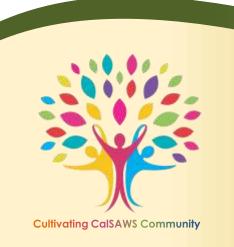
#### Calsaws |

January 2024 Conference and Celebration

JPA Member Representatives Meeting January 25-26, 2024

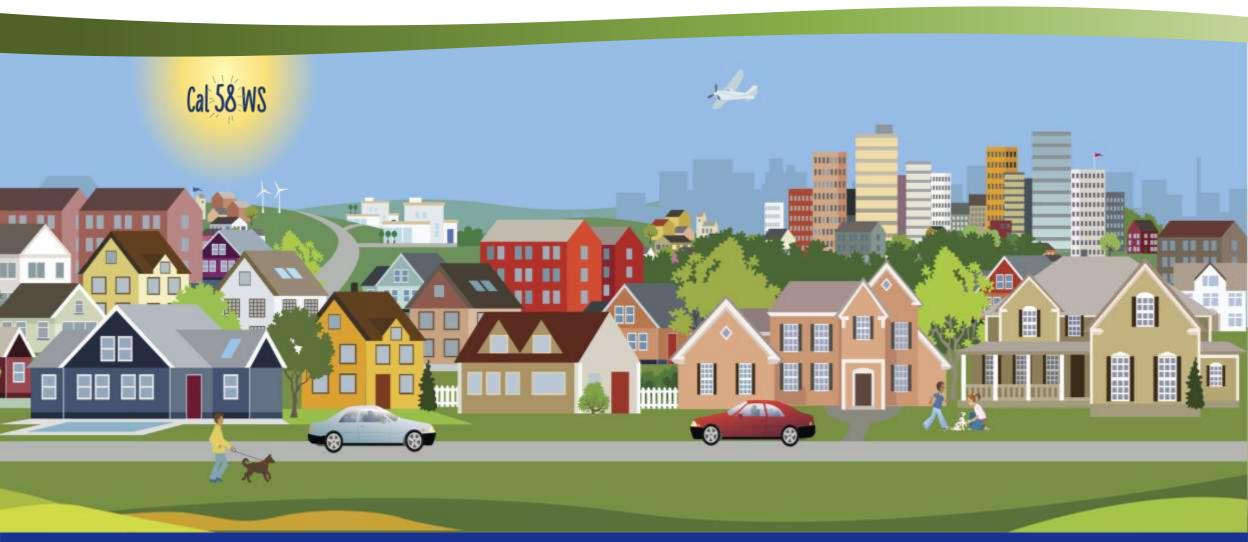


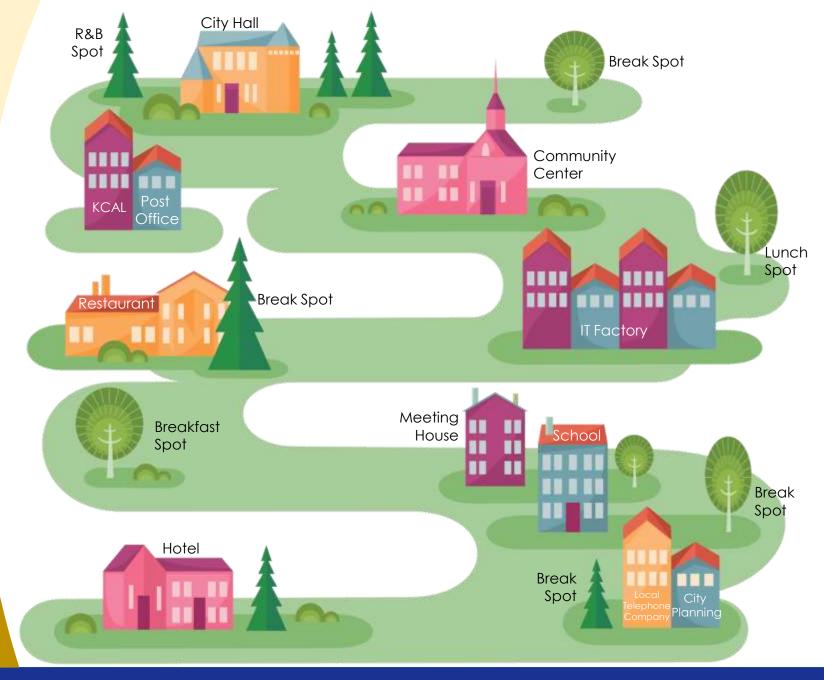
January 2024



### Cultivating CalSAWS Community







Follow a path through our neighborhood to learn about different things happening at CalSAWS.

The buildings and natural spots will serve as reference points along the way.





We will feature exciting videos and demos at the CalSAWS Cinema

CalSAWS



Community Census/Poll Instructions:

- 1. Go to menti.com
- 2. Enter code provided
- 3. Answer questions

WiFi Password: CalSAWS2024



#### Day 1

Registration and Hot Breakfast R&B Spot

Conference Welcome and Keynote Speakers
City Hall (9:00 – 10:15 AM)

Break

Plenary #1: BenefitsCal: Path to Self-Reliance Community Center (10:30 – 11:45 AM)

Lunch

**Breakout Session #1: Operationalizing Reports** KCAL (1:30 – 3:00 PM)

**Breakout Session #2: Task Management/GetNext** Post Office (1:30 – 3:00 PM)

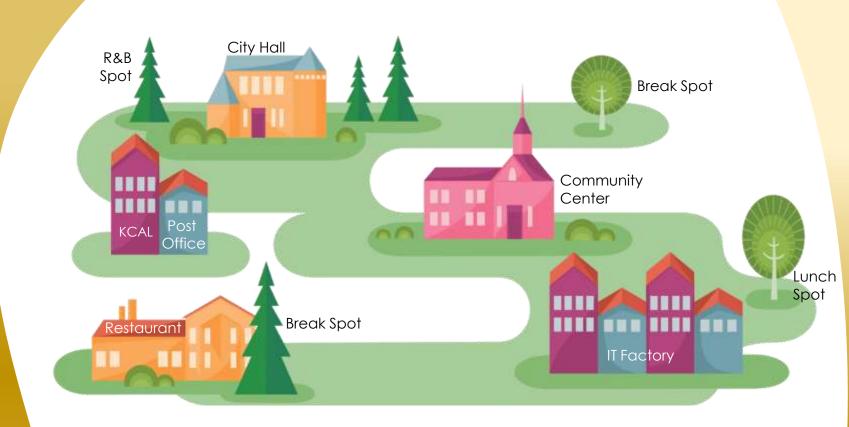
Break

Plenary #2: Peek into AI for CalSAWS IT Factory (3:15 – 4:30 PM)

Break

**Dinner & Celebration**Restaurant (6:00 – 8:00 PM)





### Day 2

Continental Breakfast Breakfast Spot

Plenary #3: JPA and General Membership Session Meeting House (8:30 – 9:20 AM)

**Break** 

**Breakout Session #3: Future of Training** School (9:30 – 11:00 AM)

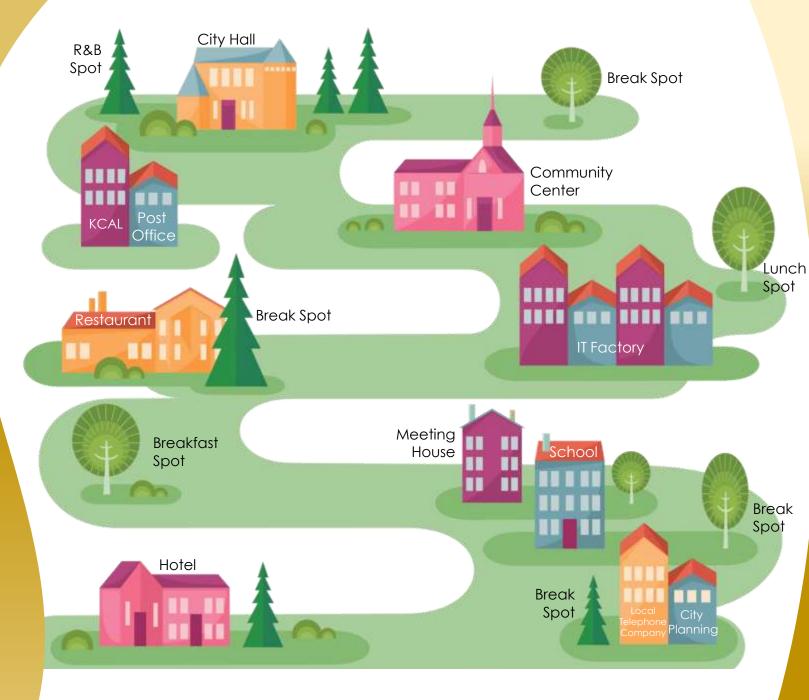
**Breakout Session #4: Optimizing Contact Center** Local Telephone Company (9:30 -11:00 AM)

Break

Plenary #4: Using Automation to Bridge the Gap City Planning Office (11:10 – 11:50)

Conference Closing Hotel (11:50 – 12:00)

AGENDA



### **Keynote Speakers**



# Welcome to City Hall!





# Keynote Speakers Welcome to City Hall!

#### Meet our Keynote Speakers

- Rick Wanne, San Diego, Director, Self-Sufficiency Services
- Eileen Cubanski, CWDA, Acting Executive Director
- Michael Sylvester, Los Angeles, Chief Deputy of Administration (CalSAWS JPA Board Chair)
- John Boule, CalSAWS, Executive Director







**Rick Wanne**San Diego, Director, Self-Sufficiency Services

Rick Wanne is the Director of Self-Sufficiency Services for the County of San Diego, Health and Human Services Agency. In his role, Rick oversees the daily operations of a variety of programs including CalFresh, Medi-Cal, CalWORKs, and the County Office of Military and Veterans Affairs which serve 1.4 million individuals in San Diego County. Self-Sufficiency Services has 12 Family Resource Center locations throughout San Diego County, 2,850 staff and an annual budget of over \$794M. Rick has 36 years of experience in the human services field.

