Represents the highest transaction volume day

***Validation of io2 Storage option

Note: Successful completion of the 3 cycles within the batch window will indicate that all cycles can complete within the batch window

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

Technical Readiness: Performance Testing

CalSAWS 58 County Online Performance Test – Schedule

Workload Mix (WL)	Start Date	End Date	Status
#1 - CalSAWS Online	09/20/2023	10/06/2023	Not Started
#2 - CalSAWS Online + APIs	10/09/2023	10/20/2023	Not Started

CalSAWS 58 County Online Performance Test

Category	SLA	SLA Met % & Avg. Server Response Time
Screen to Screen	Peak - 98% [<=2s]	
	Prime - 99.9% [<= 10s]	
EDBC	Peak - 95% [<= 3s]	
	Prime - 99.9% [<= 20s]	
Search	Peak - 95% [<=6s]	

Online Performance Test Findings –

Exit Criteria -

- Simulate Online transaction load of CalSAWS volume at peak hours meets SLA requirements
- Performance results are successful and meet contractual SLAs – Online (Load and Endurance tests)



Technical Readiness: Security

Application Security

CalSAWS Scans/Remediation Completed	Completed	100%
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Penetration Testing

Signed with 3 rd party to conduct Testing	Completed	100%
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Penetration Testing Preparation	Completed	100%
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Penetration Testing Execution & Agreed-upon remediations (Completed for the CMS Verification in April 2022)	Completed	100%
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Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Training Readiness

Training Plan

Wave 6 County-Specific Training Plans	Complete	100%	Both
Training Environment/Build Training Data	Complete	100%	Project
Create Training Accounts in Training Environment	Complete	100%	Project

Training Materials

Wave 6 County-specific ILT training materials finalized and reviewed – County-specific tailoring in progress. Walkthroughs begin 06/03/2023 for Sacramento, 06/12/2023 for San Francisco, and 06/19/2023 for San Luis Obispo.	In Progress	25%	Both
Web-based Trainings updated (Accenture/Consortium)	Complete	100%	Project

Training Delivery

Wave 6 Early Training & TTT Trainees loaded and assigned curriculum in the CalSAWS LMS	Not Started	0%	Project
Wave 6 staff course assignments / registration for Early Training & TTT	Not Started	0%	Project
Wave 6 Early Training & TTT Instructor-led Training Ready (Training environment connectivity, Participants Enrolled)	Not Started	0%	Project
Wave 6 Early Training & TTT Started (WBT) – start 05/15/2023	Not Started	0%	Both
Wave 6 End-User Training Started (WBT) – start 06/05/2023	Not Started	0%	Both
Wave 6 Early Training & TTT Started (ILT) – start 07/25/2023	Not Started	# Completed of # Planned	Both
Wave 6 End User Training (EUT) - start 09/06/2023	Not Started	# Completed of # Planned	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

↔ Organizational Readiness: OCM

Communications & Change Discussion Guides

Wave 6 Counties and Consortium comments addressed to get to county DWP by 05/08	Not Started	0 Completed of 1 Planned	Both
Wave 6 Counties and Consortium comments addressed to get to county FWP signoff by 05/12	Not Started	0 Completed of 1 Planned	Both
Wave 6 DWP signoff by 05/08	Not Started	0 Completed of 1 Planned	County
Wave 6 FWP signoff by 05/15	Not Started	0 Completed of 1 Planned	County
CDG Prep Session 5/14 to 5/26	Not Started	0 Completed of 2 Planned	Both
Wave 6 Counties CDG county and Consortium comments to get to DDEL signoff by 06/06	Not Started	0 Completed of 1 Planned	Both
Wave 6 Counties CDG county and Consortium comments to get to FDEL signoff by 06/22	Not Started	0 Completed of 1 Planned	Both
CDG Office Hour Support 06/5 to – 06/16	Not Started	0 Completed of 1 Planned	Both

Readiness Surveys

Wave 6 Readiness Surveys T-12 (11/28 to 12/9)	Completed	3 Completed of 3 Planned	Both
Wave 6 Readiness Surveys T-9 (2/13 to 2/27)	Completed	3 Completed of 3 Planned	Both
Wave 6 Readiness Surveys T-6 (5/22 to 6/2)	Not Started	0 Completed of 3 Planned	Both
Wave 6 Readiness Surveys T-3 (8/21 to 9/1)	Not Started	0 Completed of 3 Planned	Both
Wave 6 Readiness Surveys T+6 (12/4 to 12/15)	No Started	0 Completed of 3 Planned	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

↔ Organizational Readiness: OCM (continued)

Infographics/Newsletters

Infographics for March (Resource Databank and Imaging #2) (CIT 0124-23)	Complete	2 Completed of 2 Planned	Project
Newsletter for March	Complete	1 Completed of 1 Planned	Project
Infographics for April (Skip Issuance and WTW Assistance Unit Page) (CIT)	Complete	2 Completed of 2 Planned	Project
Infographics for May	Not Started	0 Completed of 2 Planned	Project
Infographics for June	Not Started	0 Completed of 2 Planned	Project
Infographics for July	Not Started	0 Completed of 2 Planned	Project
Newsletter for June	Not Started	0 Completed of 1 Planned	Project

