

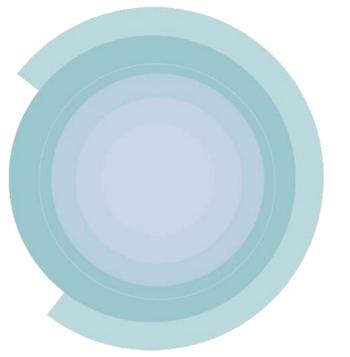
JPA Board of Directors Meeting

March 13, 2026



CalSAWS

Agenda

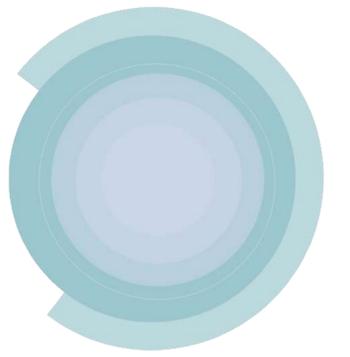


1. Call Meeting to Order.
2. Confirmation of Quorum and Agenda Review.
3. Public Comment: Public opportunity to speak on any item NOT on the Agenda. Public comments are limited to no more than three minutes per speaker, except that a speaker using a translator shall be allowed up to six minutes.

Note: The public may also speak on any Item ON the Agenda by waiting until that item is read, then requesting recognition from the Chair to speak.

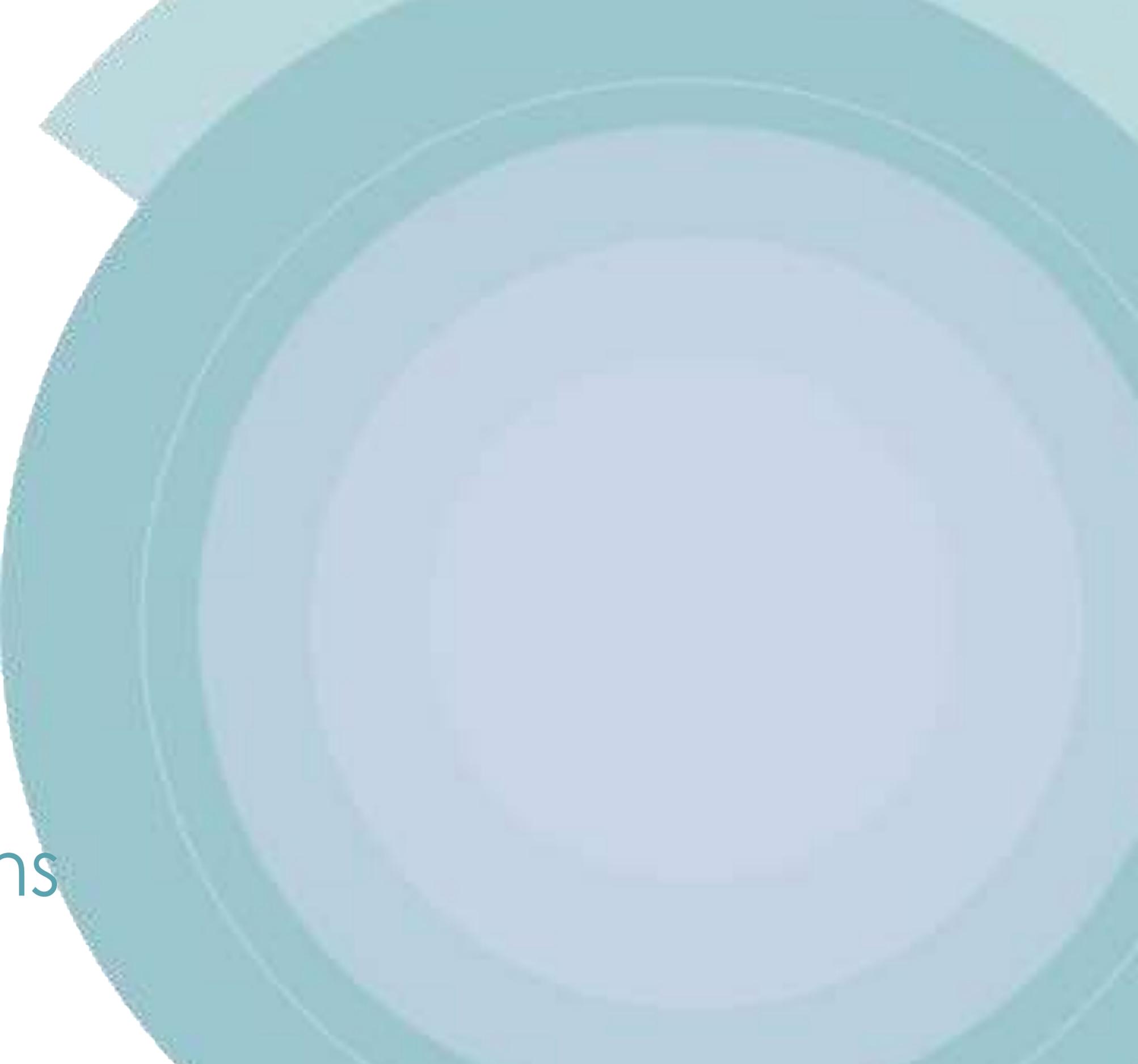
Action Items

Action Items



4. Approval of Consent Items:
 - a. Approval of the Minutes and review of the Action Items from the February 20, 2026, meeting of the JPA Board of Directors.
 - b. Approval of Deloitte M&E Change Order 7, which includes four (4) premise items and one (1) county purchase.
 - c. Approval of Gainwell Infrastructure Change Order 8, which includes four (4) County Purchases.

Informational Items



Collaboration Model – Advisory Group Recommendations

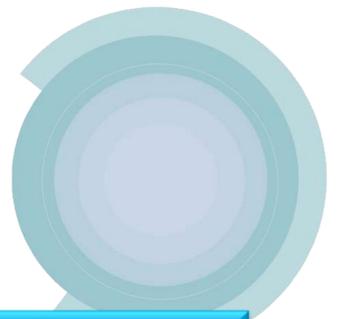
Final Prioritization Summary

Advisory Group Prioritization Meeting (Jan 2026)

1. Customer Change Reporting Assistant
2. Real Time Secure Upload and E-Signature Link
3. Enhanced Upload Categorization in BenefitsCal
4. Document Imaging
5. Improve Application and Renewal Flow
6. Language Access
7. Account Creation/Login
8. Driving Customer Action