In addition to San Diego County, Rick has also worked for the County of Orange and State of Nevada. He has a Master's Degree in Psychology and is licensed as a Family Therapist.

Cultivating CalSAWS Community

**Eileen Cubanski**CWDA, Acting Executive Director

Eileen Cubanski joined CWDA as a Senior Fiscal and Policy Analyst in 2009 and was promoted to Director of Budget and Fiscal Policy in January 2019. Eileen serves as CWDA's lead budget and fiscal staff, working with county and state staff to conduct fiscal analyses on county human services issues and develop methodologies for distribution of more than \$5 billion in state and local realignment funding.

Prior to joining CWDA, Eileen had 15 years of state budget experience, serving previously as the California Senate Budget Committee Consultant for social services programs, an Assistant Secretary for Fiscal Affairs at the California Health and Human Services Agency, and a principal at the California Department of Finance. She has a master's degree in Public Policy from the Graduate School of Public Policy at Georgetown University and a bachelor of arts in International Relations from the University of California at Davis.



Michael Sylvester Los Angeles, Chief Deputy of Administration (CalSAWS Board Chair)

In January 2024, Michael J. Sylvester was officially appointed as the Chief Deputy Director of Administration for the Los Angeles County's Department of Public Social Services (DPSS) with oversight of administration, program, policy, and technology. Since joining DPSS in 2006, Michael has served as the Chief Information Officer providing strategic direction for all technology and automation projects, and leadership over numerous Information Technology investments that have transformed DPSS into a forward-looking, agile, and technologically advanced organization.

Michael has also served in other Senior Executive leadership positions leading operations such as In-home Support Services, Welfare Fraud Prevention and Investigation, Program, Policy and Compliance, Communications and Media, Project Management Office, Research, Evaluation and Quality Assurance, Real Estate, Space Planning, Property Management, Procurement, Contract Management, Administration and Monitoring, Financial Management, Fiscal Operations and Fiscal Compliance, as well as the Department's DPSSTATS Data-driven Administration and Operations Management Program.

Michael is a people-focused ambassador of change and promotes innovation throughout the Department, while establishing and cultivating key collaborations with other organizations at the Federal, State, and local levels. Michael holds a Master of Business Administration Degree from Pepperdine University and a Bachelor of Science Degree in Mathematics from California Lutheran University.

**John Boule**CalSAWS, Executive Director

John Boule has an extensive background with the SAWS projects; having served as the Director of the California Statewide Automated Welfare System, Consortium IV from 2005 through January 2014; and serving in his current role as the Executive Director of the California Statewide Automated Welfare System (CalSAWS) since January 2018.

Prior to accepting the position of Executive Director of CalSAWS John was the Director of the California Office of Systems Integration where he managed a portfolio of complex health and human services information technology projects. From 1991 to 2005 John held various positions with private consulting firms and the Arizona Department of Economic Security.

John earned his Bachelor degree from Arizona State University and Master of Arts degree in Organization Management from the University of Phoenix.

Cultivating CalSAWS Community



### Let's Take a Break!

We'll resume at 10:30 AM

Grab a snack and some coffee or tea!



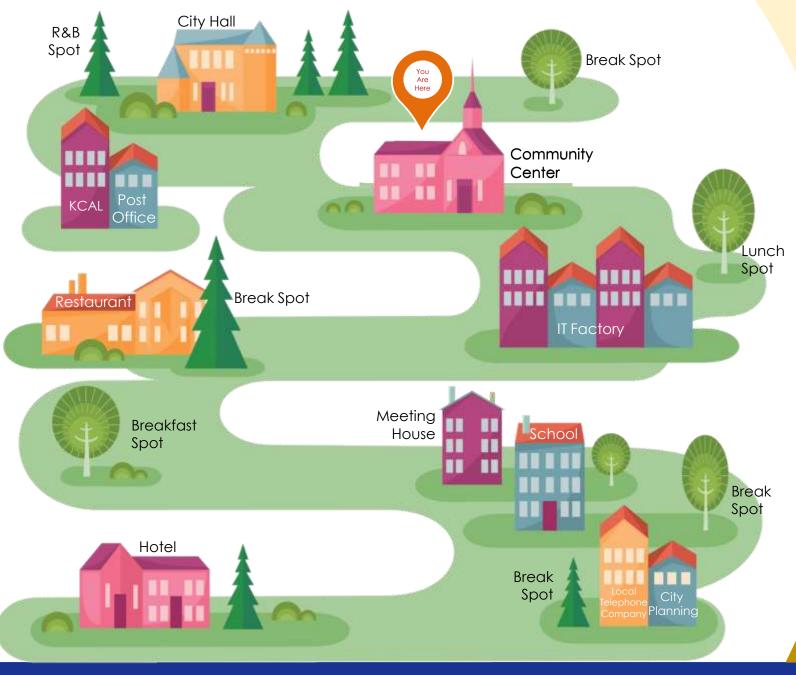
### **Plenary Session 1**

BenefitsCal: A Path to Transform County Service Delivery and Increase Public Self-Reliance



Welcome to the Community Center!





## BenefitsCal Welcome to Our Community Center!

#### We'll hear about...

- Perspective on Self-Service
- BenefitsCal Usage and insights
- Customer and County Experience
- Future BenefitsCal Enhancements
- Increasing BenefitsCal Adoption
- Panel Discussion





## Perspective Voice of Leadership



Sanja Bugay Director, Fresno County

# A Perspective on Self-Service



#### Aims to Address Five Key Objectives





Enhance Engagement





Reduce Call Center Traffic



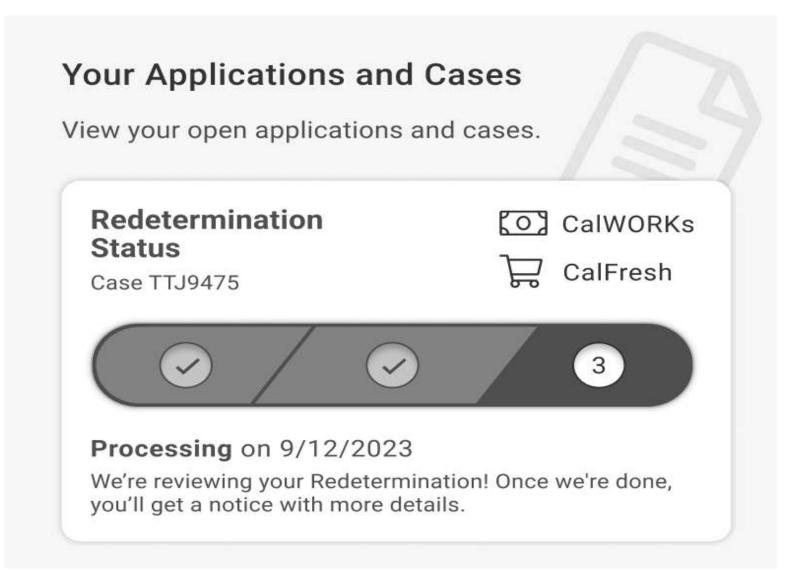
Enable Independence

Introduced New Features in 2023 to Advance the Five Key Objectives



#### Introduced New Features in 2023 to Advance the Five Key Objectives

- ✓ Received
- ✓ Incomplete
- ✓ Processing
- ✓ Complete





Community Census/Poll Instructions:

- 1. Go to menti.com
- 2. Enter code
- 3. Answer:

  "What is the top
  BenefitsCal feature that Customers use?"

