

Bi-Weekly Status ReportCalSAWS M&E

Reporting Period: September 8, 2025 – September 21, 2025

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Bi-Weekly Status – CalSAWS M&E

1 EXECUTIVE SUMMARY

As we conclude Weeks 32 and 33 of the project, progress has been made on Transitionin and M&E activities.

Transition-In

The Transition-In team continued to advance critical milestones, maintaining strong coordination across partners and workstreams. Knowledge transfer, job shadowing, and reverse job shadowing sessions supported ongoing transition efforts. Leadership engagement focused on reviewing strategic documents and clarifying shared activities. Production operations and technical meetings remained a priority, with active participation in release coordination and environment transition planning.

Key accomplishments for the reporting period include:

- Submitted and progressed on deliverables such as the Annual Strategic Plan Workshop and Services Plan documents.
- Attended and contributed to weekly project milestone, release coordination, and technical stakeholder meetings.
- Advanced environment transition planning with daily checkpoints and cross-team touchpoints.

In the coming week, the team will focus on submitting additional deliverables for approval, continuing leadership reviews, conducting further knowledge transfer activities, and maintaining momentum on process development and environment transition.

M&E Activities

The M&E team sustained operational stability and supported development, compliance, and innovation initiatives. The team participated in release coordination, technical operations, and stakeholder meetings, while actively monitoring environments and batch operations. Application development progressed across multiple releases, with targeted design, testing, and committee reviews. Architecture and innovation efforts continued, including GenAl rollout and analytics modernization.

Major accomplishments for the reporting period include:

- Continued architecture assessment and hosted strategic planning workshops.
- Submitted and reviewed SIRFRA/SCERFRA items, CPOs, and premise items.
- Advanced innovation activities, including GenAl pilot and analytics modernization updates.
- Maintained active application security scanning and operational document development.

Next week, the M&E team will focus on submitting additional items for review, conducting further leadership and stakeholder meetings, maintaining environment readiness, and supporting upcoming releases, compliance activities, and innovation workshops.

2 TRANSITION-IN WORKPLAN STATUS (9/8/2025 TO 9/21/2025)

The following sections provide a summary of tasks completed in this reporting period, upcoming tasks for the next reporting period, and tasks behind schedule.

2.1 Tasks Completed from the Prior Two Weeks

Highlights include:

The team continued development of ME-D07 Annual Strategic Plan Workshop 2, with progress on workshop materials and planning for completion by September 19, 2025.

PMO

- Transition-In
 - Conducted Weekly Deloitte/Accenture Transition Meeting: Coordinated Knowledge Transfer, Job Shadowing, and Reverse Job Shadowing Session logistics, Document request fulfillment, and action item resolutions.
- Deliverables
 - Continued Development ME-D07 Annual Strategic Plan Workshop 2: On week ending September 19, 2025, continued to develop Workshop 2 for ME-D07 Annual Strategic Plan.

Application

- Attended the Weekly Project Milestone Meeting: On September 8 and 15, 2025, attended the CalSAWS M&E weekly Project Milestone Meeting.
- Attended the CalSAWS Bi-weekly SCRB Meeting: On September 9, 2025, attended the CalSAWS M&E Bi-Weekly SCRB meeting to discuss SCRs slated for SCRB/CCB.
- Attended the Weekly Release Coordination Meeting: On September 9 and 16, 2025, attended the CalSAWS M&E weekly release coordination meeting to discuss estimation and prioritization for upcoming SCRs.
- Attended the CA-213363 TLM-39 Lobby Modernization Weekly Touch Point meeting: On September 9 and 16, 2025, attended the weekly meeting for CA-213363 TLM-39 Lobby Modernization to stay updated on progress and changes on Lobby Modernization effort.
- Attended the Weekly M&O Call: Check In Meeting: On September 9, 11, 16 and 18, 2025, attended the CalSAWS M&E weekly M&O Call Check-in meeting.
- Attended the Weekly CW/CF Eligibility Status Meeting: On September 10 and 17, 2025, attended the CalSAWS M&E Bi-CW/CF Eligibility Status meeting.
- Attended the CalSAWS Caseload Management Workgroup meeting: On September 10 and 17, 2025, attended the Caseload Management Workgroup meeting.
- Attended the CalSAWS Weekly GAGR meeting: On September 10 and 17, attended the weekly GAGR meeting.

- Attended the 25.09 Project Integrated Readiness Areas T-1 Meeting: On September 15, 2025, attended the CalSAWS M&E T-1 Integrated Readiness meeting to discuss status for 25.09 T-1 readiness.
- Attended the Bi-Weekly Tech Stakeholder Meeting for County Domain Changes:
 On September 16, attended the CalSAWS M&E bi-weekly tech stakeholder call to understand the impact for county domain changes.

Delivery Integration

• Shared Activities Prioritization and Clarification: Through the weeks of September 8, 2025 and September 15, 2025, worked with Gainwell on prioritization and clarification of shared activities.

Technical Operations

- Attended CalSAWS Build and Deployment Checkpoint: The week of September 8, 2025, the team attended the daily build and deployment checkpoint call to see what deployments occur in the evenings.
- Attend 25.09 Project Integrated Readiness T-2 Integrated Readiness Status: On September 8, 2025, the team joined the T-2 status call to clarify the contributions required from Deloitte across various workstreams for status updates.
- Attended CalSAWS Release Coordination Meeting: On September 9, 2025, the team attended the release coordination meeting that's facilitated by the Consortium's Release Management team. The intent is to collaborate with the Consortium on the upcoming 25.11 and answer any/all questions pertaining to the baseline release.
- Attended Joint Release/Maintenance Checklist Review: On September 10, the team attended the joint release/maintenance checklist review with Gainwell. The intent is to understand the contribution needed from Deloitte for the upcoming releases.
- Environment Transition Weekly Touchpoint: On September 10, 2025, the team attended the 3rd environment transition weekly touchpoint with Gainwell, Accenture, and Deloitte counterparts. This meeting series is to ensure that all parties are in alignment with activities and access that's needed prior to the first batch of environments that is scheduled to be transitioned to Deloitte on September 22, 2025.
- CalSAWS M&E ProdOps: RS: Delphix Masking Process Follow Up 1: On September 12, 2025, the team attended the reverse job shadow for the Delphix Masking process. The team showed their understanding of the process with this reverse shadow session
- Attended CalSAWS Build and Deployment Checkpoint: The week of September 15, 2025, the team be attended the daily build and deployment checkpoint call to see what deployments occur in the evenings.
- Attend 25.09 Project Integrated Readiness T-1 Integrated Readiness Status: On September 15, 2025, the team attended the T-1 status call to clarify the contributions required from Deloitte across various workstreams for status updates leading up to the Greenlight meeting.
- Attend CalSAWS Release Coordination Meeting: On September 16, 2025, the team attended the release coordination meeting that's facilitated by the Consortium's Release Management team. The intent is to collaborate with the Consortium on the upcoming 25.11 and answer any/all questions pertaining to the baseline release.

