

CaSAWS CalWIN
Implementation Support
Services (ISS) Weekly Status
Report

Reporting Period: October 16, 2023 to October 22, 2023

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1.0 Project Management

1.1 Executive Summary

STATUS REPORT SUB-SECTION	STATUS AGENDA TOPIC
Business Process Reengineering (BPR)	<ul style="list-style-type: none"> ▶ Wave 6 <ul style="list-style-type: none"> ○ Provided Configuration support for County Prep activities.
Organizational Change Management (OCM)	<ul style="list-style-type: none"> ▶ Conducted the Wave 6 CNC session walkthrough with Consortium and Regional Managers on 10/16/23. ▶ Conducted the Wave 6 CNC meeting on 10/17/23. ▶ Scheduled the Wave 5 T+6 Change Readiness Survey results presentation with the Wave 5 Counties. ▶ Conducted the Alameda post Go-Live Check-In with their CNCs. ▶ Distributed the Wave 6 October Infographics to the Wave 6 Counties.
Training	<ul style="list-style-type: none"> ▶ Continued the Wave 6 Counties' Web Based Training for all staff. ▶ Completed Instructor-Led Training (ILTs) for all staff in the Wave 6 Counties. ▶ Hosted Training Advisory Council (TAC) meeting on 10/17/23. ▶ Hosted Training Touchpoints Sacramento, San Francisco, and San Luis Obispo Counties. ▶ Hosted Topic-Specific Webinars for Sacramento, San Francisco, and San Luis Obispo Counties.
Implementation	<ul style="list-style-type: none"> ▶ Wave 5 <ul style="list-style-type: none"> ○ Completed the seventh week of Wave 5 post-Implementation support (onsite, virtual, and communications). ○ Continued to provide resource alignment communications weekly. ○ Continued to facilitate post-Implementation project meetings and collecting/reporting on Wave 5 virtual support interactions and business metrics. ○ Continued working with the CalSAWS Counties for onsite and virtual support for Wave 5 Counties. ○ Continued providing updates to Alameda leadership on GA and Kiosk issues and to a summary for their Board of Supervisors meetings. ○ Continued to facilitate Fact Sheet meetings to discuss Fact Sheet updates, creation, and distribution. ▶ Wave 6 <ul style="list-style-type: none"> ○ Updated and worked with CalSAWS Counties, Regional Managers, and Project Team members for Wave 6 post-Implementation support resource alignment. ○ Distributed Wave 6 Virtual Support invites. ○ Worked with San Francisco County, QA, and project teams to test recommendations for setting up payment processing for money management vendors in IPT and print Routine Vendor Warrants. ○ Met with project teams to finalize approach to SFO's Rush Warrant template changes and testing.

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	<ul style="list-style-type: none"> ○ Worked with project teams and SAC on creation of new Family Stabilization cleanup report. ○ Finalize approach to CAPI cleanup and communicated to Sacramento. ○ Conducted Wave 6 County Prep activities and reporting. ▶ Go-Live Packet (GLP) <ul style="list-style-type: none"> ○ The final version of the Wave 6 GLP sent to Communications for distribution on 10/30/23.

Table 1.1-1 – CalSAWS Executive Summary Agenda Topics

1.2 Highlights of the Reporting Period

- ▶ **Staff Onboarding**
 - Continued offboarding of staff resources.
- ▶ **Information Coordination for CalWIN Counties**
 - Continued to collaborate with other teams to coordinate information for the CalWIN Counties.
- ▶ **County Work Plans**
 - Critical Path Reporting for Wave 6 – developed weekly summary report and made available for review during the week of 10/16/23.
 - Work Plan Updates – Continued to facilitate the Work Plan updates for Wave 5 and 6 with the Consortium project teams to improve Project Plan accuracy and updates, and to identify milestones, critical path, and cross-team dependencies. Escalations provided for items not on track in the Work Plans.
- ▶ **Deliverables and Work Products – Submitted the following:**
 - DDEL 11.05: County Implementation Completion Report – Wave 5 on 10/19/23 (due date: 10/23/23).

1.3 Activities for the Next Reporting Period

- ▶ **Staff Onboarding**
 - Continue planning for and onboarding staff resources.
- ▶ **Information Coordination for CalWIN Counties**
 - Continue to collaborate with other teams to coordinate information for the CalWIN Counties.
- ▶ **County Work Plans**
 - Continue updating Waves 5–6 County Work Plans for the Implementation Readiness Checklist.
- ▶ **Deliverables and Work Products – Submit the following:**
 - None for the reporting period.