WiFi Password: CalSAWS2024



Provides Customers With 24/7 Access to Services

Million Customer Accounts Created

Million Applications Submitted

**Thousand Support Requests Submitted** 

Million Periodic Reports/Renewals/ **Changes Reported** 

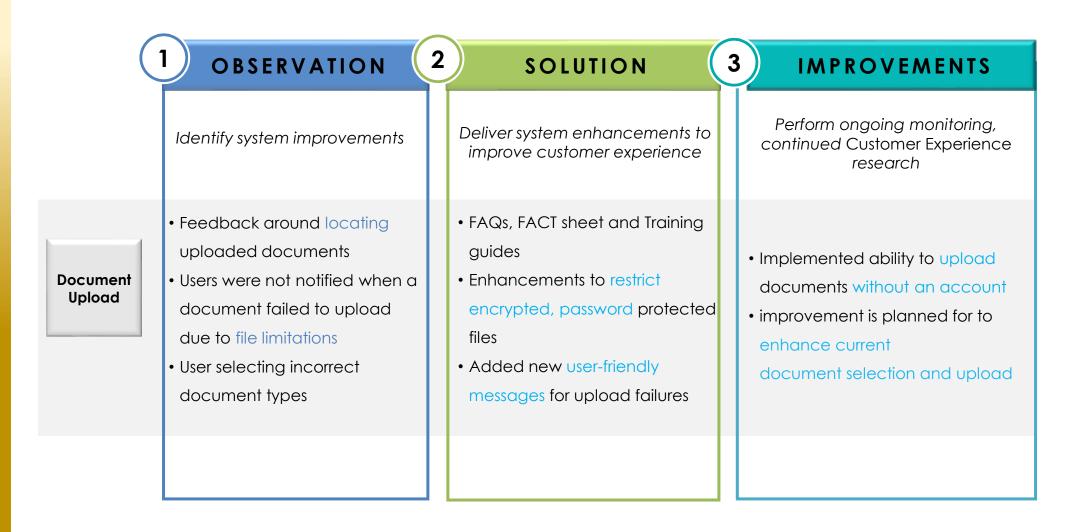
~ 75 % CalWORKs/
CalFresh Applications submitted via BenefitsCal

% Medi-Cal Applications submitted via BenefitsCal

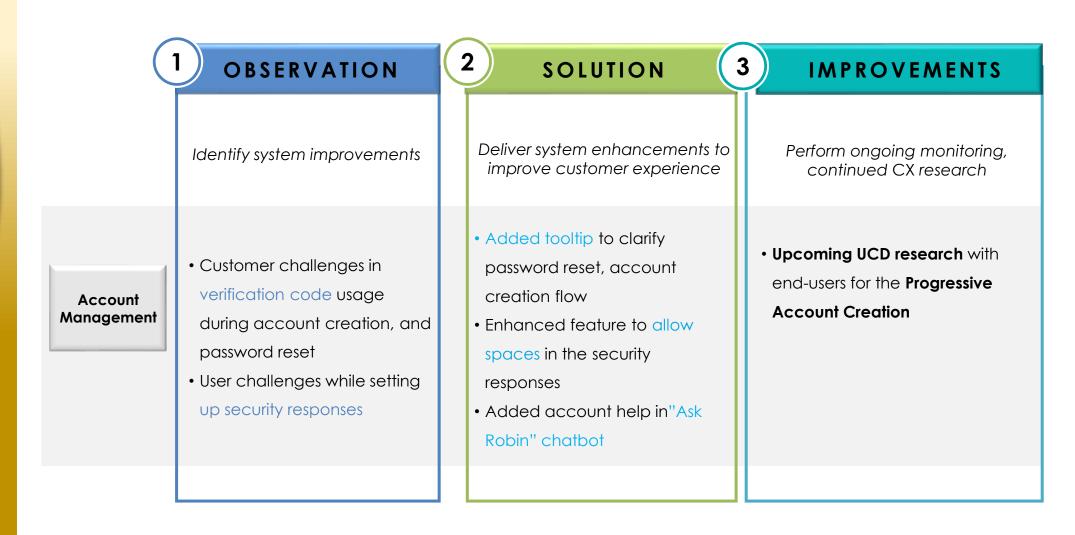
**Thousand CBO Accounts Created** 

% Of all Documents

Is working on your feedback – Document Upload



#### Is working on your feedback – Account Management





### BenefitsCal How Fresno County helped its users



#### **PLAN EARLY**

- Planned Outreach Campaign
- Analyzed Demographics
- Identify outreach tools





#### How Fresno County helped its users



#### **DEVELOP MATERIAL**

- Centralized Information Hub
- Simplified Outreach material
- Created flyers, social media posts





#### How Fresno County helped its users



#### **EXECUTE**

- 1st Week: Sent in-house flyers
- 2nd Week: Social media campaign
- Continued communication with staff and user
- Information sharing with CBOs, community networks



#### **DSS System Changes Coming Soon!**

On September 4, 2023, Fresno County Department of Social Services is changing to a new system.

#### OFFICE CLOSURE DATES



Friday, September 1, 2023 Lobby and Call Center will be CLOSED to the public

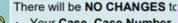
Monday, September 4, 2023 Offices CLOSED for Labor Day

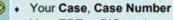
Tuesday, September 5, 2023 REDUCED Office Hours from 9:00 AM - 2:00 PM



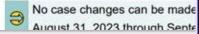
#### WHAT YOU NEED TO KNOW...

WHAT YOU NEED TO DO ...





Your EBT or BIC card





BenefitsCal.com

The new way to apply for, view and renew benefits in Fresno County.



#### **NEXT STEP: LINK YOUR CASE**



On your home page, select "Link to an Existing Case

Things to do Link to an Existing Coop Link to your case to view your information



Follow the prompts to enter in your Date of Birth and Zip Code. Then you can choose to enter either your SSN, EBT, or Case Number

Enter the following information to link your existing case. Date of Toron

#### Is working on your feedback - Case Linking

OBSERVATION 2 SOLUTION **IMPROVEMENTS** Perform ongoing monitoring, Deliver system enhancements **Identify system** continued Customer Experience to improve customer improvements experience research • In rare instances, incorrect • Enhanced to allow 9-digit Upcoming UCD research to case-links were established SSN instead of the last 4 improve case-linking help text by customers Case-Link FAQs, Job-Aids, Training and to enable MFA for case-• Few customers unable to guides published for linking view case information after helpdesk and county staff

a successful case link



Community Census/Poll Instructions:

- 1. Go to menti.com
- 2. Enter code
- 3. Answer:

  "What is the highest number of users logged in to BenefitsCal in a day?"

WiFi Password: CalSAWS2024





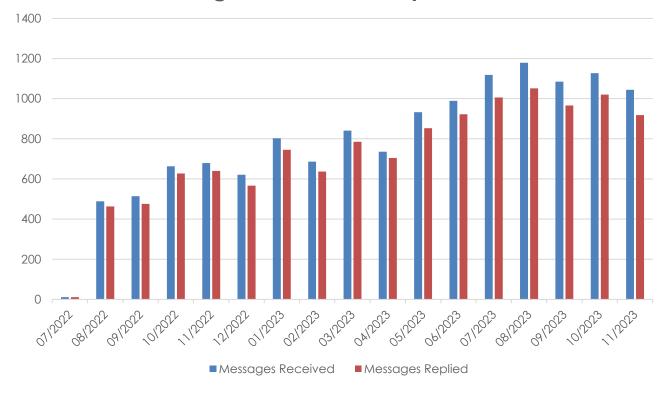
#### Imperial County has adopted two-way messaging feature



#### TWO WAY MESSAGE

- Increased awareness
- Easy Access to the worker

#### Message Received/Responded



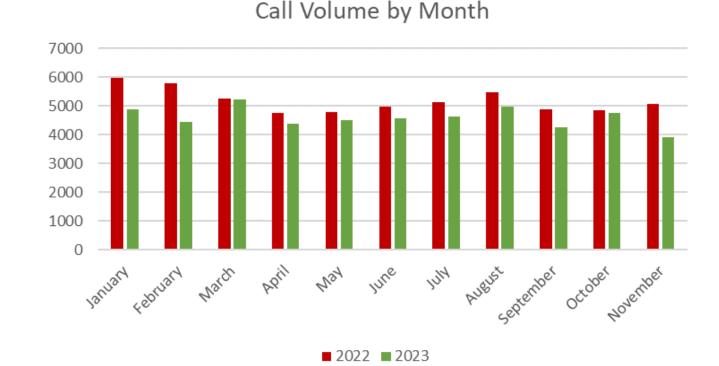


#### Two-way message helps clients and workers alike



#### BENEFITS

- Reduced Call Volume
- Available 24X7



#### Suggested Improvements:

- Allow for multiple messages to be selected to be cleared when a reply is sent.
- Create an auto-journal when they received/respond to a message.
- Add actions to the message such as: completed, reviewed, or pending



#### **BenefitsCal**

#### Engages stakeholders to prioritize most impactful changes



#### COLLABORATION MODEL

- Stakeholder Involved in bringing change ideas forward
- Prioritize Changes



#### CUSTOMER EXPERIENCE & REPORTING

- Analyze Customer usage data
- Analyze Helpdesk incident trends
- Identify changes and bring to Collaboration Model



#### DISCOVERY

• Execute Ideation sessions



#### USABILITY

- Launch prototype Usability walkthrough sessions
- Conduct Usability testing with users



#### **BenefitsCal**

#### Future Releases and Implementation Activities

#### Releases

- Enhance the Dropdown list for document upload to help simplify Periodic Reporting and renewal documents
- Update Application and RE/SAR7 Status Tracker to provide additional information to customer
- Simplify CalFresh application process by removing Vaccine status pages
- Add more help to clearly identify Self-Employment income

#### Research

- Add Card Replacement Tracker for customers
- Research to add more features on customer dashboard
- Provide more information to customer when linking their case

#### Upcoming

#### **Policy Items**

- · ABAWD
- · AFB CAPI
- · CFAP Expansion
- · Benefits Replacement (EBT2259 form)

#### Planning In-Progress

- Implement new pre-populated SAR7
- Homeless Assistance
- Collaboration Model Prioritized Enhancements

#### **GCF Parity**

- SSA Assisted Applications
- · Benefits Replacement (CF303) form



Community Census/Poll Instructions:

- 1. Go to menti.com
- 2. Enter code
- 3. Answer:

  "How many
  CBOs have
  accounts in
  BenefitsCal?"