- CalSAWS M&E Prod Ops JS: Approval process for DCRs: On September 16, 2025, the team attended the job shadow session where the Accenture team gave a process-walkthrough of obtaining approvals for RWR DCRs to be executed in Production.
- Attend Joint Release/Maintenance Checklist Review: On September 17, the
 team attended the joint release/maintenance checklist review with Gainwell.
 The intent is to understand the contribution needed from Deloitte for the
 upcoming releases.
- Environment Transition Weekly Touchpoint: On September 17, 2025, the team attended the 3rd environment transition weekly touchpoint with Gainwell, Accenture, and Deloitte counterparts. This meeting series is to ensure that all parties are in alignment with activities and access that's needed prior to the first batch of environments that is scheduled to be transitioned to Deloitte on 9/22.
- CalSAWS Virtual Greenlight Release 25.09: On September 17, 2025, the team attended the 25.09 Virtual Greenlight release meeting. The purpose was to understand the material being presented by the M&E vendor so Deloitte can be sufficiently prepared for 25.11.
- CalSAWS M&E ProdOps: JS: Data Model Management Follow up: On September 18, 2025, the team attended the job shadow session follow up for Data Model Management.

Security

- Attended Consortium Pre-CAB Security Review: On September 16, 2025, the
 team attended the Consortium Pre-CAB Security Review with the Consortium
 security team to understand upcoming Change Requests from different teams,
 providing situational awareness for our team.
- Attended Tech CAB Meeting: On September 17, 2025, the team attended the Tech CAB Meeting to understand approve/deny decisions on upcoming Change Requests submitted by different teams, providing situational awareness for our team.
- Attended M&E Security/QA Team Weekly Connect: On September 17, 2025, the team attended the M&E Security/QA Team Weekly Sync to discuss Reverse Job Shadowing Sessions and understand next steps.
- Attended CalSAWS M&E Security RJS: Application Security: On September 18, 2025, the team participated in the Application Security RJS session to demonstrate understanding and knowledge of the team's responsibilities related to application security.

2.2 Tasks Due for the Coming Two Weeks

Highlights include:

- Release 25.11 Design and prioritization: Through the weeks of September 22, 2025 and September 29, 2025, continue working on SCRs slated for Release 25.11 and collaborate with all stakeholders on prioritization, design, build, test and approvals.
- Release 26.01 Design and prioritization: Through the weeks of September 22, 2025 and September 29, 2025, continue working on SCRs slated for Release 26.01 and collaborate with all stakeholders on prioritization and design, approvals, build discussions.

■ **Deliverables:** Looking ahead to the next two weeks, the team will conduct ME-D07 Annual Strategic Plan Workshop 2 on September 23, and receive the DEL WAC signature for ME-D02 Services Plan and Operational Working Documents during the week of September 26, 2025.

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Transition-In

Conduct Weekly Deloitte/Accenture Transition Meeting: Coordinate Knowledge Transfer, Job Shadowing, and Reverse Job Shadowing Session logistics, Document request fulfillment, and action item resolutions.

Deliverables

- Conduct ME-D07 Annual Strategic Plan Workshop 2: On September 23, 2025, conduct Workshop 2 for ME-D07 Annual Strategic Plan.
- Receive ME-D02 Services Plan and Operational Working Documents WAC: On week of September 26, 2025, receive ME-D02 Services Plan and Operational Working Documents DEL WAC signature.

Application

- Attend the Weekly Project Milestone Meeting: On September 22 and 29, 2025, attend the CalSAWS M&E weekly Project Milestone Meeting.
- Attend the 25.09 Project Integrated Readiness Areas T-1 Meeting: On September 15, 2025, attend the CalSAWS M&E T-1 Integrated Readiness meeting to discuss status for 25.09 T-1 readiness.
- Attend the Weekly Release Coordination Meeting: On September 23 and 30, 2025, attend the CalSAWS M&E weekly release coordination meeting to discuss estimation and prioritization for upcoming SCRs.
- Attend the CA-213363 TLM-39 Lobby Modernization Weekly Touch Point meeting:
 On September 23 and 30, 2025, attend the weekly meeting for CA-213363 TLM-39
 Lobby Modernization to stay updated on progress and changes on Lobby Modernization effort.
- Attend the Weekly M&O Call: Check In Meeting: On September 23, 25 and 30, and October 1, 2025, attend the CalSAWS M&E weekly M&O Call Check-in meeting.
- Attend the Bi-Weekly Tech Stakeholder Meeting for County Domain Changes: On September 23 and 30, 2025, attend the CalSAWS M&E bi-weekly tech stakeholder call to understand the impact for county domain changes.
- Attend the Weekly CW/CF Eligibility Status Meeting: On September 24 and October 1, 2025, attend the CalSAWS M&E Bi-CW/CF Eligibility Status meeting.
- Attend the CalSAWS Caseload Management Workgroup meeting: On September 24, 2025, attend the Caseload Management Workgroup meeting.
- Attend the CalSAWS Weekly GAGR meeting: On September 24, 2025, attend the weekly GAGR meeting.
- **Release 25.11 Design and prioritization:** Through the weeks of September 22, 2025 and September 29, 2025, continue working on SCRs slated for Release 25.11 and collaborate with all stakeholders on prioritization, design, build, test and approvals.
- **Release 26.01 Design and prioritization:** Through the weeks of September 22, 2025 and September 29, 2025, continue working on SCRs slated for Release 26.01 and

collaborate with all stakeholders on prioritization and design, approvals, build discussions.

Delivery Integration

• Shared Activities Prioritization and Clarification: Continue working with Gainwell on prioritization and clarification of shared activities through the week of September 22, 2025.