Change Network Champion Meetings

CNC Meeting for March	Complete	1 Completed of 1 Planned	Both
CNC Meeting for April	Complete	1 Completed of 1 Planned	Both
CNC Meeting for May	Not Started	0 Completed of 1 Planned	Both
CNC Meeting for June	Not Started	0 Completed of 1 Planned	Both
CNC Meeting for July	Not Started	0 Completed of 1 Planned	Both
CNC Meeting for August	Not Started	0 Completed of 1 Planned	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

⇌ Organizational Readiness: BPR

Business Process Reengineering

BPR Plans reviewed and signed-off	Complete	3 Completed of 3 Planned	Both
To Be BPR Flows reviewed and signed-off	Complete	3 Completed of 3 Planned	Both
Close-out of pending decisions as documented in the Process Change Inventory	Complete	3 Completed of 3 Planned	Project
Automated Actions enablement decisions finalized	Complete	Initial Decisions to be finalized in advance of Process Simulation, loaded for Process Sim in the UAT Environment, validated during Process Sim and updated in advance of County Prep, ready for PROD/Go-Live.	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

↔ Organizational Readiness: Configuration

Configuration

Document Configuration Guides and Worksheets	Complete	Guide and Worksheets Documented	Project
Distribute Configuration Documentation to Wave-6 Counties	Not Started		Project
Conduct Working Sessions w/Counties to document base CalSAWS Configuration	Not Started		Both
Review, Refine and Confirm Configuration is ready for load into UAT for Process Simulation	Not Started		Both
Review Findings out of Process Simulation and Update "Must Have" Configuration items for PROD/County Prep	Not Started		Both
Update Configuration Worksheets to with Findings from Process Simulation in advance of County Prep	Not Started		Both
Load Configuration into PROD environment during County Prep	Not Started		Project
Configuration Complete	Not Started		Project

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

Organizational Readiness: Process Simulation

Process Simulation

Wave 6 Participants Confirmed	Not Started	Both
Users Loaded to ForgeRock/UAT Environments & Applications	Not Started	Project
Complete W6 Process Simulation Scenario Development	Not Started	Project
Complete data staging and JIRA prep	Not Started	Project
Complete configuration setup	Not Started	Both
Complete Process Simulation Orientation	Not Started	Project
Complete Process Simulation Execution	Not Started	Both
Evaluate and confirm Exit criteria	Not Started	Project
Process Simulation Complete	Not Started	Project

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Implementation Readiness

Planning

Wave 6 Workplans, Readiness Checklists and ongoing TOSS Meetings	In Progress	Ongoing	Both
Path to Greenlight Communicated	Complete	Socialized/completed with PSC, JPA, and OPAC (May 2022)	Project
Go Live Packet Finalized/Updated	Not Started	Will revise, if applicable, August 2023	Project
Distribute Monthly Implementation Packets	In Progress	Ongoing	Project

County Prep

County Prep Materials Finalized	Not Started	Targeted for July 2023	Project
County Prep Kick Off	Not Started	Targeted for August 2023	Both

Post-Implementation Support

Pre- and Post- Go Live Support Structure Established	Complete	County Profile drafts complete. Initial escalation model/approach planned.	Project
W4 County Review	In Progress	County Profiles are being reviewed with offices for changes, shifts or adjustments	Project

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Implementation Readiness: Help Desk

Help Desk

Helpdesk Kickoff	Complete	Hosted on 3/14/23	Both
County Delegated Admin Training	Complete	Hosted on 4/18	Both
County Tier 1 Fulfiller Training	Not Started	Targeted for Week of 5/29/23	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Implementation Readiness: System Operations

Systems Operations

CalWIN Counties Access to the Sandbox Environment	Completed	Generic user accounts provided	Both
Engage the Counties on Staff Profile/Security Administration updates	Completed	Pre-UAT exercise	Both

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete



Implementation Readiness: County Ad Hoc Reporting

Ad-Hoc Reporting Functionality

CalWIN County Education Sessions (i.e., Planned Curriculum)	<ul style="list-style-type: none">• Wave 6: CalSAWS has facilitated 100% planned Ad Hoc Support Curriculum to the Wave 6 Counties.	Both
CalWIN County Ad Hoc Reports Refactoring	<ul style="list-style-type: none">• Wave 6: Reviewed 1,062 reports for refactoring. Approximately 131 need to be refactored for Wave 6 Counties<ul style="list-style-type: none">• Sacramento has identified fewer than 50 reports that need to be refactored and are continuing to review.• San Francisco has identified 56 reports that need to be refactored by or within one month of go-live.• San Luis Obispo has identified 26 reports to be refactored and are determining how many are needed by go live.	County

Not Started

On Schedule

<14 Days Late

>=14 Days Late

Complete

Contact Information

THE
POWER
OF 58

WHEN SAN FRANCISCO COLLABORATES WITH NAPA.
WHEN LOS ANGELES TEAMS UP WITH SAN BERNARDINO.
WHEN WE ALL WORK TOGETHER,

THE RESULTS
ARE POWERFUL.

CalSAWS

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