2.0 Business Process Reengineering (BPR)

2.1 Highlights of the Reporting Period

- ▶ **Process Simulation**
 - None for the reporting period – Process Simulation is complete.
- ▶ **Configuration**
 - Provided configuration support to the Wave 6 Counties for County Prep activities.

2.2 Activities for the Next Reporting Period

- ▶ **Process Simulation**
 - None for the reporting period – Process Simulation is complete.
- ▶ **Configuration**
 - Provide configuration support for Wave 6 County Prep activities.

3.0 Organizational Change Management (OCM)

3.1 Highlights of the Reporting Period

- ▶ **Change Network Champions (CNC)**
 - Conducted the Wave 6 CNC session walkthrough with Consortium and Regional Managers on 10/16/23.
 - Conducted the Wave 6 CNC meeting on 10/17.
 - Conducted the Alameda County post-Go-Live Check-In with their CNCs.
- ▶ **Change Readiness Surveys**
 - Scheduled the Wave 5 T+6 Change Readiness Survey results presentation with the Wave 5 Counties.
- ▶ **Newsletter/Infographics**
 - Distributed the Wave 6 October Infographics to the Wave 6 Counties.

3.2 Activities for the Next Reporting Period

- ▶ **Change Network Champions (CNC)**
 - Prepare for the Wave 6 CNC Session for November.
- ▶ **Change Readiness Surveys**
 - Draft the Wave 5 T+6 Change Readiness Survey Results presentations.
- ▶ **Newsletter/Infographics**
 - Draft the Wave 6 Special Edition Scoop Newsletter.

4.0 Training

4.1 Highlights of the Reporting Period

► **Training Advisory Council**

- Hosted final Training Advisory Council (TAC) Meeting on 10/17/23.

► **Wave 6: Sacramento, San Francisco, and San Luis Obispo Planning**

- Continued Web Based Trainings (WBTs) for all staff.
- Completed ILTs for all staff.
- Hosted CalSAWS Overpayments/Overissuances Webinar for San Luis Obispo County on 10/17/23.
- Hosted CalSAWS Overpayments/Overissuances Webinar for San Francisco County on 10/17/23.
- Hosted CalSAWS Overpayments/Overissuances Webinar for Sacramento County on 10/18/23.
- Hosted CalSAWS IEVS Abstracts Webinars for all Wave 6 Counties on 10/19/23.
- Hosted Training Touchpoint with Sacramento County on 10/17/23.
- Hosted Training Touchpoint with San Francisco County on 10/18/23.
- Hosted Training Touchpoint with San Luis Obispo County on 10/20/23.