Initiative Requests 1 and 2

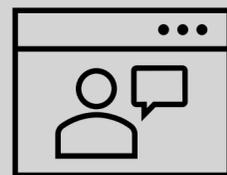
CWDA/Counties



Customer Change Reporting Assistant

Provide guided support to customers reporting a change through BenefitsCal

- Customer Assistant would help the customer to report all information needed for eligibility staff to act on changes (prompt, nudge, etc.)
- Example:
 - Customer starts to report address change. The Customer Assistant would prompt the customer to include in the report any changes to expenses and household composition
- Benefit: Reduces need for further customer contact, helps avoid delays in processing and potential discontinuances



Real Time Secure Upload and E-Signature Link for Client Assistance

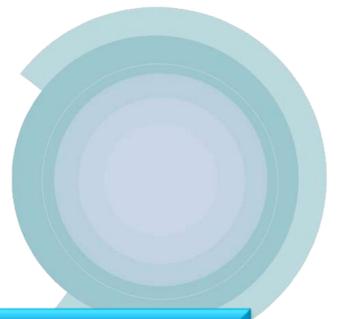
Explore new method for workers to obtain documents from clients

- Allow real-time document collection using one-time secure link generated by the worker
- Links would allow clients to upload or e-sign required documents
- Documents would sync automatically to BenefitsCal, ECCP and CalSAWS, allowing the worker to review documents while in contact with the client
- Benefit: Remove document submission barriers, improve First Contact Resolution, reduce reliance on third party tools like Adobe Sign and separate texting platforms



Initiative Requests 3 and 4

CWDA/Counties; Advocate Partners



Enhanced Upload Categorization in BenefitsCal

Redesign the document upload process to include a structured categorization model that organizes documents into broader categories with specific subcategories

- Enhanced Categorization
 - Introduce tiered selection of document categories and subcategories
 - Example: Dedicated “Proof of Residence” category
- Improved Guidance
 - Update help text, tooltips, and upload instructions to provide clear examples of acceptable documents for each category
- Smarter Upload Flow
 - Require subcategory selection before file upload, group uploaded documents by type in the summary view, and allow users to add notes for additional context



Document Imaging

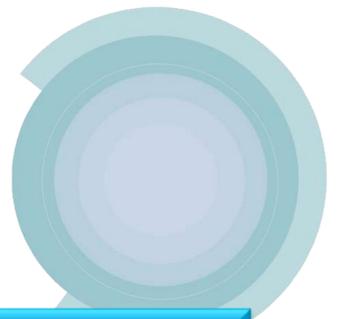
Explore opportunities to improve the Document Imaging process

- Multiple case numbers shown in customer's account
 - Improve guidance to increase successful submission to the correct case so appropriate worker can process
- Improve clarity around "upload" vs "submit"
 - Provide alert if customer attempts to leave page before documents have been submitted
- Improve categorization/indexing of Release of Information so it is easily found by Eligibility Workers (EWs)
- Engage EWs to uncover any barriers to locating documents and comments, including refined training
- Provide guidance for compressing documents or increase allowable size of images



Initiative Requests 5 and 6

DHCS; Advocate Partners



Improve Application and Renewal Flow

Explore options to improve the Medi-Cal application and renewal process

- Reduce the number of screens in the application and renewal flow
- Include only program relevant questions
- Increase likelihood of e-verifications
- Increase the use of dynamic functionality to allow the application and renewal to be more intuitive to the user completing the process



Language Access

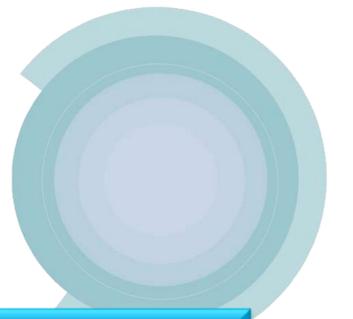
Explore opportunities to improve Language Access on BenefitsCal

- Allow users to type in their own language characters
 - Enable alternative characters, send applications (and other documents) that use these characters as a PDF to the worker
- Allow users of BenefitsCal to report a screen if it contains translation errors
 - Advocates and state partners can work closely to identify protocols for reviewing feedback and how/when to action
- Explore moving translation toggles to the top of the page and/or add a universally recognized translation symbol for the toggle option
- Explore possibility of advising users using a browser translation to switch to the language toggle option so translations will be more accurate



Initiative Requests 7 and 8

Advocate Partners; CDSS



Account Creation/Login

Explore options to improve Account Creation and Login experience for customers

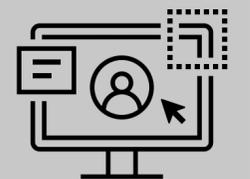
- Enhance Multi-Factor Authentication (MFA) by adding a phone call option to receive the MFA code, create guidance if MFA is not working, allow identification of a trusted device to reduce frequency of when MFA code is required, improve guidance to alert customers of extra steps when changing MFA method
- Improve Account Creation guidance, such as adding audio translations to videos
- Add Application Number to be used to set up an account, with an automatic update when case number is created
- Explore/research other opportunities to improve the user experience as a whole



Driving Customer Action

Explore options to enhance the BenefitsCal customer dashboard

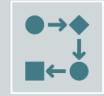
- Highlight upcoming deadlines, required actions, and document upload status in real time
- Ensure self-service tools are available to facilitate key actions, like required change reporting during the certification period
- Implement an eligibility calculator widget to allow customers to anticipate how case changes could impact their benefits, and whether those changes are required or voluntary reports
- Integrate FAQs and other help features
- Explore if some elements of this IR can be worked into the Customer Change Reporting Assistant



Next Steps



CalSAWS teams collaborate on building Initiative Request project type in Jira (resulting SCRs will be tied to this new project type for tracking purpose and reporting) – First meeting 3/9/26 (CA-298426)



The UCD process is initiated (~May 2026)



BenefitsCal team will meet to work resulting projects into the roadmap



Updates at Quarterly Stakeholder meetings

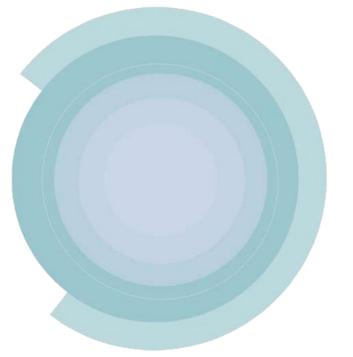


Mid-year checkpoint - June 2026



Data & Analytics Update

A Comprehensive Approach to Analytics



Analytics that Counties Need...

Delivered in ways they can use.

OPERATIONAL INSIGHTS ♦ PRE-BUILT CORE REPORTS ♦ AD HOC CAPABILITY

distinct from task lists - they answer, 'how much was completed?' and 'who are we serving?'

Case Characteristics

Population & Trends

Continuing Eligibility

Active Case Management

Application

Intake Processing

Productivity

Work Completed

Highlight what requires attention, with detailed case information to support the work.