WiFi Password: CalSAWS2024



#### **BenefitsCal**

#### Establishing a Foundation to Increase Adoption of Self-Service Options





13 Stakeholder Groups Invited to Participate



12 Activities Selected from 4 Campaigns



#### **Participant Segmentation**

Multiple stakeholder groups including Counties, CWDA, CalSAWS Consortium, CDSS, DHCS, and Advocates



#### Winners!

- ➤ Trifold Brochure (Digitally Customizable)
- ➤ Promo Cards
- **▶**Poster
- ➤ Direct Mail
- ➤ Animated Video
- > Fact Sheet
- >6 Emails



#### **BenefitsCal**

#### Supplying County Customizable Brochures to Increase Awareness









Lynn Bridwell
BeneiftsCal Section
Director



Cindy Uetz
Chief Deputy Director,
Kern County Human Services



Jennifer Tracy Advocates Co-Lead, California Association of Food Banks

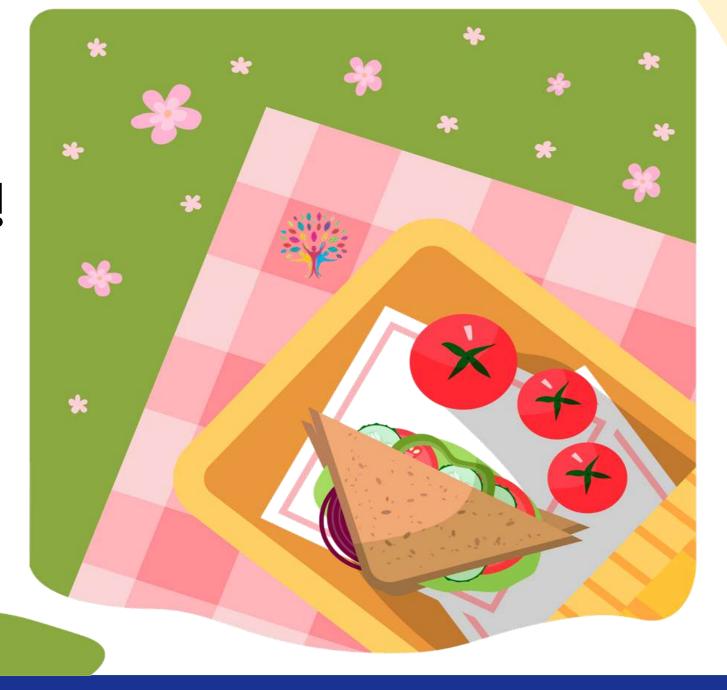
#### **Meet Our Panel**

# Special Recognition



### **Lunch Break!**

We'll resume at 1:30 PM



#### **Breakout Session 1**

Operationalizing Reports for Effective Day-to-Day Use



## Welcome to KCAL!





## Operationalizing Reports Welcome to KCAL!

#### We'll hear about...

- Reports Strategy and Approach
- Operational and Management Reporting
- State and Fiscal Reports
- Ad Hoc Tools and Solutions







#### Operationalizing Reports for Effective Day-to-Day Use



Sean Swift
CalSAWS Delivery
Manager



Juan Herrera
DPSS Line Operations
Development Section
Supervising Manager



Gloria Williams
CalSAWS Policy Design Lead



Laura Chavez
CalSAWS Technical and
Operations Director



Bobbi Wibbenhorst
CalSAWS R1 Regional
Manager

#### **Meet Our Panel**



## Reports Strategy and Approach Sean Swift



#### Reports Strategy and Approach County Feedback



Throughout migration, counties provided feedback to advance the reporting options from CalSAWS.

#### System Reports

- Lack of documentation on reports
- No training on reports logic or reconciliation approach
- Concern with accuracy of system reports due to:
  - · Inability to verify logic
  - Reports with seemingly same counts don't match
  - Don't match historical volumes
  - System does not provide "what wasn't counted"
- Lack of Familiarity with related system functionality
- Difficulty with first month/quarter reports and combining data from CalWIN and CalSAWS
- Ongoing conversion issues
- Qlik usability concerns

#### Ad Hoc

- Lack of functional knowledge in ad hoc support
- Volume of tables and requests are overwhelming
- Ad Hoc skills vary from county to county
- Confusion in numerous ad hoc solutions:
  - Apex vs. EDR vs. Qlik vs. PBDS & AWS Investment



#### Reports Strategy and Approach

What are we doing about this?



Project is embarking on a series of feedback or listening sessions to discover what's impacting the counties:

Phase 1
Meet with Regional Managers
Gather hot topics and Co- create survey

#### Phase 2

#### Conduct Survey of all 58 Counties

Survey will be administered multiple times to track progress

#### Phase 3

#### Conduct Listening sessions

Some sessions will be small groups while others may contain many counties Provide outcomes and recommendations to Executive Leadership



November/December December January/February March/April



#### Reports Strategy and Approach

#### Continuous Improvement



#### **Actions Already Implemented**

- Revised Reports Enhanced
   Communication and increased to biweekly
- ✓ Worked with Level 3 team to provide more helpful responses
- ✓ Distributed Factsheets on Qlik Bookmark functionality
- ✓ Created Project Risks 296 and 297
- ✓ Distributed CIT 0383-23, providing one place for all Ad Hoc support resources
- Met with recently migrated counties to understand concerns
- ✓ Initiated "Deep Dive" sessions on individual state and fiscal reports

#### **Actions In Progress**

- Documentation in Review:
  - Expanding Online Help Reports Inventory
  - ☐ Fiscal/Claiming Guide
  - Report Reconciliation Guide
  - Report Documentation Created by GenAl
- ☐ Phase 3 Listening Sessions:
  - ✓ Survey distributed on 12/11/24 due date extended to 1/12/24
  - ✓ Sent CRFI 24-002 on 1/4/24 to identify Listening Session participants
  - □ County Sessions targeted to start week of 1/22/24:
    - 10 sessions, with up to 3 per week
    - Sessions conclude by end of February



## Operational and Management Reporting Sean Swift













Not required by a state agency Designed to support general business processes Intended to be used by county staff, supervisors, and managers

Not One Size Fits All



#### Report Examples

CalHEERS Horizontal Back to School Application/ **AAP Extensions Integration Detail Report** Reception Log-Real Clothina Intake **Imaging - Document** per AB12 Report with MC Time Dashboard **Allowance Capture Report** Report Continuing WPR - WTW Status **RE Date** Disaster Dashboard **Pending Application Report** Report **Caseload History CalFresh Daily** Benefit Report Issuance **Medi-Cal Renewals Issuance Exception** Excess Unposted **Listing Report** Report Recoupment WTW and REP Receipt Report **Collections** Report Caseload **Activity Report Unassigned Program Task Completion Report List Report Periodic** Foster Care Unredeemed **MAGI Error** Reporting / RE **Intake Report Voucher Report** Report School Lunch **WTW Plan** Valuable Inventory Report Process/ Report Report **MEDS Weekly** Task Mamt Issuance Task **Alerts Detailed Exception Report** Workload **Duplicate Aid** Report **Expedited Service CalFresh Employment** Report Report **Management Report** Services **Program Assignment Detailed** Out of State Caseload **Skipped Issuance Foster Care Inventory Report Facility Report Pending** Inventory Staff Report Recovery **Management** Account **Task Management** Report **Customer Reporting Application Activity Report** Medi-Cal Report Dashboard **Progress Report** 



#### Unique County Differences



- Each county has unique differences that may not align exactly with the system reports:
  - System Reports in coordination with countydeveloped ad hoc reports are often necessary
- Executive Level or Board of Supervisor Reporting are unique to each county:
  - System reports may support data gathering
  - Often, ad hoc reporting is used extensively for this purpose

How Do I Request a Report to be Updated or Added?



- 1. County submits a CalSAWS Enhancement Request (CER) to CER@CalSAWS.org.
- 2. Request is evaluated by Consortium staff and Committees.
- 3. If approved, the request is documented and prioritized against existing backlog.



- County can request an Ad hoc report from the Consortium Ad Hoc team by submitting Service Now Request.
- 2. County can utilize internal resources to build desired report.