Technical Operations

- Attended CalSAWS Build and Deployment Checkpoint: The week of September 22, 2025, the team will be attending the daily build and deployment checkpoint call to see what deployments occur in the evenings.
- Attend CalSAWS 25.09 Post Release Checkpoint Calls: From September 22, 2025 to September 24, 2025, the team will be attending the 25.09 post release checkpoint calls to understand the coordination needed with the counties to address any issues/concerns that they have after a baseline release.
- Attend CalSAWS SCRB Meeting: On September 23, 2025, the team will be attending the SCRB meeting to stay updated on the SCRs that will be presented at CCB for approval.
- Attend CalSAWS Release Coordination Meeting: On September 23, 2025, the team will be attending the release coordination meeting that's facilitated by the Consortium's Release Management team. The intent is to collaborate with the Consortium on the upcoming 25.11 and answer any/all questions pertaining to the baseline release.
- Environment Transition Weekly Touchpoint: On September 24, 2025, the team will be attending the 5th environment transition weekly touchpoint with Gainwell, Accenture, and Deloitte counterparts. The final meeting of this series will be to ensure that all access has been provisioned and there are no pending items for the first batch of environments for transition.
- Attend Joint Release/Maintenance Checklist Review: On September 24, the team will be attending the joint release/maintenance checklist review with Gainwell. The intent is to understand the contribution needed from Deloitte for the upcoming releases.
- Attended CalSAWS Build and Deployment Checkpoint: The week of September 29, 2025, the team will be attending the daily build and deployment checkpoint call to see what deployments occur in the evenings.
- Attend CalSAWS Release Coordination Meeting: On September 30, 2025, the team will be attending the release coordination meeting that's facilitated by the Consortium's Release Management team. The intent is to collaborate with the Consortium on the upcoming 25.11 and answer any/all questions pertaining to the baseline release.
- Attend Joint Release/Maintenance Checklist Review: On October 1, the team
 will be attending the joint release/maintenance checklist review with Gainwell.
 The intent is to understand the contribution needed from Deloitte for the
 upcoming releases.

Security

• Attend Consortium Pre-CAB Security Review: On September 23, 2025, the team will attend the Consortium Pre-CAB Security Review with the Consortium security team to understand upcoming Change Requests from different teams, providing situational awareness for our team.

• Attend Tech CAB Meeting: On September 24, 2025, the team will attend the Tech CAB Meeting to understand approve/deny decisions on upcoming Change Requests submitted by different teams, providing situational awareness for our team.

2.3 Areas in the work plan which require attention (behind schedule)

- Four (4) RS sessions are currently delayed. Deloitte is working with stakeholders to reschedule accordingly.
 - RS Session: Release Notes Process RJS
 - RS Session: Data Model Management
 - RS Session: Performance Monitoring and Alerts
 - RS Session: Delphix VDB Refresh Process for UT ENV

2.4 Critical Path Analysis

Critical path analysis has been divided into cutover groups, which contain the workstreams shown in the following table.

Table 1: Critical Path Analysis: 9/8/2025 to 9/21/2025

GROUP	WORKSTREAMS INCLUDED	CRITICAL PATH STATUS
1	OCAT	None - Cutover complete
2	Production Operations	No expected change to the cutover date
2	Security	No expected change to the cutover date
2	Technology Recovery	No expected change to the cutover date
3	System Change Request	No expected change to the cutover date
3	Support Services	Support Services: Legislative and Policy Changes cutover complete
4	Project Management	No expected change to the cutover date
4	Organizational Change Management	No expected change to the cutover date
4	Architecture Evolution and Innovation	No expected change to the cutover date

2.5 Suggested Changes to Maintain Schedule Timelines

This section includes any changes suggested to the work plan for the purpose of remaining on schedule.

None for the reporting period.

2.6 Issues

This section includes enterprise-level issues that may affect the schedule.

None for the reporting period.

2.7 Risks

This section includes enterprise-level risks, including those that may affect the schedule.

Table 2: Risks: 9/8/2025 to 9/21/2025

RISK #	PROJECT PHASE	RISK NAME	RISK DESCRIPTION	Status
317	Transition	Updated May Revise Budget Medi-Cal Revisions effective January 1, 2026 may be at risk for Delivery	As part of the State Fiscal Year 2025/2026 Revised Budget, two policy updates are expected to be implemented by January 1, 2026. These policy updates are the (1) Full- Scope Medi-Cal Enrollment Freeze for Non- Satisfactory Immigration Status and (2) Reinstatement of the Non-MAGI Medi-Cal Asset Limit Test. The Enrollment Freeze update will require coordination between the CalSAWS and CalHEERS Project. The implementation of these changes should not conflict with the SSA COLA Batch Run planned for December 2025. Without finalized staffing, policy, timeline, and environment plan, the delivery and implementation of these policy updates might be at risk.	2 - Open
319	Transition	Delays in the CARES conversion approach may impact CalSAWS transition activities	The transition of CalSAWS FCED responsibilities to the Deloitte team originally had a plan for the conversion logic to be fully vetted for requirements, designed and built prior to handing it over. As part of the plan the testing and execution pieces have always been planned to be transitioned. Due to the delays in finalizing the approach of the conversion effort, the design and build are more likely to be a part of the transition process.	2 - Open

2.8 Other areas requiring discussion

None for the reporting period.

2.8.1 Deliverable Status

The following table outlines the due dates for deliverables from the Transition-In Work Plan. Items shaded in light blue are completed.

Table 3: Transition-In Deliverable Due Dates: 9/8/2025 to 9/21/2025

Table 5. Italisii	1011 111 11 11 11 11	orable bee	Da103. 7707	2020 10 7/2	1,2020				
DELIVERABLE	DDED SUBMITTED	DDED REVIEW COMPLETE	FDED SUBMITTED	FDED REVIEW COMPLETE	DDEL SUBMITTED	DDEL REVIEW COMPLETE	FDEL SUBMITTED	FDEL REVIEW COMPLETE	Notes
ME-D01 M&E Transition-In Master Plan	8/28/24	9/13/24	9/20/24	1/29/25	2/14/25	3/3/25	3/10/25	4/8/25	FDED/FDEL WAC Signed!
ME-D03 M&E Transition-In Work Schedule	9/18/24	9/25/24	9/30/24	1/29/25	2/14/25	3/3/25	3/10/25	3/25/25	FDED/FDEL WAC Signed!
ME-D04 M&E Transition-In Test and Validation Plan	2/3/25	2/11/25	2/14/25	2/27/25	3/3/25	3/10/25	3/13/25	3/25/25	FDED/FDEL WAC Signed!
ME-D05 M&E Project Control Document – Group 1	2/19/25	2/26/25	3/3/25	3/6/25	4/1/25	4/8/25	4/11/25	5/16/25	FDED/FDEL WAC Signed!
ME-D05 M&E Project Control Document – Group 2	N/A	N/A	N/A	N/A	4/11/25	4/18/25	4/23/25	5/16/25	FDED/FDEL WAC Signed!
ME-D06 M&E Work Schedule	2/24/25	3/3/25	3/6/25	3/12/25	4/1/25	4/8/25	4/11/25	4/16/25	FDED/FDEL WAC Signed!
ME-D02 M&E Services Plan and Operational Working Documents (Overview)	3/19/25	3/26/25	4/1/25	4/11/25	4/30/25	5/8/25	5/13/25	5/19/25	FDED WAC Signed!
ME-D02 M&E Services Plan and Operational Working Documents – Group 1	N/A	N/A	N/A	N/A	6/6/25	6/13/25	6/18/25	6/24/25	Completed Group 1 comment review
ME-D02 M&E Services Plan and Operational Working Documents – Group 2	N/A	N/A	N/A	N/A	7/9/25	7/16/25	7/21/25	8/13/25	Completed Group 2 comment review