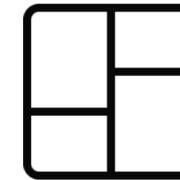
Phase 1 Focus



✓ Direct Delivery via Email

✓ Interactive Dashboards with KPIs & Trends

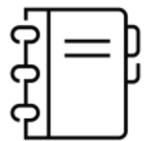
Target Audience:
County Directors,
Operational Managers



✓ Critical CalSAWS Reports

✓ Pre-Structured for Specific Output Requirements

Target Audience:
Business & Strategy Users,
Eligibility Users, Analytics
Power Users



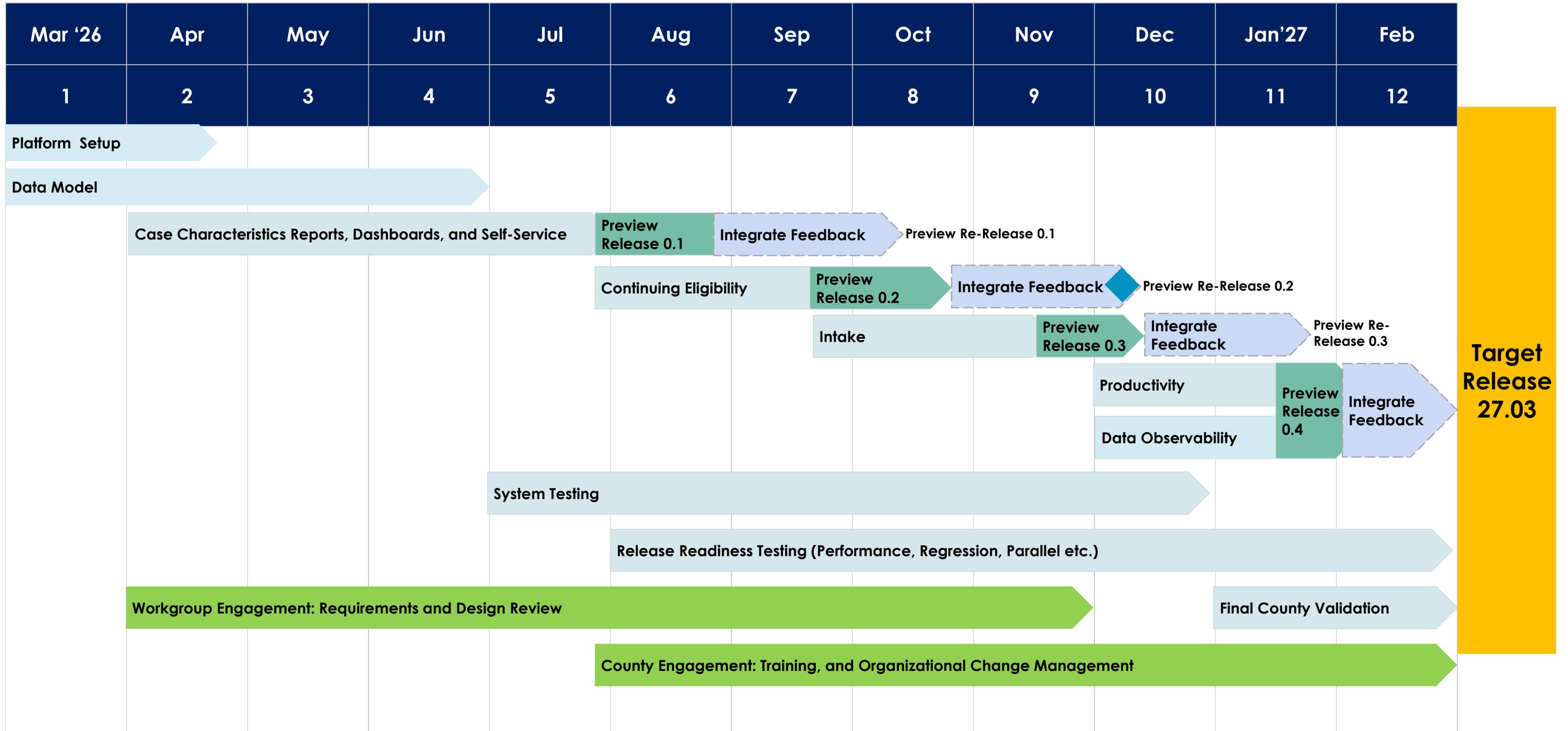
✓ Comprehensive Data Products

✓ Natural Language Interaction for All Users