- 1. County works with RM and Vendor to develop county purchase
- 2. Solution must meet state-wide, multi-county usability



## Most Used Reports and Examples? Usage

#### Top 10 Reports and Dashboards

Title	Average Monthly Transactions
Pending Applications Report	51,574
Skipped Issuance Report	15,871
Customer Reporting Progress Detail Report	8,750
Task Management Dashboard	7,191
Task Completion Report	6,634
Expedited Service CalFresh Management Report	5,482
RE Date Report	4,420
EBT End of Day Report	4,384
Medi-Cal Renewals Listing Report	4,381
Unassigned Program List	3,780



## Operational & Management Reports Support Resources

#### **Submit Service Now Tickets**

- Counties can report issues with reports
- Counties can search issues reported or resolved with other counties

#### Online Help – Reports Overview

#### **Available in CalSAWS Application**

- Includes:
  - Brief report description
  - Navigation to report
  - Associated Security Groups

#### **Management Reports Committee**

Starts meeting again January 2024

- Facilitated by Dennis Kong
- First meeting was January 24, 2024

#### **Reports Enhanced Communication**

Distributed Bi-Weekly by Email

- Includes:
  - All system generated reports
  - Details of all open and recently resolved defects
  - Details of all upcoming system enhancements
  - Minutes of last Bi-Weekly Call
  - Open County Issues and latest updates

#### **Factsheets**

#### Distributed by ISS Team

- On Request Reports
- Reports to Assist with Fiscal Recon
- Expected Service CF Management Report
- Qlik Bookmarks



## Operational & Management Reports Future Strategy

#### Re-introduce Subscription Reports

- Allows for setting parameters a single time
- Link to access report email at requested frequency
- Requires CalSAWS login to access

#### Develop Additional Documentation:

- Reports Definitions utilizing GenAl
- Reports Reconciliation Guide
- Enhanced Reports Inventory, including targeted users

#### Review Qlik Usability

- Discuss with vendor future capabilities and pain points
- Review specific report designs to enhance usability





#### Pending Applications Report

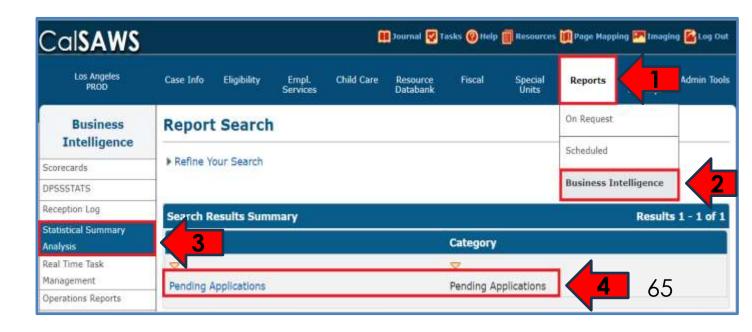
The **Pending Applications Report** lists all pending applications and identifies the number of days the applications have been pending.

#### **Usage**

- Managers use this report to monitor overall application processing.
- Supervisors use this report to track applications and prevent delinquencies.

#### **Frequency**

This report is used daily to monitor compliance with CalFresh Expedited Services, identify applications that are nearing processing deadlines, and identify delinquent applications.





#### Customer Reporting Progress Detail Report

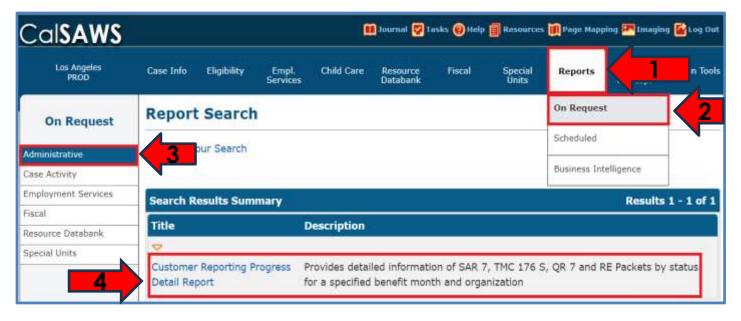
The Customer Reporting Progress Detail Report lists all Renewal Packets, SAR 7s, and other Periodic Reports for the data month and identifies their corresponding statuses.

#### <u>Usage</u>

- Managers use this report to monitor overall Renewal/Periodic Report processing.
- Supervisors use this report to identify and assign pending Renewals and SAR 7s.

#### **Frequency**

This daily report is particularly used at the end of the month to ensure all pending Renewals and SAR 7s are processed and benefits are issued timely.





#### Skipped Issuance Report

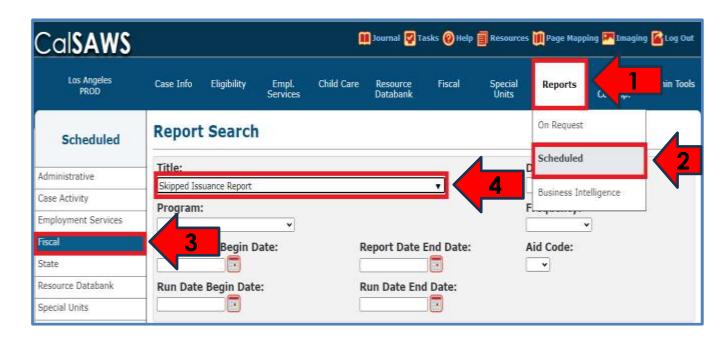
The **Skipped Issuance Report** lists active cases where <u>benefits were not issued</u> due to some pending action.

#### <u>Usage</u>

- Managers use this report to monitor overall Skipped Issuances.
- Supervisors use this report to identify and assign cases with Skipped Issuances.

#### **Frequency**

This daily report is particularly used after Payroll to identify active cases where monthly benefits will be held for the following month.





## State and Fiscal Reports Gloria Williams



#### Reports are a Form of Communication

- The Project works, communicates, and collaborates closely with various entities to ensure reporting is constant, consistent, and accurately captures the data for State & Fiscal Reports. This is done with:
  - Our State partners for guidance, clarifications and instructions
  - Our 58 counties during committee, focus, and stakeholder meetings for system design
  - Auditor Controllers and Interface Partners with transferring and processing data files
- We recognize that reporting has <u>critical</u> dependencies:
  - Data entry is correct and complete
  - Data is received timely
  - Data is translated and interpreted as required
  - Data is available





#### Reports are a Form of Communication (cont.)

- Reports Let Us Know How We Are Doing:
  - Know which reports are applicable for each of the program services that are rendered.
  - Ask about reporting impacts during committee meetings and design reviews.
  - Usually, as the first point of data entry, discuss reports with line staff and the role they play in reporting results.
  - Check Release Notes and Broadcasts for system updates, issues, and fixes.
  - Be proactive in understanding from where issues may stem



# KCAL Reporting... Breaking News! When We All Know, We All Will Grow!



State Partners



County Directors and Management Administrators



Fiscal, Line Staff, Supervisors and Special Units



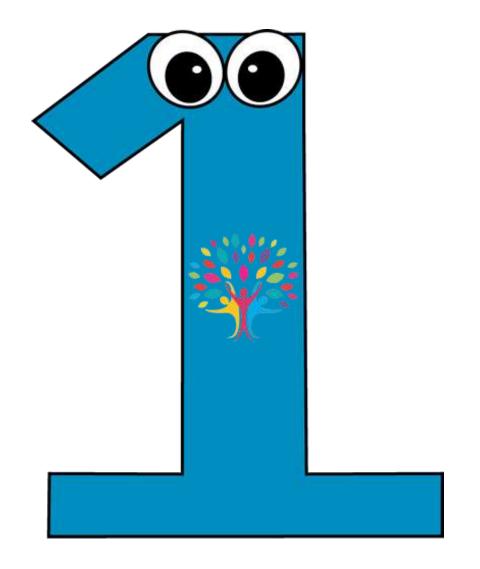
Auditor Controller, Interface Partners, and Vendors





#### State Reports

#### "All for One and One for All"



- CalSAWS uses One set of rules for all 58 counties when state reports are generated
- The design of each state report follows One set of instructions as provided in the applicable ACLs
- The counties and Consortium can submit, as ONE, a Consortium Request for Policy Clarification (CRPC) to the State for questions or recommendations



### Fiscal Reports Overview

### "Designed With You in Mind"

### Fiscal Reports:

- Capture daily, weekly, monthly, and annual fiscal activities for each county
- Are a useful tool to assist with reconciling State reports
- Are used at the county's discretion

Submit a CER to the State & Fiscal Reports Committee to request for a report enhancement



### Recommended Steps for Report Reconciliations





Identify Sources

Compare Balances

Match Transactions

Evaluate

Next Steps

Identify
Sources

User Input - Eligibility, clerical, fiscal, or Special Investigations Unit (SIU)
Interfaces (interface partner data & system updates)

Manual reporting outside of CalSAWS
Batch processing

Compare Balances

- Review the results of balances from the prior report and compare with the current report.
- ☐ Consider establishing a variance threshold (+ or -). If the variance is in/out of the threshold, should that be a deciding factor for next steps?



Identify Sources

Compare Balance Match Transactions

Evaluate

Next Steps

Match Transactions

### Migrating counties:

- ☐ Use the last report generated by CalWIN as a <u>yardstick</u> when analyzing variances with CalSAWS
- Review "detailed" reports to ensure proper transactions are being captured as expected and match the summary report
- ☐ Understand how data was mapped into CalSAWS and how it was accounted for when reconciling reports



**Identify Sources** 

Compare Balance Match Transactions

Evaluate

Next Steps

☐ **Training and Business Processes:** Comprehensive understanding of how the system works and where things belong. Revisit business processes to ensure reporting impacts are addressed. Ensure staff have the correct security rights to view reports.

**Evaluate** 

- Omissions: Transactions completed outside of CalSAWS and not updated in the system can cause discrepancies.
  - Ex: Issuing a benefit via EBT's Web Admin and not recording the issuances in CalSAWS can cause a discrepancy between SARS, Auditor Controller Reports and CalSAWS.
- □ **Duplication:** Transactions entered multiple times either from data entry, batch processing, interface files, or data change updates.
- ☐ **Timing:** Account for timing differences that give the appearance of missing or additional transactions. If your county operates late hours, be aware of system cutoffs and batch schedules. It is **important** for accurate reporting.