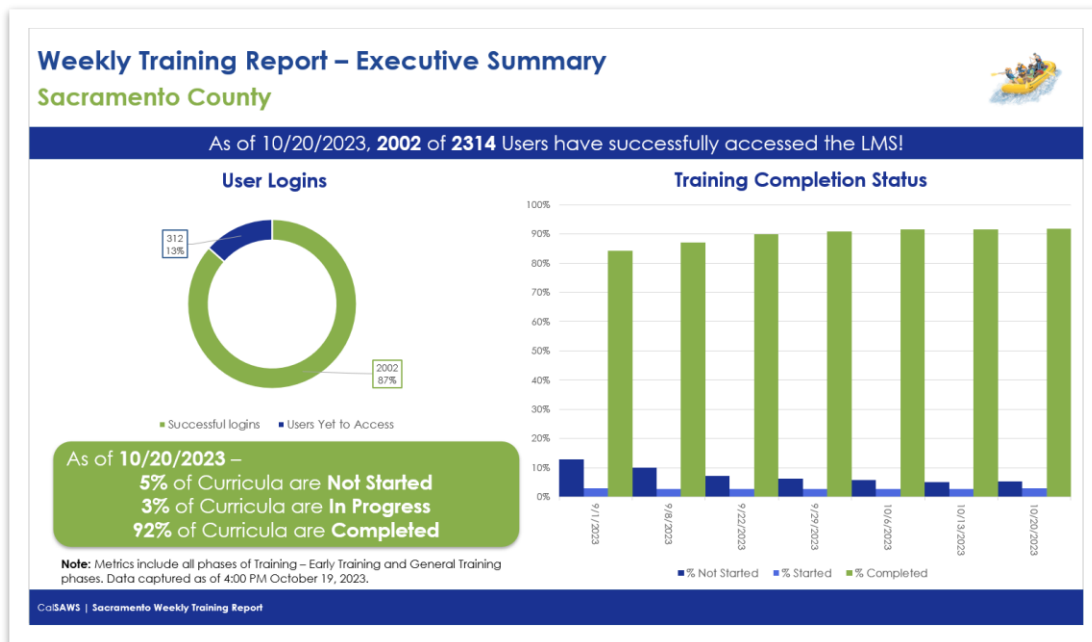


Figure 4.1-1 – Weekly WBT Training Report – Sacramento County

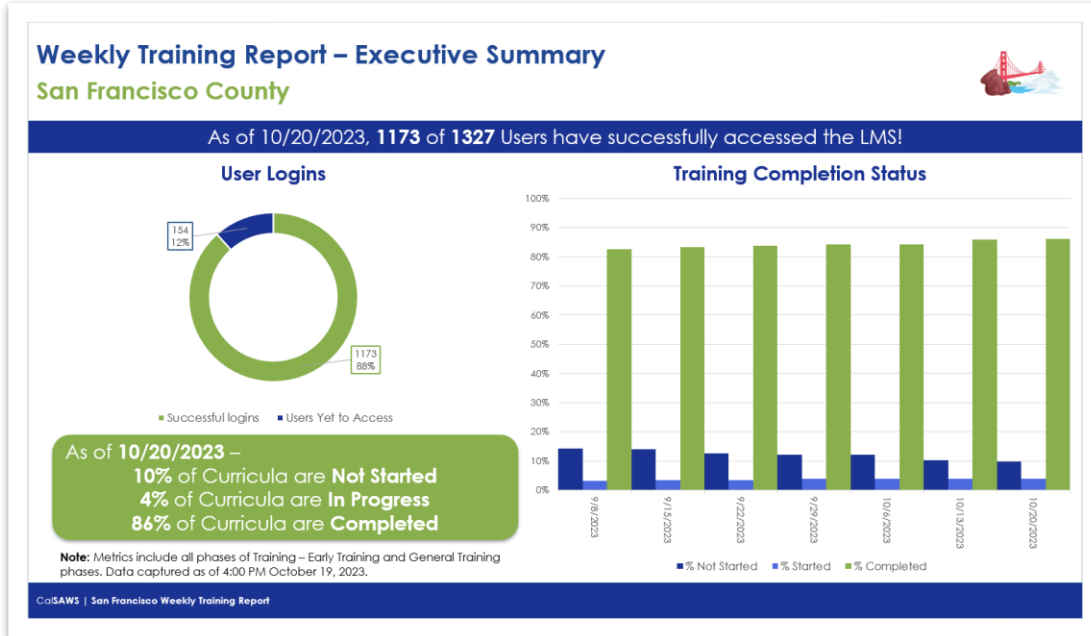


Figure 4.1-2 – Weekly WBT Training Report – San Francisco County

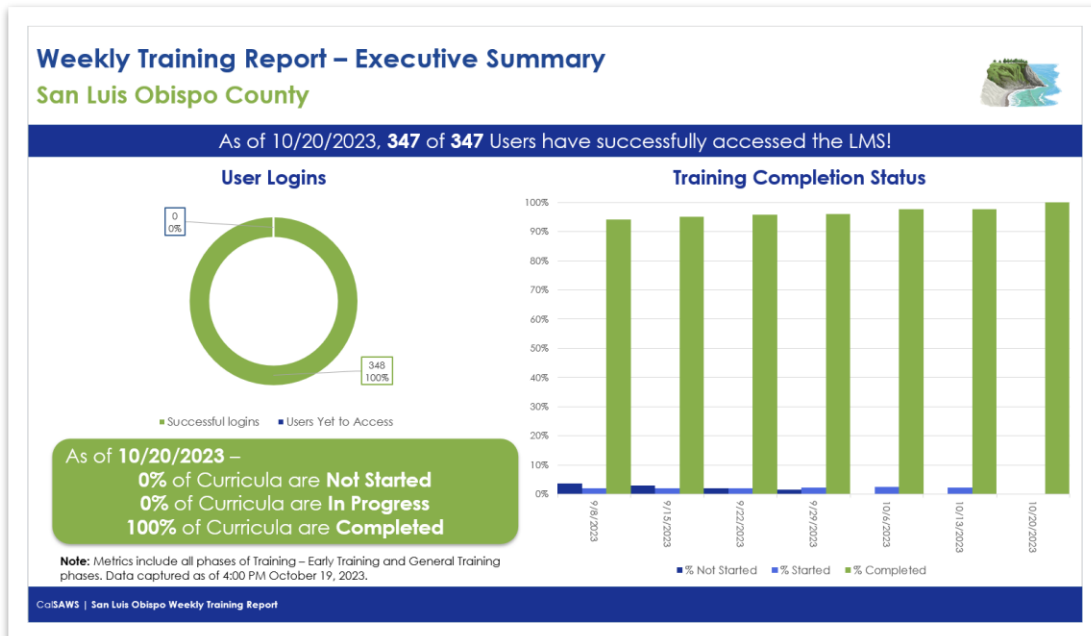


Figure 4.1-3 – Weekly WBT Training Report – San Luis Obispo County

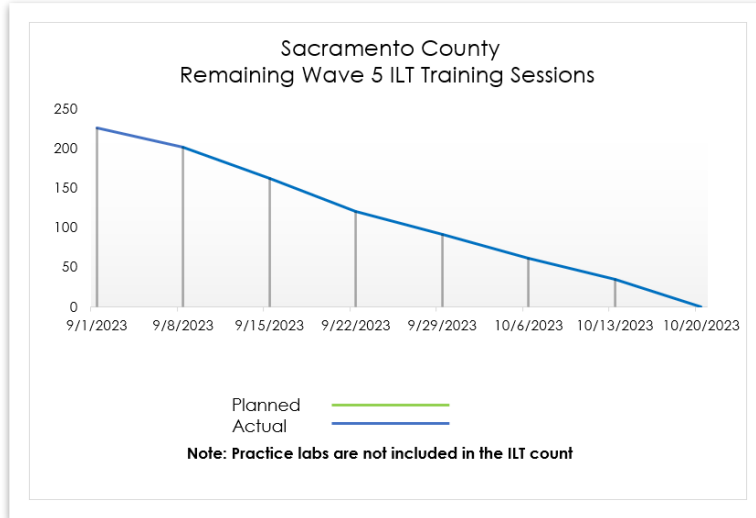