DELIVERABLE	DDED SUBMITTED	DDED REVIEW COMPLETE	FDED SUBMITTED	FDED REVIEW COMPLETE	DDEL SUBMITTED	DDEL REVIEW COMPLETE	FDEL SUBMITTED	FDEL REVIEW COMPLETE	Notes
ME-D02 M&E Services Plan and Operational Working Documents – Group 3	N/A	N/A	N/A	N/A	8/6/25	8/13/25	8/19/25	9/10/25	FDEL awaiting signature
ME-D16 System Application Recovery Plan	4/16/25	4/23/25	4/28/25	5/1/25	6/2/25	6/9/25	6/12/25	6/17/25	FDED/FDEL WAC Signed!
ME-D07 CalSAWS Annual Strategic Plan	8/8/25	8/15/25	8/22/25	9/2/25	11/3/25	11/10/25	11/18/25	11/25/25	FDED WAC Signed!

2.8.2 Knowledge Transfer/Job Shadowing/Reverse Shadowing Status



Figure 1: Knowledge Transfer/Job Shadowing/Reverse Shadowing Status

2.8.3 Knowledge Transfer Status

- Total KT Sessions Completed this week: 0
- Total KT Sessions Completed to date: 247

2.8.4 Job Shadowing Status

- Total JS Sessions Completed this week: 12
- Total JS Sessions Completed to date: 222

2.8.5 Reverse Job Shadowing Status

- Total RS Sessions Completed this week: 4
- Total RS Sessions Completed to date: 88

3 CALSAWS M&E: PROJECT MANAGEMENT (9/8/2025 TO 9/21/2025)

3.1 Highlights from the Reporting Period

Highlights include:

 During the reporting period team maintained compliance monitoring and Integrated Workbook and Invoice Support backup details were submitted for September 2025 submission period was submitted.

3.1.1 Contract Management

Activities for the Reporting Period

Continued compliance monitoring activities.

Activities for the Next Reporting Period

- Development of upcoming Change Order 1 with Premise and County Purchase Orders (CPOs).
- Continue compliance monitoring activities.

3.1.2 Finance Management

Activities for the Reporting Period

- Integrated Workbook submitted for September 2025 submission period.
- Invoice Support backup details submitted for September 2025 submission period

Activities for the Next Reporting Period

- Work Acceptance Certification (WAC) pending for September 2025 period
- Final Invoice Package submission pending for September 2025 period
- Contractual Financial Obligation pending due October 24, 2025

3.1.3 Deliverable Status

The following table outlines the due dates for deliverables from the M&E Work Schedule. Items shaded in light blue are completed.

Table 4: M&E Deliverable Due Dates: 9/8/2025 to 9/21/2025

TUDIE 4. MAL L	0111010010	D00 D0100.	7,0,202010	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
DELIVERABLE	DDED SUBMITTED	DDED REVIEW COMPLETE	FDED SUBMITTED	FDED REVIEW COMPLETE	DDEL SUBMITTED	DDEL REVIEW COMPLETE	FDEL SUBMITTED	FDEL REVIEW COMPLETE	NOTES
ME-D06.01 M&E Work Schedule April 2025	N/A	N/A	N/A	N/A	N/A	N/A	5/7/25	5/19/25	FDEL WAC Signed
ME-D06.02 M&E Work Schedule May 2025	N/A	N/A	N/A	N/A	N/A	N/A	6/6/25	6/13/25	FDEL WAC Signed
ME-D06.03 M&E Work Schedule June 2025	N/A	N/A	N/A	N/A	N/A	N/A	7/8/25	7/15/25	FDEL WAC Signed
ME-D06.04 M&E Work Schedule July 2025	N/A	N/A	N/A	N/A	N/A	N/A	8/7/25	8/19/25	FDEL WAC Signed
ME-D06.05 M&E Work Schedule August 2025	N/A	N/A	N/A	N/A	N/A	N/A	9/8/25	9/22/25	Consortium comment response validation
ME-D06.06 M&E Work Schedule September 2025	N/A	N/A	N/A	N/A	N/A	N/A	10/7/25	10/15/25	
ME-D17 M&E System Security Plan	N/A	N/A	N/A	N/A	12/18/25	1/7/26	1/14/26	1/22/26	Group 1 submitted
ME-D06.07 M&E Work Schedule October 2025	N/A	N/A	N/A	N/A	N/A	N/A	11/7/25	11/17/25	
ME-D16.01 System Application Recovery Plan	N/A	N/A	N/A	N/A	12/1/25	12/8/25	12/11/25	12/16/25	
ME-D14 Approach to Application and Architecture Evolution	12/3/25	12/10/25	12/15/25	12/18/25	2/2/26	2/9/26	2/12/26	2/18/26	

DELIVERABLE	DDED SUBMITTED	DDED REVIEW COMPLETE	FDED SUBMITTED	FDED REVIEW COMPLETE	DDEL SUBMITTED	DDEL REVIEW COMPLETE	FDEL SUBMITTED	FDEL REVIEW COMPLETE	Notes
ME-D06.08 M&E Work Schedule November 2025	N/A	N/A	N/A	N/A	N/A	N/A	12/5/25	12/12/25	
ME-D15 M&E Approach to Automation, Artificial Intelligence and Machine Learning	1/7/26	1/14/26	1/20/26	1/23/26	3/2/26	3/9/26	3/12/26	3/17/26	
ME-D06.09 M&E Work Schedule December 2025	N/A	N/A	N/A	N/A	N/A	N/A	1/8/26	1/15/26	

3.2 Suggested Changes to Maintain Schedule Timelines

This section includes any changes suggested to the work plan for the purpose of remaining on schedule.

None for the reporting period.

3.3 Issues

This section includes enterprise-level issues that may affect the schedule.

None for the reporting period.

3.4 Risks

This section includes enterprise-level risks, including those that may affect the schedule.