Next Match Compare **Identify Sources** Evaluate Balances Transactions Steps What is the plan of action? ☐ Identify County operational activities for timeliness and establish clear and consistent cutoff times ☐ Schedule regular meetings with interface partners to know what updates they are making. □ Schedule workshops or additional training for areas impacting reports adversely. ☐ Communicate reporting issues, fixes, and corrective action with stakeholders. **Next Steps** ☐ Share reports with line staff as their daily activities directly impact reporting. Work with our State Partners to: ☐ Determine if manual adjustments are appropriate while awaiting a pending system change or fix. □ Determine if adjustments can be updated during the next reporting period.

☐ Keep them informed on the status and progress until the issue is resolved.



### **Questions or Assistance**

### State/Fiscal Reports Bi-Weekly Calls

- To cover current CalSAWS production issues related to state/fiscal reports
- To provide open forum/questions from counties to follow up on issues, but priority on CalSAWS counties
- Every two weeks on Thursday 2pm-3pm
- Open to all counties

#### **Submit Service Now Tickets**

- Counties can report issues with reports
- Counties can search issues reported or resolved with other counties

### In Development

- Revising ticket responses to focus on understanding users needs instead of confirming system functionality
- Developing options for recurring meetings on ALL system generated reports

### State and Fiscal Reports Committee – Claudia Pinto, Facilitator Committee members from each of the 6 regions meet to:

- Discuss, approve, review and prioritize CERs, SCRs, and ACLs
- Review, clarify and vote on design documents
- Ask questions

### Individual Report Deep Dive Bi-Weekly Sessions

- Multi-hour meeting to go into details of an individual report in weeks opposite existing call
- Starting end January / early February
- Will invite participants of State/Fiscal calls

### Resources

### Online Help - Reports Overview

### **Available in CalSAWS Application**

- Brief report description
- Navigation to report
- Associated Security Groups

### **Reports Enhanced Communication**

### Distributed Bi-Monthly by Email

- Sent to attendees of the State/Fiscal Bi-Weekly Calls and includes:
  - All system generated reports
  - Details of all open and recently resolved defects
  - Details of all upcoming system enhancements
  - Minutes of last Bi-Weekly Call
  - Open County Issues and latest updates

#### **Factsheets**

### Distributed by ISS Team

- On Request Reports Sent 3/17
- Reports to Assist with Fiscal Recon Sent 8/24
- Expected Service CF Management Report In Progress
- Qlik Bookmarks In Progress

#### In Consideration

- Researching use of GenAl to create report logic documentation
- Reviewing approach to expanded Reports Overview
  - Based on document created by San Bernardino.
- Fiscal Claiming Overview
- Report Reconciliation Guide

### KCAL – Audience Questions

Operational & Management Reporting and State & Fiscal Reports

Q&A

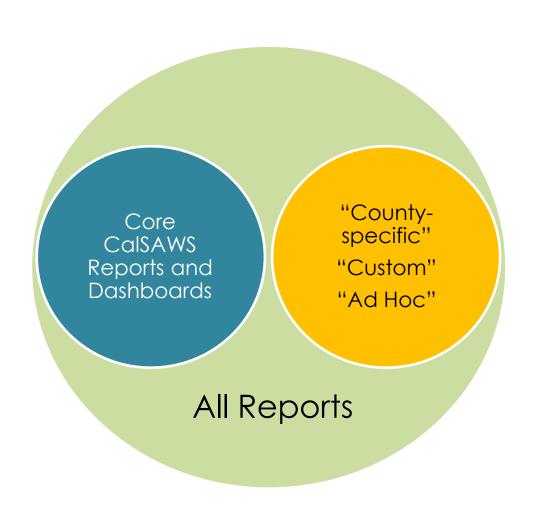




### Ad Hoc Tools and Solutions Laura Chavez

### What are "Ad Hoc" Reports?

- A.K.A. "Custom Reports" or "Countyspecific Reports"
- Needed to provide data in a view, format, or aggregation that is not available (yet) in CalSAWS core reports
- If requested, a report can be promoted to the core application, if approved by the Reports Committee





### Search Pages in the CalSAWS Application

### **Current Exportable Reports**

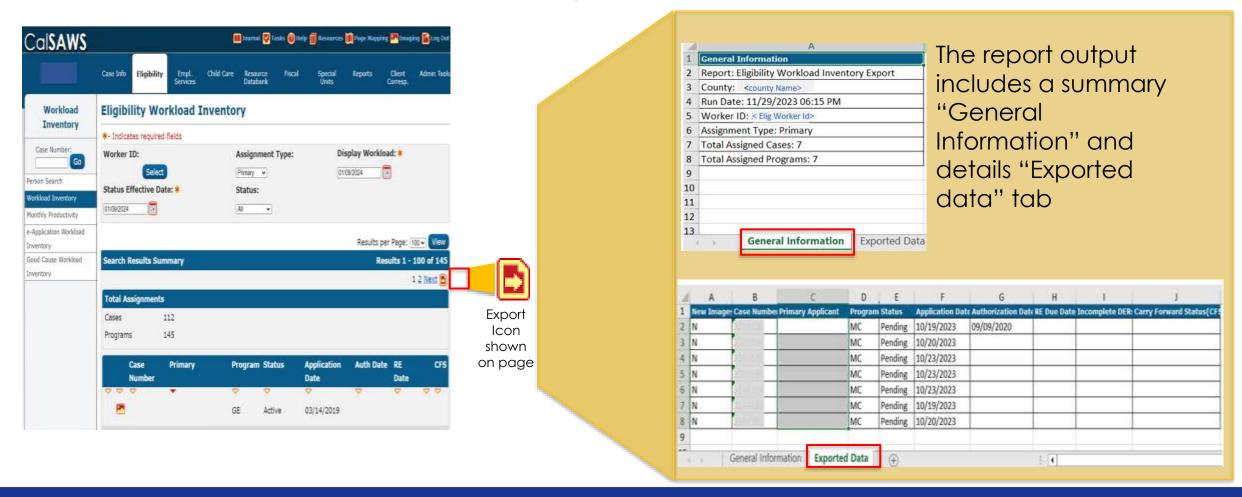
- In some pages, the search results can be exported directly to a spreadsheet
- There are currently 6 reports that are exportable from the search pages

Report Name	Page
General Ledger Report	General Ledger List
Eligibility Workload Inventory Export	Eligibility Workload Inventory
Monthly Productivity List Export	Monthly Productivity List
Quality Task Sample Results Export	QA/QC Task Sample Results List
Task Search Export	My Tasks
Task Search Export	Task Search
Task Reassignment Results Export	Task Reassignment Results List



### Search Pages in the CalSAWS Application

Online search pages are a good source for simple "reports" and are often overlooked as a first line of retrieving data.





### County Accessible Solutions

	Enhanced Data Reporting (EDR)	Oracle APEX Reports	Qlik Developer Environment
Data source	Copy of production transactional database	Copy of production transactional database	Data lake/purpose- built datasets
Refresh Interval	Nightly	Nightly	Nightly
Local data managed by County?	Yes	No	No
Local Database	County's choice	N/A	N/A
Reporting Tool	County's choice	APEX	Qlik Sense



### Some counties have opted to build a more advanced reporting solution in the CalSAWS AWS environment, with features such as:

- Creation of a dedicated County Amazon Web Services (AWS) instance in CalSAWS
- Infrastructure to support a copy of the County's data in AWS
- The ability to pull the Purpose-built Data Set (PBDS's) data to a local County database or query it directly
- Setting up AWS Business Intelligence tools to visualize PBDS and CalSAWS Transactional data



### Support Resources

### **Questions or Assistance**

### Dedicated Email Support – Consortium Data Integration team

### Consortium.Tech.Data@CalSAWS.org

 General questions, ad-hoc report troubleshooting, query tuning, etc. If you're not sure who to ask – as us!

### **Support Forums**

#### https://calsawsadhoc.forumbee.com/

- An online forum where counties can ask or answer questions in a collaborative fashion.
- Monitored by the Consortium Data Integration team. Access is easily granted.

### **Working Sessions**

### Monthly meeting with all County Ad Hoc users

 The Ad Hoc Workgroup is facilitated monthly for all counties for in-depth discussions on topics requested by the counties. Last meetings held were 11/16/2023 and 1/18/2024.

### **New APEX Report Request**

 Counties can submit Service Now tickets to request a new APEX report or modifications to an existing report.

### Resources

### CalSAWS Database Training Manual Guide

### https://anatechdata.calsaws.net/

- Web-based solution that includes the system pages, online help, and mapping of fields to the data base (available to Ad hoc developers). Requires VPN to access.
- Training Sessions and Meetings Recordings (CalSAWS Portal: <u>CalSAWS Database Manual</u> Training).
- Recordings and documentation of query development and CalSAWS database training. Requires web portal access.

### Ad-Hoc Conversion (on the CalSAWS Portal; only accessible to County ad-hoc developers)

### WEB PORTAL - Ad-Hoc Conversion - All Documents (sharepoint.com)

- All documentation of the report migration process for each CalWIN county.
- Recordings of training sessions.
- Sample reports, report documentation and code, database structure documents, etc.