Figure 4.1-4 – Weekly ILT Training Report – Sacramento County

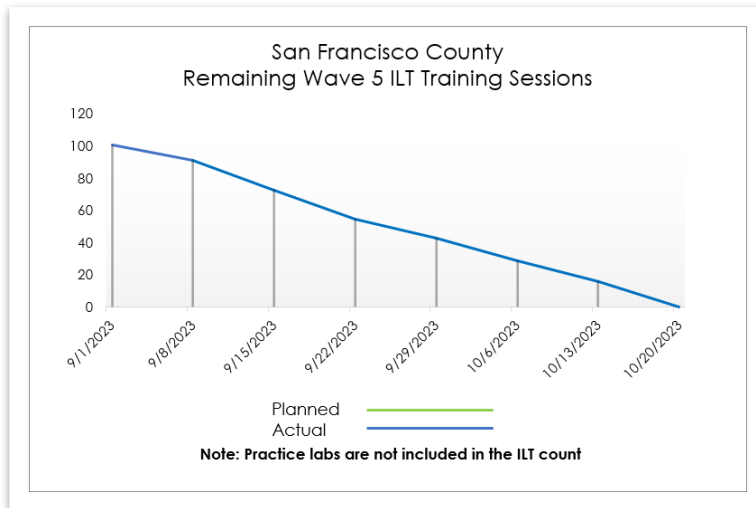


Figure 4.1-5 – Weekly ILT Training Report – San Francisco County

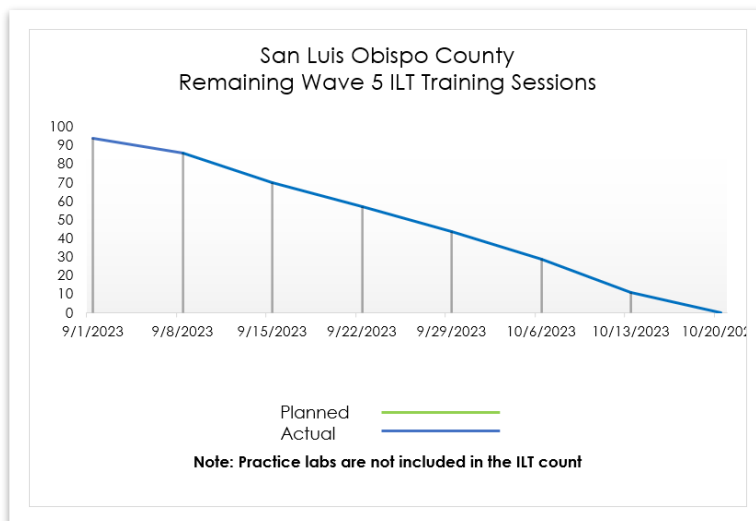


Figure 4.1-6 – Weekly ILT Training Report – San Luis Obispo County

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4.2 Activities for the Next Reporting Period