Table 5: Risks 9/8/2025 to 9/21/2025

RISK #	PROJECT PHASE	RISK NAME	RISK DESCRIPTION	Status
315	M&O	Absence of a Finalized 2026 CalHEERS release schedule may create challenges	Every year, California Healthcare Eligibility, Enrollment and Retention System (CalHEERS) and CalSAWS Project performs an annual review of the prioritized changes for the upcoming year. This process	

RISK #	PROJECT PHASE	RISK NAME	RISK DESCRIPTION	S TATUS
		for CalSAWS to deliver CalHEERS- designated changes	facilitates planning and coordination of upcoming changes to accommodate Joint Application Design, Build, and Test activities within a 12-month timeframe. Three (3) integrated CalSAWS/CalHEERS releases are planned for 2026: 26.2, 26.6, and 26.9.	
			Requested 2026 CalHEERS changes, with CalSAWS impacts, was larger than historical years. In addition, DHCS requested an additional release to support Verify Lawful Presence Service changes.	
			DHCS, CalHEERS, CalSAWS are conducting sessions to plan out the entirety of 2026 taking in consideration CalSAWS M&E Transition, CMS Requirements, and ongoing DHCS policy prioritization.	
			CalSAWS' ability to deliver 2026 CalHEERS designated changes may be at risk without a finalized CalHEERS release schedule	
320	M&O	Failure to provide M&E team timely access for M&E may impact M&E release delivery - CalSAWS Environment for Releases	Deloitte staff may be unable to perform certain SDLC activities timely for the M&E releases beginning with 25.11 without access to releases specific CalSAWS environments and tools.	
322	M&O	Shared environments	As we transition to CalSAWS release environments and	

RISK #	PROJECT PHASE	RISK NAME	RISK DESCRIPTION	Status
		between Accenture and Deloitte may impact M&E 25.11 release delivery	tools, certain environments and tools may need to be jointly accessed and used by both Accenture and Deloitte teams. This shared access/usage may potentially lead to code conflicts, unauthorized data changes, application issues, security and performance issues due to increased user load, system outages in production or lower environments impacting productivity/delivery timeframes. This can impact the M&E release 25.11.	
323	M&O	Inaccurate performance metrics from the CARES to CalSAWS interface will have a negative impact on performance planning	Conversations with the CARES project about performance test planning included schedule, approach, and metrics. During the discussion of performance metrics, the volume of assumed CARES to CalSAWS transactions was identified to be inaccurate. The CARES team had based estimates on the 10-year high of created Foster Care cases in CWS/CMS. That number failed to account for daily system updates, Kin-GAP, or AAP cases. The lack of accurate numbers prevents the performance team from creating performance test plans in anticipation of the performance test with CARES, currently targeted for an end of November start date.	2 - Open

3.5 Deviation from Plan/Adjustments

None to note for the reporting period.

4 CALSAWS M&E: MAINTENANCE AND OPERATIONS (9/8/2025 TO 9/21/2025)

4.1 Highlights from the Reporting Period

Highlights include:

During the prior week, several key deliverables were achieved. The team continued to work on deliverables according to schedule, supporting timely progress across all key activities.

4.2 Additional Projects

4.2.1 OCAT

Activities for the Reporting Period:

- Zero (0) unplanned outages to report in the reporting period.
- The table below provides OCAT production usage statistics. OCAT Initiated Interviews for the reporting period shown below.

Table 6: User Logins

ACTIVITY	TOTAL
User Logins	4,025

Table 7: Interviews

ACTIVITY	Total
Interviews Completed (SAWS Initiated)	3,902
Interviews Completed (OCAT Initiated)	16
TOTAL	3,918

4.2.2 Help Desk Inquiries

The table below summarizes Tier 3 help desk contact through CalSAWS Service Now during this reporting period.

Provided Help Desk support for zero (0) OCAT users.

Table 8: Help Desk Inquiries

REQUEST TYPE	PENDING	Waiting for Customer	CLOSED/RESOLVED
Administrative Issue	-	-	-
Application Issue	-	-	-
Infrastructure Issue	-	-	-
Access Issue	-	-	-
Report a System Problem	-	-	-

REQUEST TYPE	PENDING	Waiting for Customer	CLOSED/RESOLVED	
Requests	-	-	-	
Database Request	-	-	-	
TOTAL	0	0	0	

Defect Summary

Table 9: Defect Summary

#	DEFECT #	DEFECT SEVERITY	DEFECT SUMMARY	DEFECT TYPE	Status	LOG Date	IMPACT	ALT. PRO CEDU RE	NED
1	OP-2924	Low	Solutions Tracking for ForgeRock Profile Issue (OP-2880)	FR/ User Management	Closed – Issue has not occurred since November		Login issues or ForgeRock help with GUID	. ,,	TBD
2	OP-2927	Low	Solutions Tracking for CalSAWS - OCAT User & ForgeRock Profile Issue (OP- 2880/CA-254280/CA- 260230)	FR / User Management	Closed – Issue has not occurred since November		Login issues or ForgeRock help with GUID	. ,,	TBD

Activities for the Next Reporting Period

 Continue to closely monitor Production for any emerging tickets or issues, taking immediate action to investigate and resolve them as necessary.

4.3 Deviation from Plan/Adjustments

None to note for the reporting period.

5 CALSAWS M&E: APPLICATION DEVELOPMENT (9/8/2025 TO 9/21/2025)

5.1 Highlights from the Reporting Period

Highlights include:

- Release 25.10.30: Total Sys Change Request (SCRs): 1; Design in process for 1.
- Release 25.11: Total System Change Requests (SCRs): 23; Design in process 2; 12 completed; 2 are not started; Development completed for 9; Not started 4; 3 In progress; Assembly Testing completed for 7 SCRs; Not Started 5 and 4 are in Process; Sys test not started for 16 SCR; Const testing not started for 11;3 in process; 2 completed; Training design completed for 5;3 in process; Testing Not started for 8
- Release 25.11.XX and May Revise:
 - Release 25.11.XX and May Revise: Total System Change Requests (SCRs): 14 SCRs

- **25.12.06** 6 SCR; Design in progress for 6; Development & Testing not started.
- **25.12.21** 8 SCR; 3 are in the design process; and 5 completed; Development 2 in progress; 6 not started; Testing Not Started