✓ Dedicated County Workspace

Target Audience:
Analytics Power Users

Phase 1 Execution Timeline

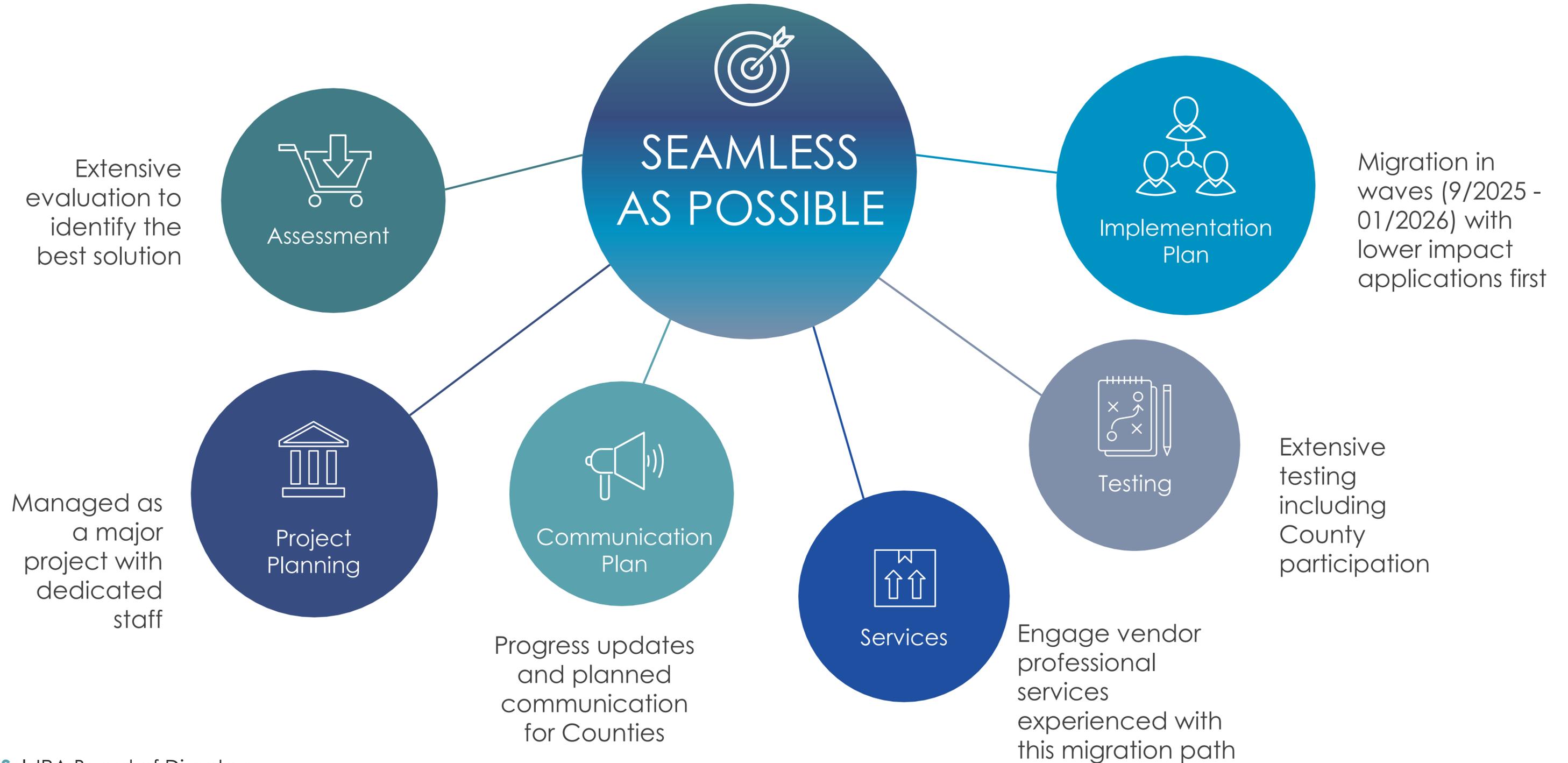


Identity Access Management (IAM) Update

IAM Replacement

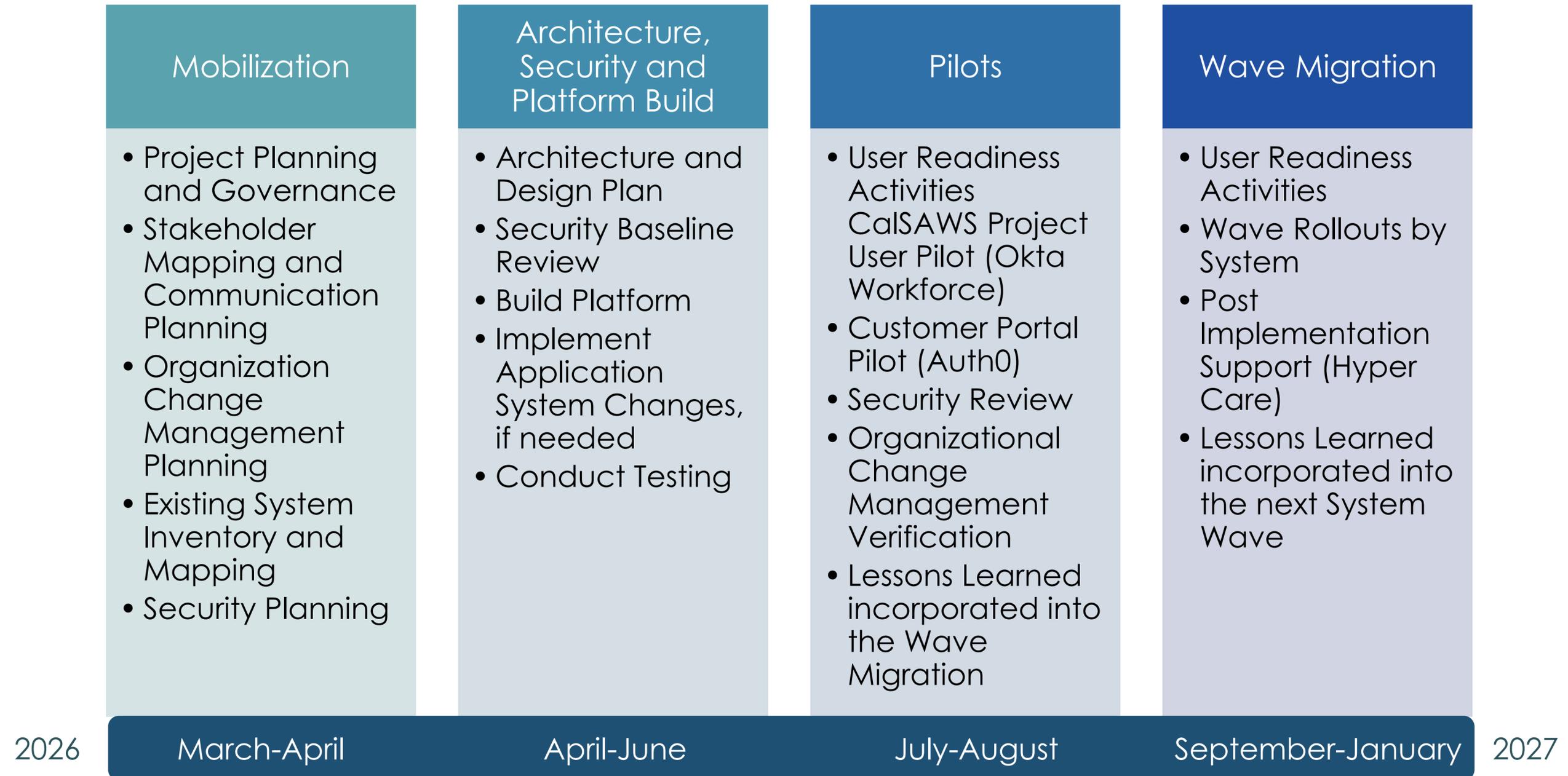
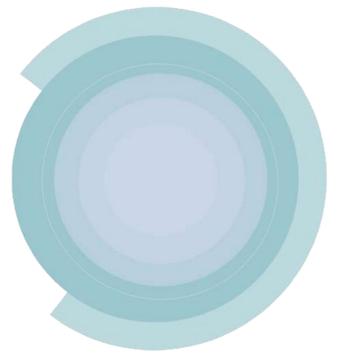
Objective

Major change regardless of solution



IAM Replacement

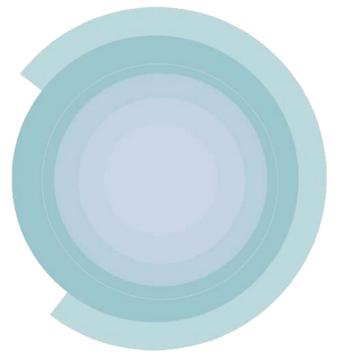
Timeline



Overview of Oracle Infrastructure Update

Oracle Databases@AWS

What Is It and Why Change?