► Wave 6: Sacramento, San Francisco, and San Luis Obispo County Planning

- Complete WBTs for all staff.
- Host Practice Labs for all staff.
- Host Training Touchpoint with Sacramento County on 10/24/23.
- Host Training Touchpoint with San Francisco County on 10/25/23.
- Host Training Touchpoint with San Luis Obispo County on 10/27/23.

5.0 Implementation

5.1 Highlights of the Reporting Period

► Readiness Dashboard and Packet

- Continued collecting updates for the Wave 6 Readiness Packets.
- Distributed final Wave 6 Readiness Dashboard

► County Prep Phase

- Conducted Wave 6 County Prep daily office hours and debrief meetings.

► Wave 6 Go-Live Packet (GLP)

- Completed internal review of the final version of the Wave 6 GLP.
- Completed CIT review of the final version of the Wave 6 GLP.
- Final version of Wave 6 GLP sent to Communications for distribution on 10/30/23.

► Other Implementation Activities

- Continued updating and tracking the checklist items and impact on county internal checklists for San Francisco, San Luis Obispo, and Sacramento Counties.
- Worked with San Francisco County, QA, and project teams to test recommendations for setting up payment processing for money management vendors in IPT and print Routine Vendor Warrants.
- Met with project teams to finalize approach to San Francisco County's Rush Warrant template changes and testing.
- Worked with project teams and SAC on creation of new Family Stabilization cleanup report.
- Finalize approach to Cash Assistance Program for Immigrants (CAPI) cleanup and communicated to Sacramento.
- Continued supporting multiple Contact Center Model Office and Lobby Hardware deployment planning sessions.
- Conducted the Wave 6 Pre-Green Light Meeting on 10/18/23.

► Post-Implementation Support

- Completed the seventh week of Wave 5 post-Implementation support (onsite, virtual, and communications).
- Met with Regional Managers to coordinate alignment of resources to county based on need.
- Continued to facilitate post-Implementation project meetings and collecting/reporting on Wave 5 virtual support interactions and business metrics.
- Continued working with the CalSAWS Counties for onsite and virtual support for the Wave 5 Counties; continued to update and realign the master tracker and associated documentation.

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- Conducted Wave 5 daily post-Implementation Communications and Reporting meetings and Virtual Interactions reporting, by county.
- Continued Updating the Wave 6 Master Tracker to fine tune assignments of counties and offices for all county volunteers.
- Updated and worked with the CalSAWS Counties, Regional Managers, and Project Team members for Wave 6 post-Implementation support resource alignment.
- Coordinated with Wave 6 CNC meeting to provide post implementation overview.
- Distributed Virtual Support calendar invites for Wave 6 Counties.

5.2 Activities for the Next Reporting Period

► Post-Implementation Support

- Complete the eighth week of Wave 5 Onsite/Virtual post-Implementation support.
- Track the Wave 5 interactions and ServiceNow ticket reporting for daily meetings.
- Observe and document post-Implementation metric trends and issue resolutions.
- Conduct post-Implementation support communications and facilitate post-Implementation projects and county production calls.
- Meet with Regional Managers and discuss Wave 6 resources.
- Continue to facilitate Fact Sheet meetings to discuss Fact Sheet updates, creation, and distribution.

► Other Implementation Activities

- Continue updating and tracking the San Francisco, San Luis Obispo, and Sacramento County checklist items and impact on county internal checklists.
- Track deployment of alternate options for Alameda County's lobby management.
- Work with internal teams to ease Sacramento County's workload related to processing CAPI cases before December (the Cost-of-Living Adjustment (COLA) run).
- Continue supporting multiple Contact Center Model Office and Lobby Hardware deployment planning sessions.

► County Prep Phase

- Continue to conduct the Wave 6 County Prep Office Hours and Daily Debriefs.
- Conduct final review of County Prep activity completion.