CalHEERS Releases 26.01, 26.02, 26.03, and 26.06

- Release 26.01: Total System Change Requests (SCRs): 49; Completed Design process for 5; in approval process for 24 SCRs; and 14 not started; Development Not started; System Testing Not started
- Release 26.02: Total System Change Requests (SCRs): 3; Design Process 2
 Completed and moved to design approval; Started development for 2 SCRs;
 and 1 completed; System Testing Not Started for 3
- Release 26.03: Total System Change Requests (SCRs): 62; 43 are in design process; 13 not Started; Development Not Started; Testing Not Started; Training not started for 2 and 2 in process
- Release 26.05: Total System Change Requests (SCRs): 58; Development Not started; Testing Not Started; Design process started for 4; Not started for 54

Other Updates

- **Architecture Updates:** Reviewed application documentation and source code to support the evolution roadmap. Mock triaged 80 live and 8 historical incidents. Hosted the Annual Strategic Plan business visioning workshop.
- Innovation Updates: Collected county feedback and updated the Consortium CTO on analytics modernization. Launched a JIRA project for POCs, submitted GenAl rollout for approval, and completed Amazon Q training for 21 developers.
- **Deliverables & Policy/Legislative Updates:** Continuing to review/submit per schedule, requested SIRFRAs/SCERFRAs, CPOs, and Premise Items.

5.2 Application Development

The following figure outlines the M&E Transition-In Timeline, highlighting key phases, milestones, and group-specific activities scheduled from February 2025 through March 2026 to support a structured and coordinated transition process.

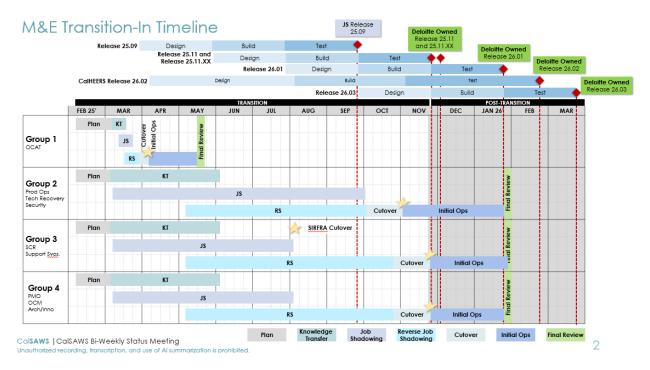


Figure 2: M&E Transition-In Timeline

Table 10: Releases

RELEASE	SUMMARY
25.10.30	 Total Sys Change Request (SCRs): 1 Design in process for 1; Dev and testing not started.
25.11	 Total System Change Requests (SCRs): 23 Design in process 2; 12 completed; 2 are not started Development completed for 9; Not started 4; 3 In progress Assembly Testing completed for 7 SCRs; Not Started 5 and 4 are in Process; Sys test not started for 16 SCR. Const testing not started for 11;3 in process; completed Training design completed for 5;3 in process; Testing Not started for 8
25.11.06 and May Revise 25.12.21	 Total System Change Requests (SCRs): 14 SCRs 25.12.06- 6 SCR Design in progress for 6 Development & Testing not started. 25.12.21-8 SCR); 3 are in the design process; and 5 completed Development 2 in progress; 6 not started Testing Not Started
26.01	 Total System Change Requests (SCRs): 49 Completed Design process for 5; in approval process for 24 SCRs; and 14 not started. Development Not started

RELEASE	Summary
	 System Testing Not started
26.02	 Total System Change Requests (SCRs): 3 Design Process 2 Completed and moved to design approval Started development for 2 SCRs; and 1 completed System Testing Not Started for 3
26.03	 Total System Change Requests (SCRs): 62 43 are in design process; 13 not Started Development Not Started Testing Not Started Training not started for 2 and 2 in process
26.05	 Total System Change Requests (SCRs): 58 Started design process for 4; Not started for 54 Development Not started Testing Not Started

5.3 Application Support and Production Operations

5.3.1 Environment Transition Roadmap

The following figure presents the Environment Transition Roadmap, outlining ownership transitions across key environments from April 2025 through November 2025, with clear delineation of responsibilities between Accenture, Deloitte, and Consortium/Gainwell.

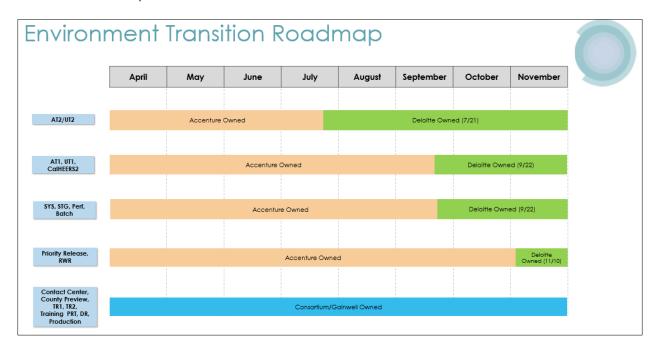


Figure 3: Environment Transition Roadmap

5.3.2 Batch Operations

Activities for the Reporting Period

CalSAWS M&E Batch Operations: CW/CF COLA Job Shadow session: On September 9, 2025, the team participated in a CW/CF COLA job checklist job shadow session to review the checklist and clarify related processes.

Batch Changes Review & Monitoring

- The team monitored CW/CF COLA activities scheduled for September 13 and 14.
- Transition evidence details were collected and linked to the relevant requirements.
- Coordinated with the consortium and DHCS, sharing an asset verification test file with DHCS as part of PAT testing.
- Approved several BSCRs/BPCRs for the 25.09_Deloitte and 25.11 releases.
- Continued coordination with the consortium regarding 2026 holiday and payroll details.
- Initiated work on building processes for all operational year-end SCRs.
- Offshore and onshore teams began monitoring nightly batch runs and tracking any issues or failures.
- On September 12, the onshore team held a call with the incumbent batch operations team to clarify outstanding questions.

BICSuite Familiarization

- The team began working with SDMS scripts.
- Started tracking all BSCRs required for the 25.11 release.

Activities for the Next Reporting Period

- Plan to join ongoing job shadow sessions every Friday.
- Continue work on batch inventory, adding more details, and managing county optin/opt-out information.
- Ongoing monitoring of BPCRs and BSCRs for the 25.09 Deloitte and 25.11 releases.
- Continue tracking nightly and daytime batch job completion and failures.
- Review forecast and execution reports and begin preparing daily batch summary emails.
- Continue learning and understanding BICSuite, SDMS scripts, and BSCR implementation.

5.3.3 Database Application Support

Activities for the Reporting Period

- Continue to monitor the Release 25.11 for DBCR and CTCRs requests, while also overseeing database build jobs for AT7 and AT2 environments and collaborating with the DevOps team to address any build failures.
- The Core CalSAWS database masking process is completed, and post-masking activities are underway to prepare the golden virtual database for refresh following the 2509 release.