### **County Purchase Options**

#### **Enhanced PBDS Ad Hoc**

### **Contact Regional Manager**

- Additional storage, county specific purposebuilt data sets, and adding external data
- Daily refresh.
- More on upcoming slide.

### **Data Services**

### Contact Amy Gill (GillA@CalSAWS.org) or Jason Osterwald (OsterwaldJ@CalSAWS.org)

- Accenture data services available to develop queries, trouble shoot queries, or increase performance (including API support and integration).
- Utilized by CDSS and DHCS. Multiple counties are in initial phases of procurement.





### County Ad Hoc Report Types

### Case Management

- Timesavers
  - SAR7s
     incomplete
     with new task
     for verification
- Specific workstreams
  - MC REs by Aid Code

### Worker productivity

- EDBCs
- Reports by worker completed

### Workload Management

- Customer Reporting
- GA/GR

### **Snap Shots**

 Point-in-time to compare over years

Reports are prioritized by order received/needed, unless coming from Executive Management



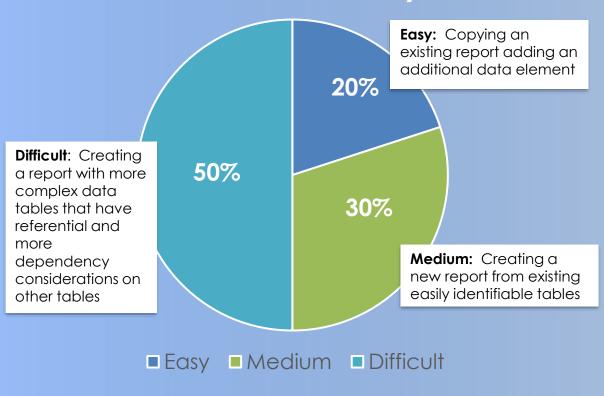
### County Ad Hoc Reports:

- Most are similar to what already exists in CalSAWS but contain additional data points
- Some are very specific and take many iterations before the data being sought is accurately pulled
- Some are built to pull data that a county is manually tracking because of a county business process
- Are being requested by executives to conduct specific outreach to recipients and applicants
- Are used to release data elements by geography



### County Ad Hoc Reports

### **Level of Difficulty**



### TARGET AUDIENCE

- ✓ Supervisors
- ✓ Managers
- ✓ Case Workers
- ✓ Deputy Directors/Directors
- ✓ Other Counties

### KCAL – Audience Questions

Ad Hoc Tools and General Questions

Q&A





### Community Census/Poll Instructions:

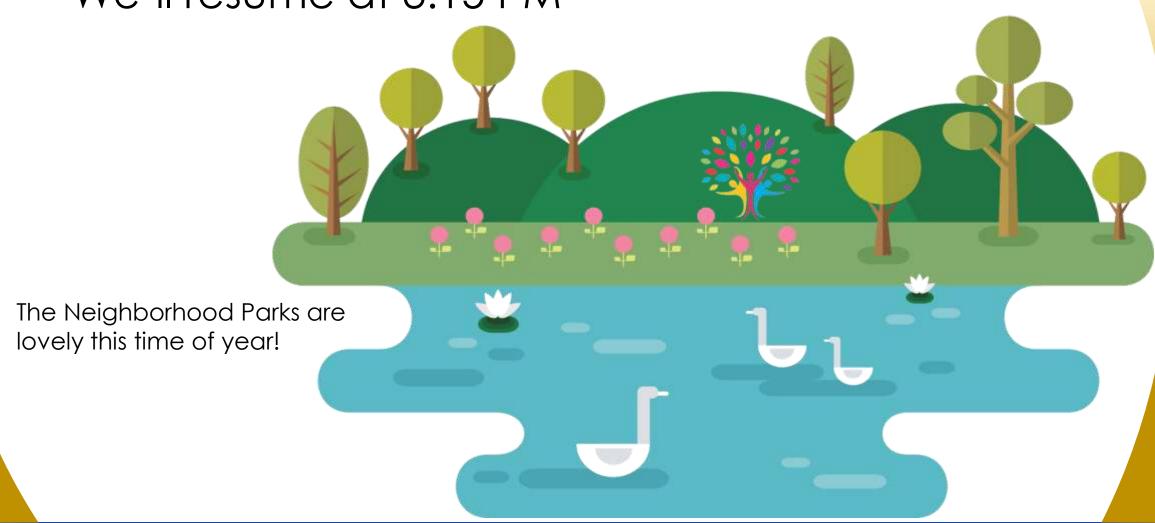
- 1. Go to menti.com
- 2. Enter code
- 3. Answer multiple choice and open-ended questions

WiFi Password: CalSAWS2024



### Let's Take a Break!

We'll resume at 3:15 PM



### **Plenary Session 2**

Introduction to Artificial Intelligence (AI) for CalSAWS



# Welcome to the IT Factory!





### Artificial Intelligence Welcome to Our IT Factory!

### We'll hear about...

- Demystifying Al and GenAl
- How We Use Al Today at CalSAWS
- Responsible AI How to Enable Responsible AI Delivery
- Looking Towards the Future Generative AI Capabilities and Use Cases





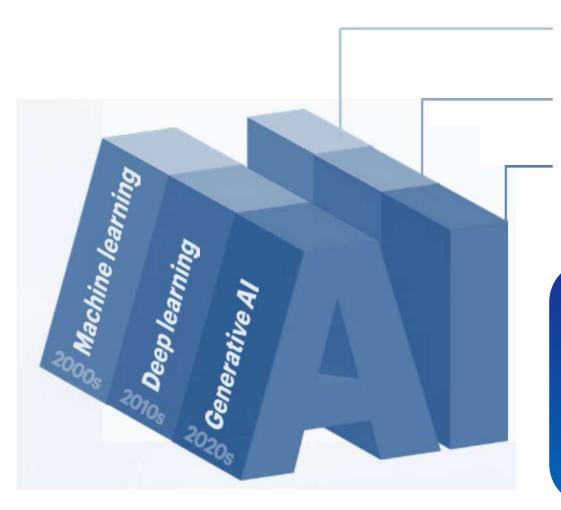


### **Demystifying AI and GenAI**



### Generative AI is a Step Change in the Evolution of AI

How AI has changed over time



Machine Learning: Analysis and Prediction Phase

Deep Learning: Vision and Speech Phase

Generative Al: Language-Mastery Phase

### Open GenAl vs. Closed GenAl

Open GenAl uses publicly available and potentially copyrighted information.

Can return inaccurate information as a result.

VS

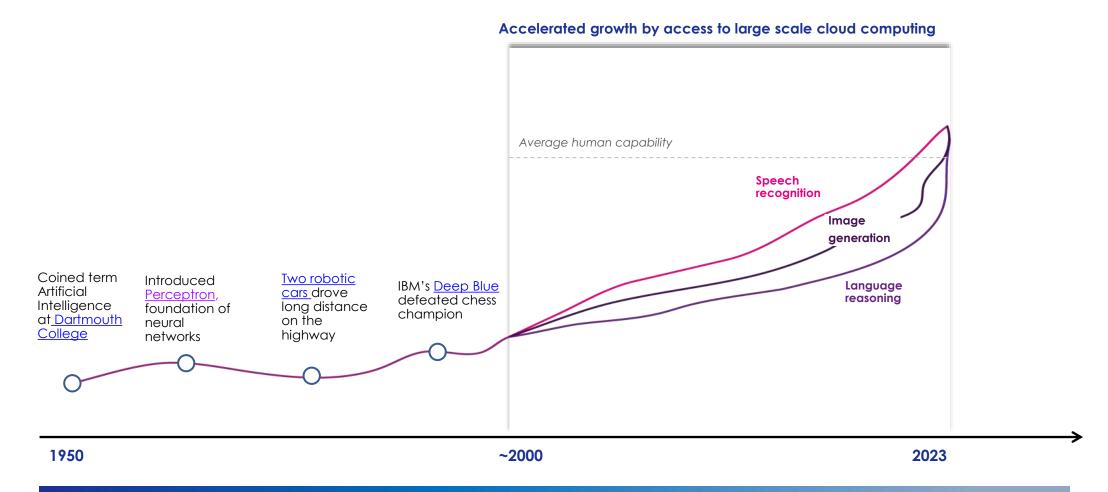
Closed GenAl uses information from closed sources, so information is accurate and secure.