6.0 Appendices

6.1 Appendix A – Deliverable Summary

Deliverable Status by Submission

		Complete	Coming Soon	WAC Approval Pending		
DEL ID	Deliverable Name	DDED	FDED	DDEL	FDEL	Final Approval
01	Work Plan – Initial	12/04/20	12/15/20	12/23/20	01/14/21	01/22/21
01.33	Work Plan Monthly Updates – September 2023	N/A	N/A	N/A	10/06/23	10/20/23
02	Monthly Status Report – Initial	12/04/20	12/18/20	01/05/21	01/12/21	05/13/22
02.32	Monthly Status Report – August 2023	N/A	N/A	N/A	09/08/23	09/19/23
02.33	Monthly Status Report – September 2023	N/A	N/A	N/A	10/06/23	10/17/23
03	Requirements Traceability Matrix Initial	12/22/20	01/07/21	02/01/21	02/16/21	02/23/21
03.10	Requirements Traceability Matrix – Q10	N/A	N/A	N/A	09/08/23	09/19/23
11	County Implementation Completion Report	09/15/22	09/27/22	N/A	N/A	N/A
11.05	County Implementation Completion Report – Wave 5	N/A	N/A	10/23/23	11/06/23	11/15/23

Figure 6.1-1 – Deliverable Status by Submission

Upcoming Deliverable Deadlines

DEL #	Deliverable Name	Status	Next Deadline
01.33	Work Plan Monthly Updates – September 2023	On Track	FDEL approval 10/20/23
02.33	Monthly Status Report – September 2023	On Track	FDEL approval 10/17/23
11.05	DEL 11.05: County Implementation Completion Report – Wave 5	On Track	DDEL submitted 10/19/23 FDEL submission 11/06/23 FDEL approval 11/15/23

Table 6.1-2 – Upcoming Deliverable Deadlines

Upcoming Work Product Deadlines

WP #	Work Product Name	Status	Next Deadline
	There are no more scheduled submissions for County Work Products.		

Table 6.1-3 – Upcoming Work Product Deadlines

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6.2 Appendix B – Risks and Issues Summary

Project Risks and Issues

ID	Title	Details	Status	Impact	Risk Level	Date Logged
240	The scaling of CalSAWS Production Operations, including Batch Operations, to provide 40 and 58 County support, without considering the multi-County and multi-vendor CalSAWS ecosystem may impact business operations	As we expand to 58 Counties and with continual activities to support policy, the consequences of a misstep in executing the CalSAWS M&O batch schedule magnifies the potential impact to business operations and benefits to the participants.	Wave 1–5: Closed Wave 6: Open	4	Medium	03/03/21
258	The CalWIN Conversion Cutover Window is at-risk of Completing past the 84-hour cutover window.	The CalWIN Conversion Cutover Window is at-risk of Completing past the 84-hour cutover window.	Wave 1–5: Closed Wave 6: Open	5	Low	11/03/21
262	The CalWIN Counties may not be fully prepared for go-live if they do not have sufficient or timely information	The CalWIN Counties and County Directors have voiced concern that they do not have sufficient information or direction from the CalWIN ISS team to adequately prepare for Go-Live. In some cases, they have begun creating their own materials based on what they understand. If the Counties do not have a framework within which to prepare, they may not be ready for cutover. This includes clear communication and timelines for what is needed to be completed by when, readiness checklists, early conversations on the transition from the current state to the future state, and clear direction.	Wave 1–5: Closed Wave 6: Open	2	Low	12/13/21
269	CalWIN Counties may not have enough development and testing timeline to Refactor their Ad-hoc	The CalWIN Counties need time in the schedule, leading up to their respective Go-Live, to Refactor Ad-hoc Reports and/or Ancillary Systems. To do so, the	Wave 1–5: Closed Wave 6: Open	3	Medium	01/12/22