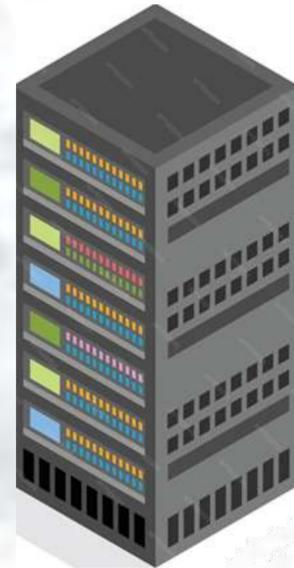


REPLACE



Oracle
Databases
deployed on
AWS EC2 Servers

AWS



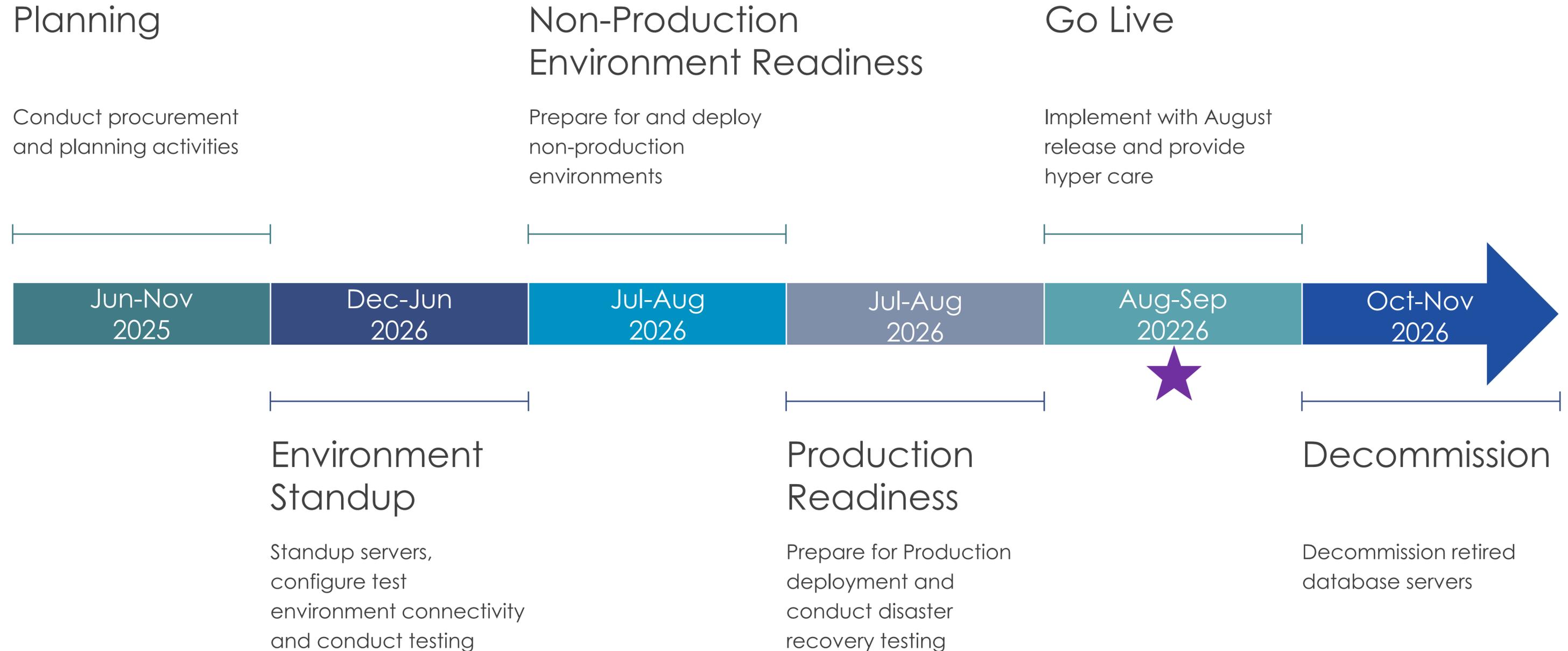
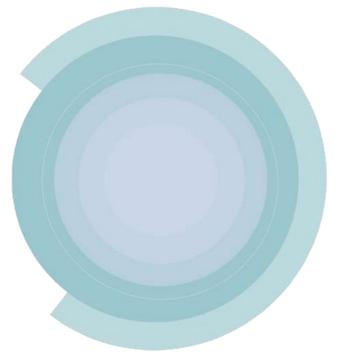
Oracle Databases
deployed on
Oracle Exadata
Servers at AWS

Why Change?

- ✓ **Improve Performance** – Auto adjusts workloads and scaling to improve online and batch
- ✓ **Improve Reliability** - Ability to operate when individual components fail through Real Application Clusters (RAC) and elimination of separate software
- ✓ **Increase Capacity** – Ability to scale up easily and avoid a size limitation in AWS
- ✓ **Increase Capability** – Allows usage of advanced Oracle features such as optimized compute