Source: Accenture | A new era of generative Al for everyone



### Cloud-based AI Engines Are Surpassing Human Capabilities

### Al Capabilities Over Time

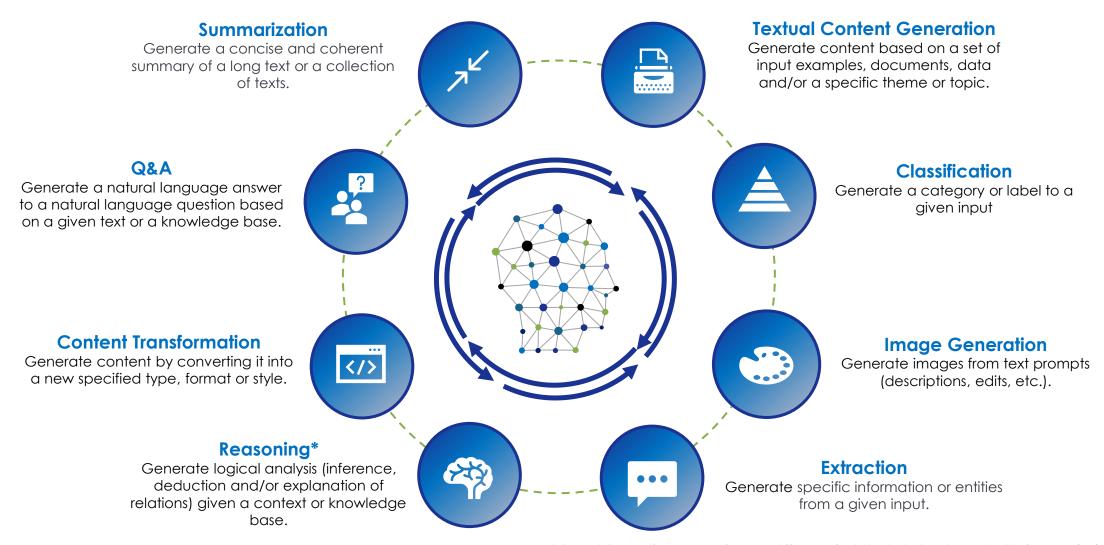


We are at an inflection point where AI capabilities are reaching and driving beyond human capabilities at generalized skills



### Generative Al Has a Wide Range of Uses...

### ...and others are yet unimagined

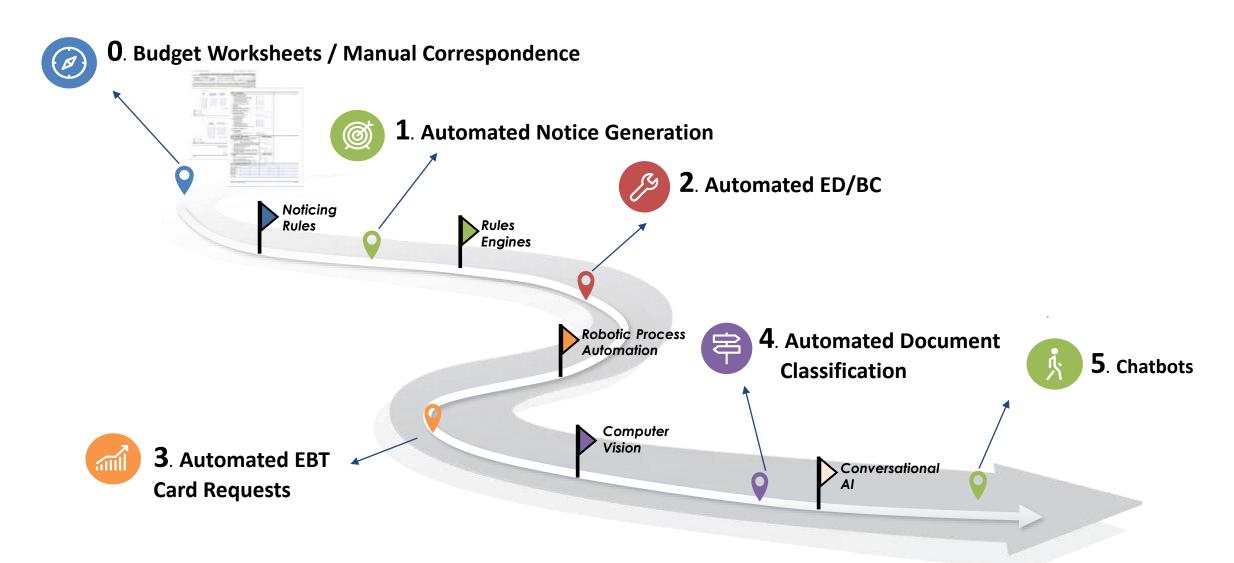


<sup>\*</sup> Current Generative AI reasoning capability remains to be tested and expected to improve for future models



### Al Has Transformed HHS Program Administration

...and has the potential to further transform





### How We Use Al Today at CalSAWS



### How We Use AI at CalSAWS

### Examples currently in use















### Responsible AI: How to Enable Responsible AI Delivery



### Responsible Al framework

### Overview



### Principles & Governance



Uplift Responsible Al **Principles**, **Policy**, **Standards**, and **governance** to account for risks amplified by Al and its democratized usage.

Establish clear roles and responsibilities and ensure and end-to-end framework for oversight and compliance.

Implement mechanisms for accountability and transparency and establish defined access and authorization protocols to safeguard sensitive information.



### Risks, Policy, & Control



Adapt current risk assessment, controls, and reporting/escalation paths to incorporate new questions specific to risks posed by generative Al systems, including human-in-the-loop reviews.

Ensure Legal agrees **terms of use** for foundation models and managed services.

Consider **firmwide restrictions** on submitting confidential, proprietary, or personal data / information.



### **Technology Enablers**



### **Culture & Training**



Ensure **transparency** for end users of the applications.

Apply bias and data quality checks to fine tune data and mitigate hallucinations.

Embed technical approaches for accuracy, robustness, safety, and explainability into prompts and fine tuning.

Set up a monitoring system to review AI outputs and corresponding inputs. Check for identifiable infringement (e.g., brands, personal data) or problematic content (e.g., offensive statements).

Provide **firmwide guidance** and **training** on appropriate usage and risks of AI and avoiding overstating its capabilities.

Produce **technical guidance** and **standards** for risk mitigation when developing Al solutions.

Sources: Accenture AI Governance Guide, From AI compliance to competitive advantage: Becoming responsible by design



### CalSAWS Artificial Intelligence Policy

Overview of Policy Goals

### CalSAWS Artificial Intelligence Policy Goals



Promote AI solutions that enhance customer service and empower staff



Keep equality and fairness to all customers in mind at all stages of AI use



Securely use AI technology and protect data privacy

### In short, we want to use AI ethically at CalSAWS...



How do we assess the ethical use of AI technology?



### Ethical Artificial Intelligence for CalSAWS

CalSAWS Ethical Al Tenets

### "All Al implementations at CalSAWS must be..."



### Fair and Impartial

Outcomes of AI use are equitable and fair to all parties



### **Transparent**

Clearly state where and how AI is used, including full disclosure to customers



### **Private**

All implementations must protect the privacy of customer data at all times



### **Accountable**

Document who is responsible for the Al system and outcomes



### Reliable

The system needs to consistently provide the outcomes we expect



### Secure

Al systems must be designed to meet all mandatory security policies and standards



### Compliant

Designs for AI systems must meet all legal and regulatory requirements



# Looking Towards the Future: Generative AI Capabilities and Use Cases



### Generative AI: CalSAWS Sample Use Cases by Priority Area

Customer Services, Workforce, and Enterprise

<b>Priority Areas</b>	Sample Generative AI Use Cases					
Customer Services	Personalized Customer Engagement	GenAl-Powered Customer Service Chatbot	Customer Intent Summarization	Sentiment Analysis		
	Interactive Customer Services	Appointment Scheduling Coordinator	GenAl Powered Form Completion			
Workforce	Augmented Call Center	Live AI Assisted Agent	Post-Call Analysis/Summarization	On-Demand Digital Translator	GenAl Powered Form Completion	
	Accelerated Workforce Efficiency	Employee-Facing Chatbot	Customer Outreach Material Drafting	Case Notes/Journal Drafting	Automated FAQ Creation and Curation	
	Training & Onboarding Support	Case Compliance Review and Monitoring	Training Material Generation	Job Aid Creation	New Employee Onboarding Coach	
Enterprise	Benefit Administration	Process Documentation Harvesting	Benefit Determination & Appeals Review	Legacy Modernization Documentation	Document Recognition & Data Extraction	
	Trend Analysis & Recommendations	Fraud Detection and Prevention	Automated Policy/Legislation Review	System Impact Analysis	System Reports & Dashboard Documentation	



### **Example: Contact Center**

### **End-to-End Generative AI Impacts**

### **Customer and** Resident Experience





Customer calls call center about public services (Revenue Services) or visit scheduling for services

### **CHAT**





Customer chats with Amelia about available public services (Revenue Services) or visit scheduling

### **CUSTOMER/ RESIDENT NEEDS HELP**

### Call

Chat

Asks a question

Asks a question

### **Al Virtual** Concierae

Solution provides relevant voice or text to resolve the auestion, using the following:

- GPT
- · Semantic Search

#### **Require Additional Documentation?**

**RESOLVING THE QUESTION** 

Customer uploads documents to provide to agent

**Advanced Document Intelligence** Reads documentation using AI to identify the relevant information

**RESOLVED** 

**NOT RESOLVED** 

### **Customer Question** Resolved?

Agent asks customer if the question has been resolved

assistance and leveraging tools to resolve directly, such as:

- Q&A Assist
- Live Sentiment
- **AI-Powered Trust**

**Live AI Assisted Agent** 

giving chat and phone

Applies to both Live Al Assisted Agent and in Post-Call Analysis (#5)

#### Matter **Post-call Analysis** Resolved

**POST CALL** 

to analyze the call data and transcript with following solutions:

- SME Document **Summarization**
- Generated Content
- Al Powered Trust
  - Intelliaence
- Contextual Intelligence
- Prompt **Engineering**

Compliance

Feedback loops to train models

### CalSAWS | January 2024 Conference and Celebration – JPA Member Representatives Meeting

## Any Questions on CalSAWS and Use of Al?

Q&A