Activities for the Next Reporting Period

- Initiate the database refresh process for the DLT-managed environment and coordinate with Gainwell for physical database refreshes.
- An access request for Delphix Prod will be submitted to support PRT refresh and disaster recovery activities.
- Support disaster recovery (DR) dry run activities.

5.3.4 DevOps

Activities for the Reporting Period

- Environment Transition: DLT team will take over 12 new environments week starting 9/22. The team has submitted the necessary access tickets for the Infra Team to facilitate the onboarding of the M&E team in these environments.
- Continuous Build and Deployment AT2: Proactive monitoring of builds and deployments for the 25.11 branch and the AT2 and UT2 environments. There is currently only one deployment a dasy to support Consortium Testers in this environment.
- **Continuous Build and Deployment AT7**: Monitoring of builds and deployments for the 25.12.22 branch for AT7 environment.
- Continuous Build and Deployment AT6: Monitoring and adding new components (Lambda) as per ACN team's request. As they are currently working on a baseline beyond 25.09 with 25.11_CARES.

Activities for the Next Reporting Period

- **Environment Transition**: Team will continue to have weekly meetings to facilitate handover and transition of the next set of environments (AT4 and STG5).
- Release Readiness: Continuing meetings with Accenture as they are currently working on at release past 25.09 with 25.11 CARES.

5.3.5 Technical Architecture Application Support

Activities for the Reporting Period

- 80 Live Incidents were mock triaged in Production from the queues, Eligibility, Online, Fiscal, Reports, Correspondence, Batch and Interfaces, MAGI/CalHEERS and Task Management.
- 8 Historical Incidents completed the mock triage process in lower environments for MAGI/CalHEERS queue.
- Assessment of existing application landscape: Continuing to review KT recordings, received documentation (OWD and other ad-hoc SOPs) for core CalSAWS services, as well as source code repositories, to document the existing application architecture and technology landscape in preparation of application evolution roadmap.
- Annual Strategic Plan Workshop: Completed preparation for business visioning workshop and hosted initial session on September 11, 2025 in support of the development of the Annual Strategic Plan document.

Activities for the Next Reporting Period

- Continue to mock triage the Live Incidents in Production.
- Assessment of the existing application landscape: During the week of September
 22, 2025 the team will continue review of KT recordings, received documentation

- (OWD and other ad-hoc SOPs) for non-core CalSAWS services, as well as source code repositories, to document the existing application architecture and technology landscape in preparation of application evolution roadmap.
- Host two CalSAWS Annual Strategic Plan Workshops: The week of September 22 and September 29, continue work with Consortium CTO and additional stakeholders on business visioning workshops to support development of the Annual Strategic Plan document.

5.3.6 Innovation

Activities for the Reporting Period

- County Feedback on Analytics Modernization: On September 8, 2025 to September 18, 2025, held meetings with stakeholders from San Diego, Santa Barbara, Santa Cruz, San Luis Obispo Alpine, and San Mateo County facilitated by the Consortium Data & Reporting lead to provide overview of the upcoming Analytics Modernization efforts.
- Analytics Modernization Updates to Consortium CTO: On September 10, 2025 and September 17, 2025, met with Consortium CTO to provide status updates on Data Lakehouse POC progress
- Implemented PoC JIRA Project: On September 15, 2025 a new JIRA project was created to track POCs.
- GenAl Rollout Pilot: An SCR for the rollout of GenAl capabilities Al-Driven Documentation, Code Generation, & Code Review – was submitted for an expedited review and approval on September 16, 2025.
- Amazon Q workshop: On September 16, 2025 Deloitte had 21 developers complete Amazon Q training.

Activities for the Next Reporting Period

- Analytics Modernization Updates to Consortium CTO: On September 24, 2025 and October 1, 2025, will meet with Consortium CTO to provide status updates on Data Lakehouse POC progress
- Planning for Application Innovation Workshop: Coordinating dates and agenda for an Application Innovation Workshop on October 1, 2025.
- Review of JIRA projects for POC: The POC Approval board meets again on September 24, 2025 and will use the JIRA project created and will review it.

5.3.7 Security Support

Activities for the Reporting Period

- **System Security Plan:** Continued to develop SSP responses and prepare for control family submission due September 30, 2025 (85%).
- Operational Working Document Development: Resubmitted Group 1 OWDs to address Consortium comments and Group 2 OWDs are in development (80%).
- OCAT Testing: Completed monthly OCAT testing and OCAT findings walkthrough meeting.
- **Application Security:** Successfully imported the code repositories and completed the round 1 of SAST scan for release 25.11 code.

Activities for the Next Reporting Period

- **System Security Plan:** Continue to develop SSP responses and prepare for control family submission due September 30, 2025.
- Operational Working Document Development: Submit Group 2 OWDs for Consortium review on September 30, 2025 and initiate the development of Group 3 documents.
- OCAT Testing: Prepare for OCAT scanning leveraging Security tools starting September 22, 2025.
- Security and Privacy SCR Review: Continue to support security and privacy review against new SCRs.
- **Application Security:** Review results from Accenture's Scan 2 for Release 25.09 and continue review SAST scan for 25.11 to develop a baseline.

5.3.8 SIRFRA/SCERFRA Items

Activities for the Reporting Period

- Submitted SCERFRAs/SIRFRAs for Review: Over the reporting period, submitted the following SCERFRAs/SIRFRAs for review: SCERFRA 25-916 AB 1324 CalWORKs, Revised SCERFRA 25-918 AB 969 CalWORKs Family Violence Option and Gender-based Violence Information, Revised SCERFRA 25-512 CalFresh Impact Analysis HR 1, SCERFRA 25-524 Revised CW 105 Form, SCERFRA 25-526 EBT Benefit theft, SCERFRA 25-527 Integration of the Work Number, and SIRFRA 4028 CA 237 HA Reporting Logic.
- Participated in the SCERFRA 24-546: Work Number Discussion: On September 8, 2025, participated in the CDSS SCERFRA 24-546 Work Number meeting with the Consortium, DHCS, and CWDA to discuss potential pathways to automate use of The Work Number (TWN).
- Participated in the Kickoff: All Partner H.R. 1 CalFresh Implementation Advisory Group Meeting: On September 9, 2025, participated in the CDSS' H.R. 1 CalFresh Implementation Advisory Group Meeting with the Consortium, CDSS, CWDA, counties, and advocates to discuss the H.R. 1 impacts to CalFresh, identify emerging priorities, and refine areas for further research and solutions.
- Participated in the CalSAWS SIRFRA/SCERFRA/CRPC Meeting: On September 10, 2025, participated in the CalSAWS SIRFRA/SCERFRA/CRPC meeting with the Consortium, CDSS, CWDA, and Accenture to discuss open external requests received by CDSS.
- Participated in the CalSAWS SCERFRA/SIRFRAs Weekly Status Review Meeting: On September 11 and September 18, 2025, participated in the weekly SCERFRA/SIRFRA status review meeting with the Consortium, Gainwell, and Accenture.
- Participated in the DHCS CalSAWS Touchpoint Meeting: On September 17, 2025, participated in the bi-weekly DHCS CalSAWS Touchpoint meeting with the Consortium, DHCS, Gainwell, and Accenture.
- Participated in the Sacramento County: County Medically Indigent Services Program (CMISP) Requirements Meeting: On September 19, 2025, participated in a meeting with the Consortium and Sacramento County to discuss the scope for County Purchase Order (CPO) for Sacramento County's CMISP.