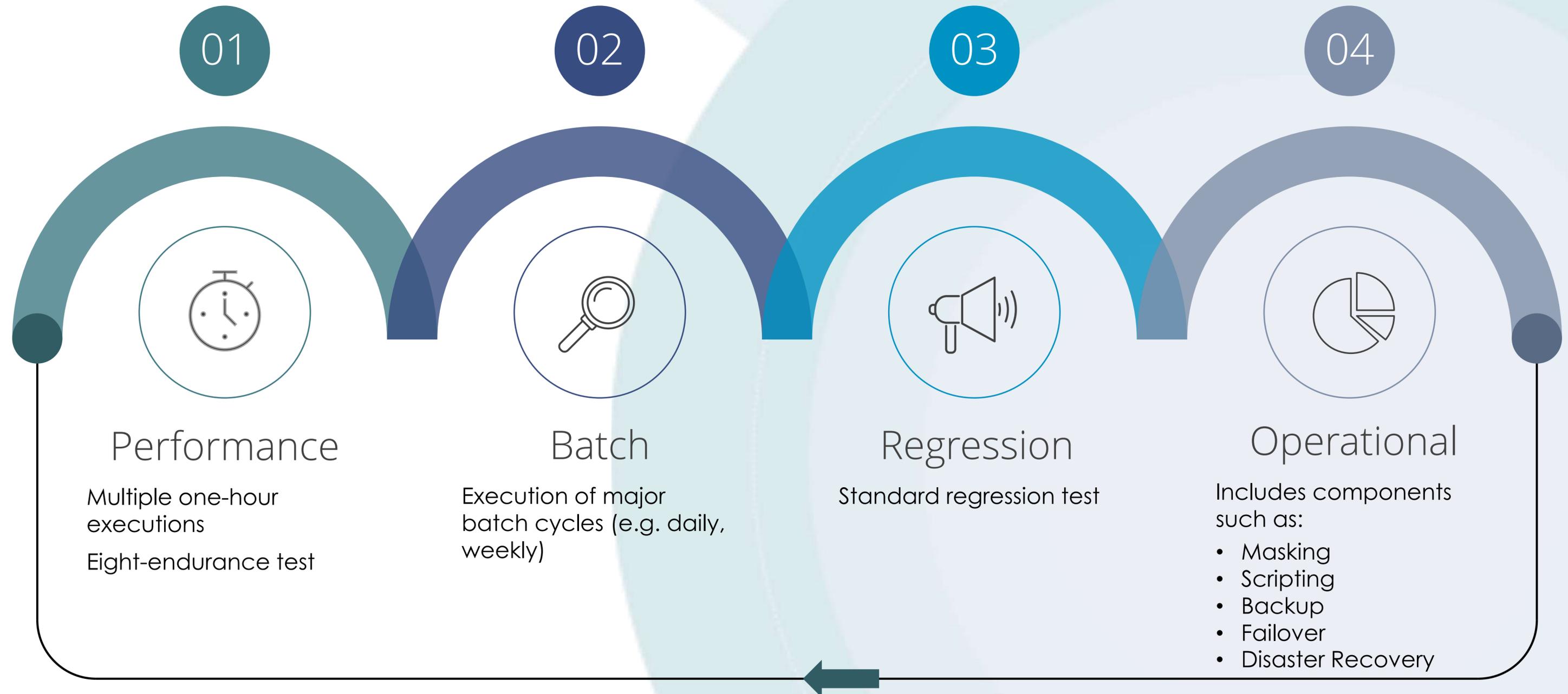
Oracle Databases@AWS

When? - Database Server Migration Only



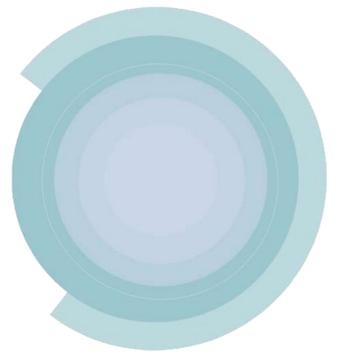
Oracle Databases@AWS

Performance and Functional Testing



Oracle Databases@AWS

Performance and Functional Testing Rounds



First Baseline Database Metrics
(Completed, February)

Second Baseline with Initial Tuning
(Mid March)

Third Performance Baseline
(End of April)

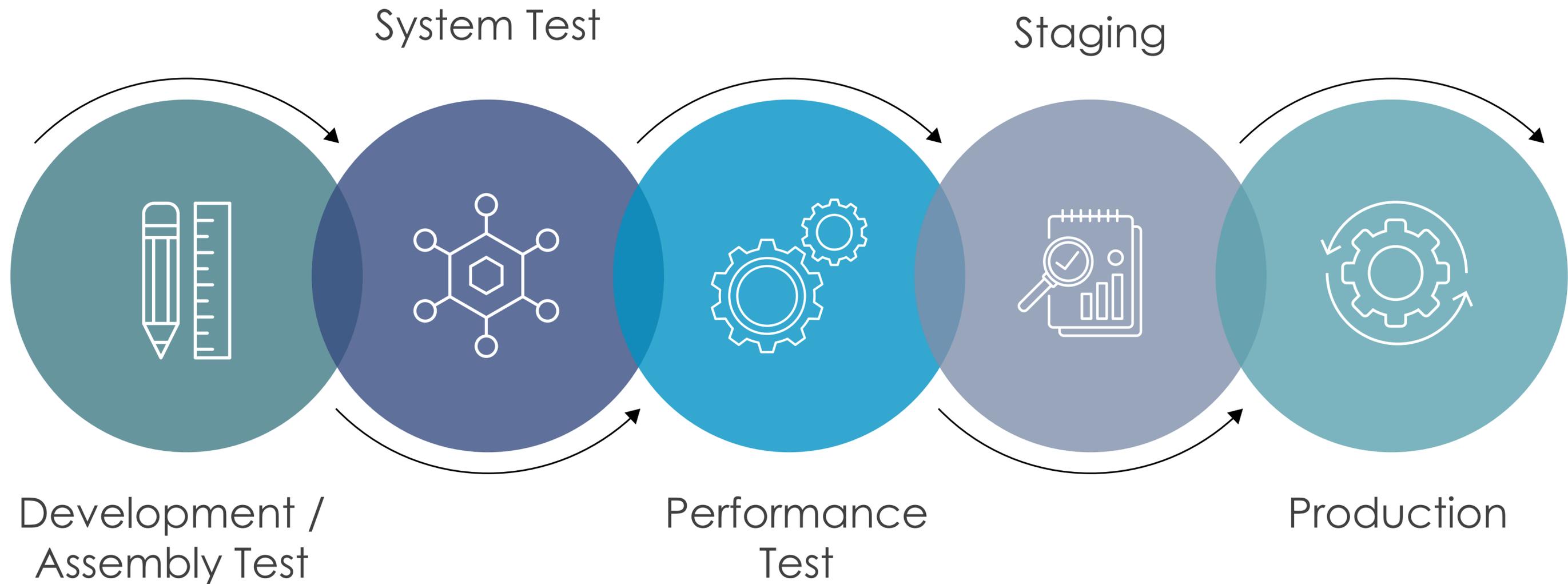
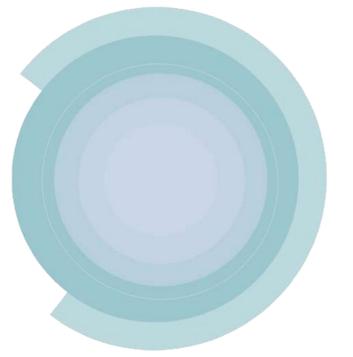


Perform Performance Tuning
(In Progress, February – March)

AWS Network Changes Implementation
(March)