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ID	Title	Details	Status	Impact	Risk Level	Date Logged
	Reports and Ancillary System before Go-Live	Counties need connectivity and access to CalSAWS environments, data model (and definitions), as well as data. The current CalSAWS delivery schedule (of these) is compressing the CalWIN Counties Design, Development, and Testing timelines (i.e., schedule) and putting their County Readiness for Go-Live at-risk.				
279	CalWIN Counties may not be prepared to reconcile Fiscal and submit State Reports, timely, as they Migrate to CalSAWS	As CalWIN migrates to CalSAWS, Counties may need assistance (from the project) on how to reconcile Fiscal reports as they prepare to submit State reports to CDSS on a monthly basis (and timely)	Wave 1–3: Closed Wave 4–6: Open	4	Medium	09/14/22
285	Preparing CalWIN counties to operationalize CalSAWS after their Go-Live	If CalWIN counties are not prepared to operationalize CalSAWS after their Go-Live, timely and effective delivery of services could be impacted. During the 60-calendar day Post Implementation support period, migrating CalWIN counties must have available resources and volunteers appropriately allocated for post implementation support, and plan for a gradual transition to self-sufficiency. Success relies on migrating CalWIN Counties demonstrating self-sufficiency at the end of the support period by self-serving and using tools such as the Go-Live Packet and Fact Sheets. It also depends on a collective effort of staff from Deloitte, the Consortium, Accenture, Gainwell, ClearBest, and Counties who can commit to providing a	Wave 3–5: Closed Wave 6: Open	3	Medium	02/08/23

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ID	Title	Details	Status	Impact	Risk Level	Date Logged
		<p>hybrid of virtual and onsite support during the first 60 days after each Wave's Go-Live. CalSAWS Production Counties have knowledge, experience, and use of CalSAWS. However, it is unknown how many support volunteers will be received for each Wave. Migrating CalWIN counties must have internal processes, escalation procedures, and strong support systems in place to ensure staff adoption and sustainment of CalSAWS and minimize business disruptions.</p>				
289	Transition from CalWIN Lite to CalSAWS/ BenefitsCal/Child Care Portal for external partners	<p>CalWIN Counties have been given background on the differences between the features and functions of their existing CalWIN Lite application and the features and functions provided by the combination of CalSAWS (core), BenefitsCal and the CalSAWS Child Care Portal. Although the history, rationale and requirements imposed by CDSS and DHCS have been described to CalWIN Counties, some counties still feel as if the combined CalSAWS solution(s) do not provide the same kind of access to external partners that CalWIN Lite currently provides</p>	Open	3	Low	04/24/23
290	Recently released ROI policy lacks clarity which may create privacy and liability exposure for counties and customers	<p>Recently issued Release of Information (ROI) policy is not detailed enough, nor is it consistent between the two state Departments (CDSS and DHCS). The policy as written may create customer information</p>	Open	5	Medium	05/19/23

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ID	Title	Details	Status	Impact	Risk Level	Date Logged
		<p>privacy/security, safeguard and county operations concerns, and liabilities. As the policy was released after the completion of ROI design, development, and testing of the functionality in BenefitsCal and CalSAWS, counties have not had sufficient time to assess the ROI functionality with the high-level policy and to be able to determine impacts to their county operations and the associated alignment with the existing BenefitsCal/CalSAWS design. The policy as written does not give clear direction on County responsibilities associated with the establishment of CBO agreements, provisions of those agreements and monitoring of CBO compliance with the agreements. Counties also have not had sufficient time to be able to determine if their current CBO agreement language is adequate and includes provisions and protections to further protect customer information when being accessed by CBOs via BenefitsCal. BenefitsCal/CalSAWS initial design and implementation has been postponed until final/revised policy is issued by both CDSS and DHCS and there is operational clarity agreed to by all parties</p>				

Table 6.2-1 – Project Risks and Issues

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CRFI/CIT/CalSAWS Communications Information

The following table outlines CalSAWS Information Transmittals (CITs) sent for the reporting period.

CIT ID	To	Subject	Category	Distribution Date	Primary CalSAWS Contact	Backup CalSAWS Contact
0359-23	PPOCs (Sacramento, San Francisco, San Luis Obispo); Regional Managers (R1, R2, R4); Section Directors;	Wave 6 CalSAWS Infographics #12	CalWIN Migration	10/16/23	Helen Cruz	Araceli Gallardo
0360-23	PPOCs (Sacramento, San Francisco, San Luis Obispo); Regional Managers (All); IPOCs (CalWIN Wave 6); TPOCs (CalWIN Wave 6)	CalWIN Wave 6 Readiness Dashboard and Packet – Monthly October 2023	CalWIN Migration	10/16/23	Jennifer Carpenter	Mara Jennings
0364-23	Notify All; Regional Managers (All); basus@calsaws.org; bhatiar@calsaws.org; Tech Production Operations	CalSAWS Reports, Enhanced Data Reporting (EDR) and Dashboards Availability Post Wave 6C Cutover Go-Live	CalSAWS M&E CalWIN Migration"	10/19/23	Claudia Pinto	Cathryn van Namen

Table 6.2-2 – CITs

The following table outlines CalSAWS Requests for Information (CRFIs) sent for the reporting period.