The following tables outline the current Statewide Automated Welfare System (SAWS) Cost Estimation Request for Research and Analysis (SCERFRA) and SAWS Information Request for Research and Analysis (SIRFRA).

Table 11: Summary of SIRFRA/SCERFRA

STATUS	TOTAL
New	0
Reopened	0
Assigned	3
Completed	86
Duplicate	0
In review	0
Withdrawn	7
Rejected	0
Pending Clarification	1
Ready for Review	0
TC	TAL 100

Note: Table displays SIRFRA (non-query, non-recurring)/SCERFRA requests from March 1, 2025 through the end of the reporting period.

Table 12: List of SIRFRA/SCERFRA

ID	DESCRIPTION	STATUS	DUE DATE
CA-288441	Revised SCERFRA 25-918 – AB 969 – CalWORKs – Family Violence Option and Gender-based Violence Information	Completed	9/10/2025
CA-288427	SCERFRA 25-916 – AB 1324 - CalWORKs	Completed	9/11/2025
CA-291794	Revised SCERFRA 25-512 – CalFresh Impact Analysis HR 1	Completed	9/11/2025
CA-294094	SCERFRA 25-524 – Revised CW 105 Form	Completed	9/17/2025
CA-294278	SCERFRA 25-526 - EBT Benefit Theft	Completed	9/17/2025
CA-294321	SCERFRA 25-527 – Integration of the Work Number	Completed	9/18/2025
CA-294320	SIRFRA 4028 – CA 237 – HA Reporting Logic	Completed	9/18/2025
CA-294270	SCERFRA 25-525 - BenefitsCal Income Verification Service	Pending Clarification	9/17/2025
CA-294451	SCERFRA 25-528 - Revised SAR 2	Assigned	9/24/2025
CA-294455	SIRFRA 4029 - CalWORKs Stage One Child Care Informing Notice	Assigned	9/24/2025
CA-294469	SCERFRA 25-529 - Immunization Forms Revision Efforts	Assigned	9/25/2025

Note: Completed records (2+ weeks) from the table above have been removed.
 Additional details can be found in JIRA.

Activities for the Next Reporting Period

■ Submit SCERFRAs/SIRFRAs for Review: Over the week of September 22, 2025, submit the following SCERFRAs for review: SCERFRA 25-528 – Revised SAR 2, SIRFRA 4029 – CalWORKs Stage One Child Care Informing Notice, and SCERFRA 25-529 – Immunization forms revision efforts.

- Attend the Medi-Cal Immigration Focused County Workgroup: On September 22, 2025, attend the DHCS Medi-Cal Immigration Focused County Workgroup meeting with the Consortium, DHCS, CWDA, and counties to discuss implementation of state and federal policy impacting Medi-Cal coverage for populations with differing immigration status.
- Participate in the CalSAWS/CalFresh HR 1 Workgroup Meeting: On September 23, 2025, participate in the CalSAWS/CalFresh HR 1 Workgroup weekly meeting with the Consortium, CDSS, CWDA, and Accenture to discuss CalFresh policy updates impacting HR 1 implementation efforts.
- Participate in the CalSAWS SCERFRA/SIRFRAS Weekly Status Review Meeting: On September 25, 2025, participate in the weekly SCERFRA/SIRFRA status review meeting with the Consortium, Gainwell, and Accenture.

5.3.9 County Purchase Orders (CPOs)

Activities for the Reporting Period

The following table outlines the current County Purchase Orders.

Table 13: List of County Purchase Orders

JIRA ID	DESCRIPTION	Internal Status	DATE REQUESTED	DATE SUBMITTED TO CPMO	COUNTY DEADLINE
CA-57104	ME-LA-01-2025 GR Self Employment Expenses Calculations	On Hold	N/A	4/28/2025	8/29/2025
CA-285528	ME-SD-01-2025 San Diego Opt In FC Placement Verification	Submitted to County	6/14/2025	6/30/2025	8/31/2025
CA-281036	ME-LA-02-2025 General Relief Opportunities for Work (GROW) Program New Non- Compliance Reason Code	On hold	N/A	4/28/2025	TBD
CA-266740	ME-SD-02-2025 Update GAGR Change Case Level to Individual Level for Ineligible Spouse	Submitted to CPMO	8/1/2025	8/15/2025	9/30/2025
CA-284174	ME-LA-03-2025 Phase I - Automated Processing of Payment Verification System Abstract Data	Submitted to CPMO	7/17/2025	8/08/2025	9/30/2025
CA-263020	ME-SH-01-2025 GA-GR Automated Solution	Submitted to County	2/20/2025	3/05/2025	9/30/2025

Activities for the Next Reporting Period

Continue CPO activities with analysis, submission, and approvals.

5.3.10 Premise Items

Activities for the Reporting Period

The following table outlines the additional premise items.

Table 14: Premise Items

Premise Name	STATUS	JIRA PHASE	Progress/Updates
CalFresh Minimum Nutrition Benefit	On Time	Pending Approval	CA-264783 planned for 25.11 Release
Mass Mailer for Counties Losing their ABAWD Waiver	On-Time	Design in Progress	CA-291366 planned for 25.12.18 Release
Reinstatement of Asset Limits for Non-MAGI Programs	On-Time	Design in Progress	CA-291144 planned for 25.11 Release
Medi-Cal Expansion Freeze for those with Unsatisfactory Immigration Status	On-Time	Design in Progress	CA-291142 planned for 25.11 Release

Activities for the Next Reporting Period

Continue premise items activities with analysis, submission, and approvals.

5.4 Deviation from Plan/Adjustments

None to note for the reporting period.