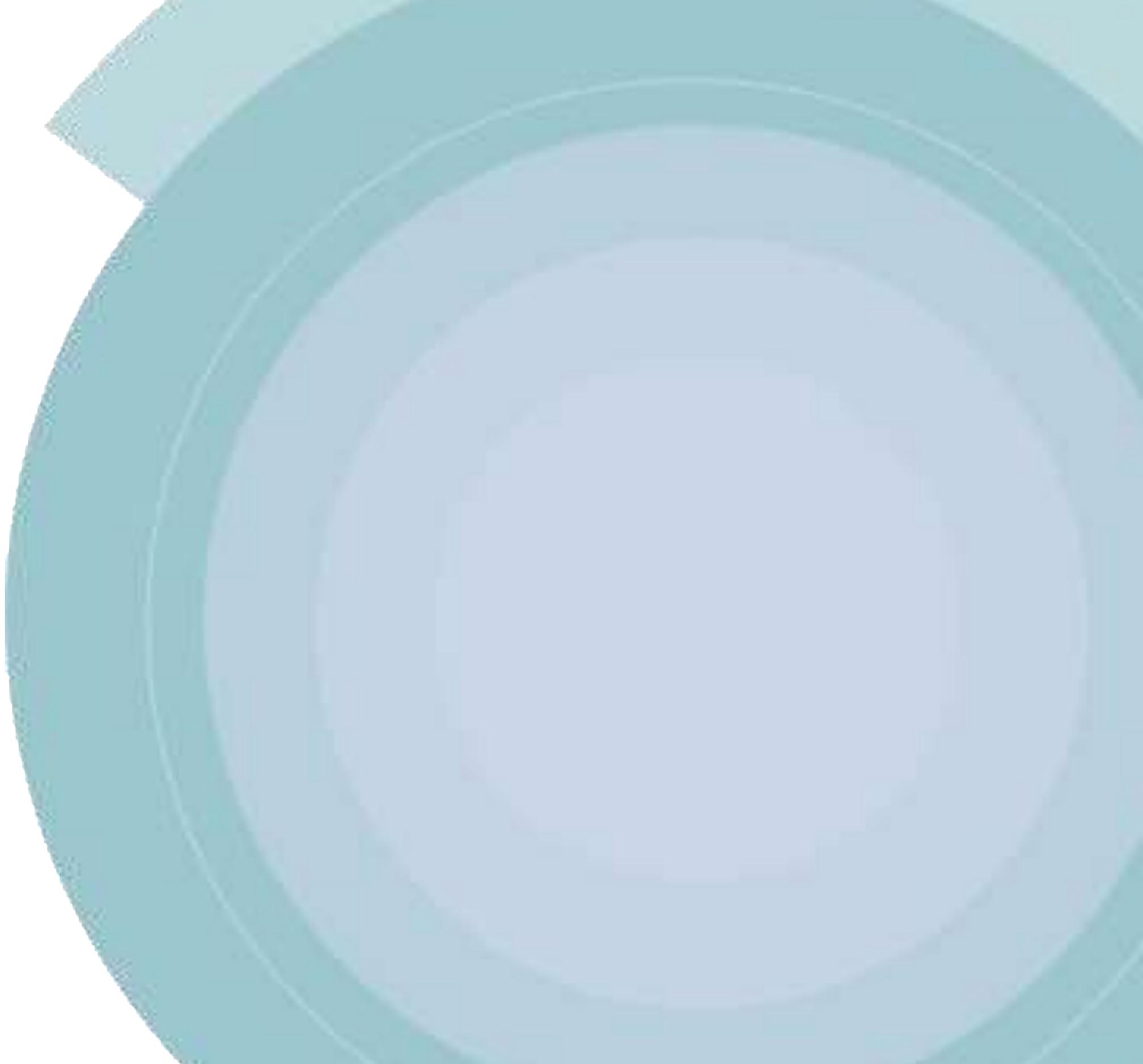
Oracle Databases@AWS

Additional Functional Validation During the Release Testing

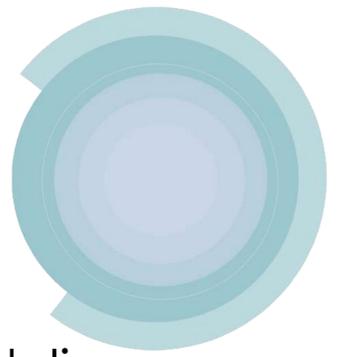


Each step of the release accesses the new Oracle database server.

Workload Management Overview



Workload Management Redesign



Objective: Enhance CalSAWS to assist staff in assigning Intake appointments to Eligibility Workers, scheduling and rescheduling Intake appointments, establishing worker availability, and tracking Intake appointments.

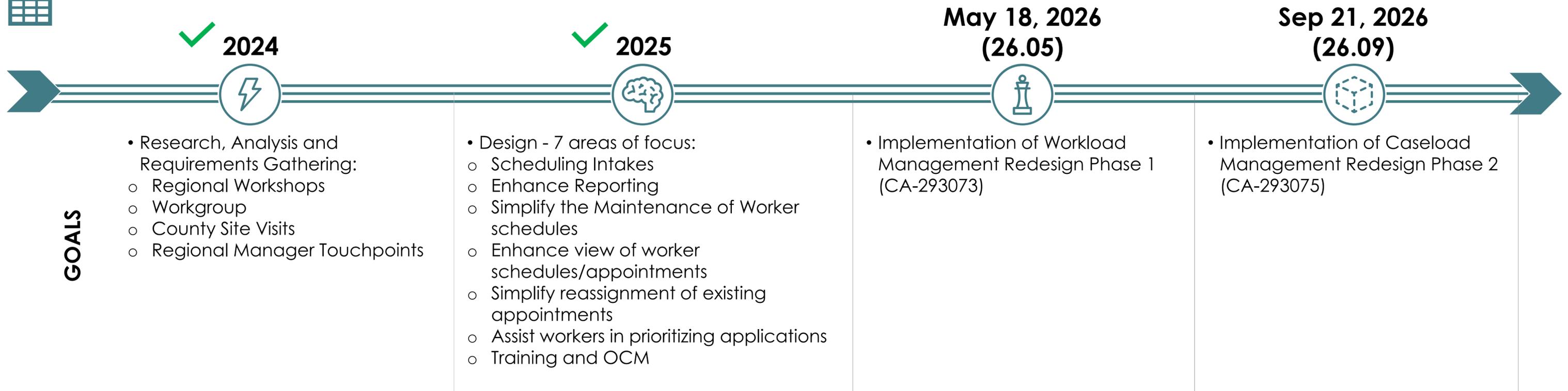


Representation: 44 counties; 6 regions; and CalSAWS leadership

- 6 four-hour regional workshops with 10-40 participants each (122 total)
- Recruited workgroup participants from each region through CRFI 23-128
- Met with Regional Managers prior to each regional workshop to research key county concerns
- Conducted 7 site visits at Stanislaus, Merced, San Bernardino, Sacramento, Imperial, Riverside, and Santa Clara



Timeline and Goals:



Workload Management | Impacts Dashboard

The Workload Management system will undergo updates aimed at enhancing features & capabilities for a user-centric design. These updates will add and improve functionality for how users manage schedules, manage workload, and maintain appointments with customers.