CRFI ID	To	Subject	Distribution Date	Status	Response Due Date	Primary BenefitsCal Contact	Backup BenefitsCal Contact
None for the reporting period							

Table 6.2-3 – CRFIs

6.3 Appendix C – Project Work Plan Reports

Project Timeline

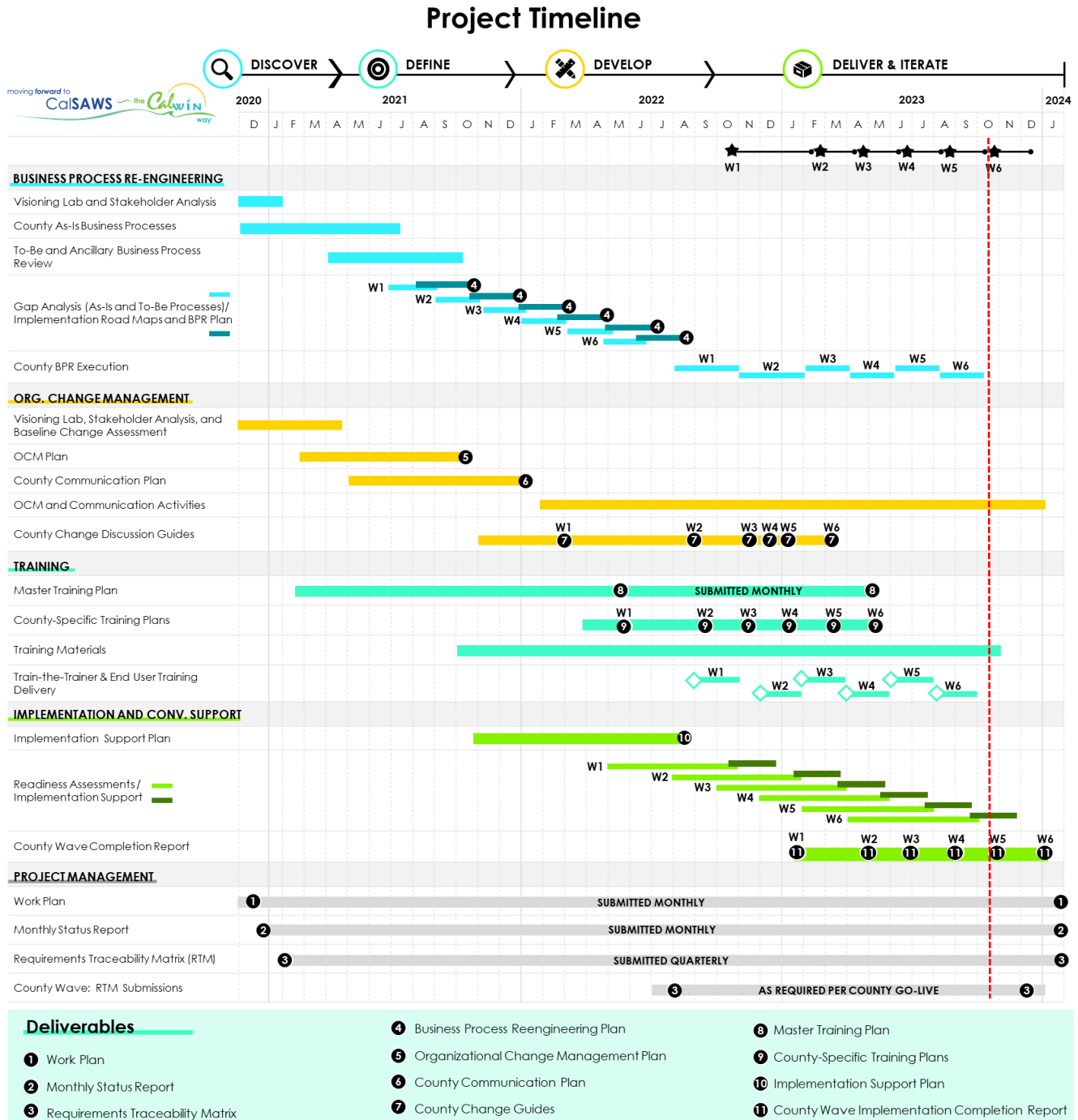


Figure 6.3-1 – Project Timeline

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Project Action Items – Overdue

This table lists overdue action items, including the owner and due date.

ID	Description	Owner	Due Date
None.			

Table 6.3-1 – Overdue Action Items