Change Impacts by Functional Area

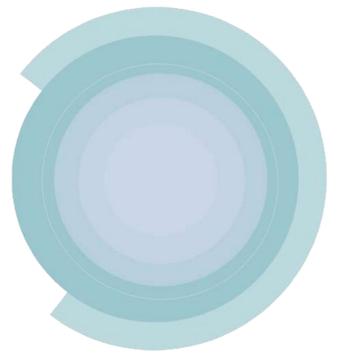


OVERVIEW OF IMPACTED FUNCTIONAL AREAS

FUNCTIONAL AREA	CHANGE SUMMARY	CURRENT STATE	FUTURE STATE
APPOINTMENT MANAGEMENT	Streamlined scheduling, improved history tracking, and broader reassignment support.	Limited system support for assisted scheduling and reassignment; more reliance on manual steps/visibility gaps.	More guided scheduling assistance and dedicated reassignment capabilities to speed up appointment handling.
WORKLOAD MANAGEMENT	Adds capacity-based assignment/reassignment, improved automated recurrence, and better visibility.	Workload reassignment and pending work allocation are more manual and/or harder to find and manage quickly.	Expanded tools for workload assignment assistance, reassignment search/detail, and pending workload assignment tracking.
SCHEDULE MANAGEMENT	Improves schedule views/filters, adds availability-based controls, and updates access rights.	Schedule building, visibility, and maintenance are constrained (limited views and more fragmented actions).	A broadened scheduling experience with new pages for availability, templates, and schedule upload, plus improvements to existing schedule/search capabilities.
OVERALL MANAGEMENT	Adds a new My Work page for schedules, appointments, assignments, tasks, and (optional) messages.	Users spend more time navigating across areas to find what matters for their day.	A centralized My Work and refreshed Homepage experience to orient users quickly and streamline daily execution.
ADMIN MANAGEMENT	Adds new/updated configuration pages (capacity, appointment defaults/rules) with new security rights.	Caseload configuration is limited and worker level capacity configuration does not exist today.	New admin capabilities for caseload capacity configuration (including worker-level capacity), enabling more consistent setup and governance.

HR-1 Workgroups Update

HR-1 ABAWD Enhancement Workgroup



Objective: Gather and prioritize CalSAWS system enhancements and requirements related to ABAWD that will assist counties with implementing the HR-1 ABAWD policy changes.



Timeline: 12/17/2025 to 2/18/2026

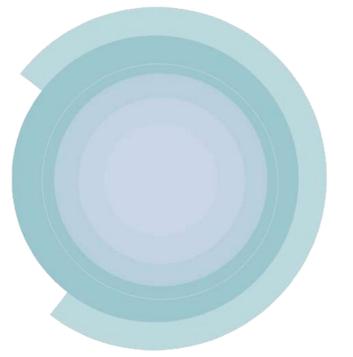


Requirements: 6 requirements prioritized:

Requirements

#	Description	SCR #	Target Release
1	When determining the work registration exemption reason “ Cares for Dependent Child Under 6, ” include a validation to confirm that the child under age 6 is in the home in order for the parent to be eligible for this exemption.	CA-298215	Summer 2026
2	Indicate on the CalFresh Work Registration Detail page whether the determination was performed by a Worker or through EDBC.	CA-297868	Winter 2026
3	Include a new Work Registration exemption reason on the Work Registration Detail page for a migrant or seasonal farmworker who meets the required work hours.	CA-297868	Winter 2026
4	Include a field on the School Attendance Detail page to capture weekly hours when an individual is attending school less than half-time, with those hours counting toward ABAWD compliance	CA-297868	Winter 2026
5	Include the ability to generate the CF 888 form from the Non-Scheduled Work Activity Detail page to verify volunteer work hours used to satisfy the ABAWD work requirement.	CA-297868	Winter 2026
6	Include the ability to generate the CF 887 form from the Medical Conditions page to verify physical or mental unfitness to work when the condition is not apparent for CalFresh individuals.	CA-297868	Winter 2026

HR-1 Advocate CF Processing Workgroup



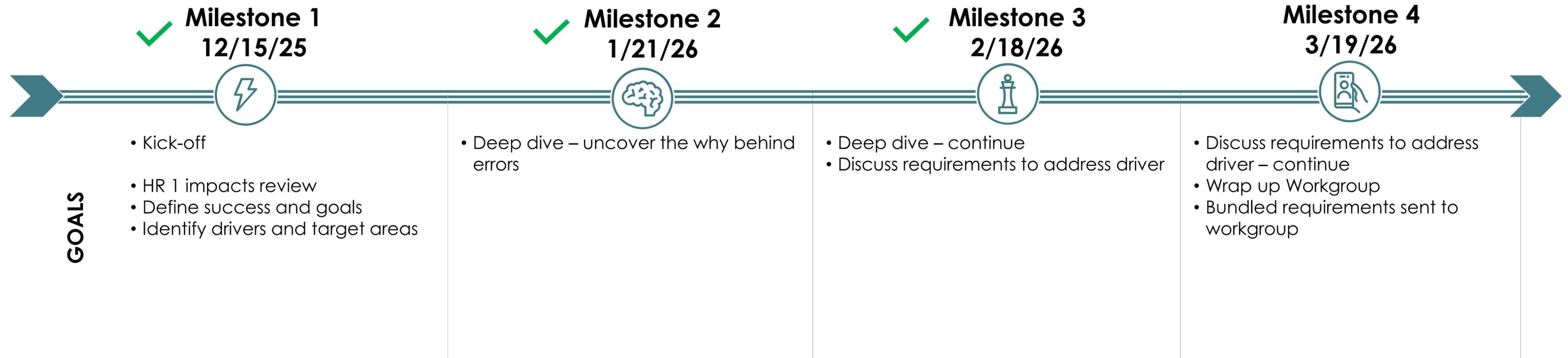
Objective: Gather actionable insight around the causes and impacts of the CalFresh Error Rates, which can be validated by customers.



Representation: Advocate Stakeholders, CDSS, CWDA and CalSAWS leadership

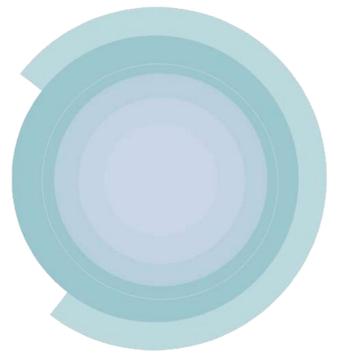


Timeline and Goals:



GOALS

HR-1 Advocate ABAWD Workgroup



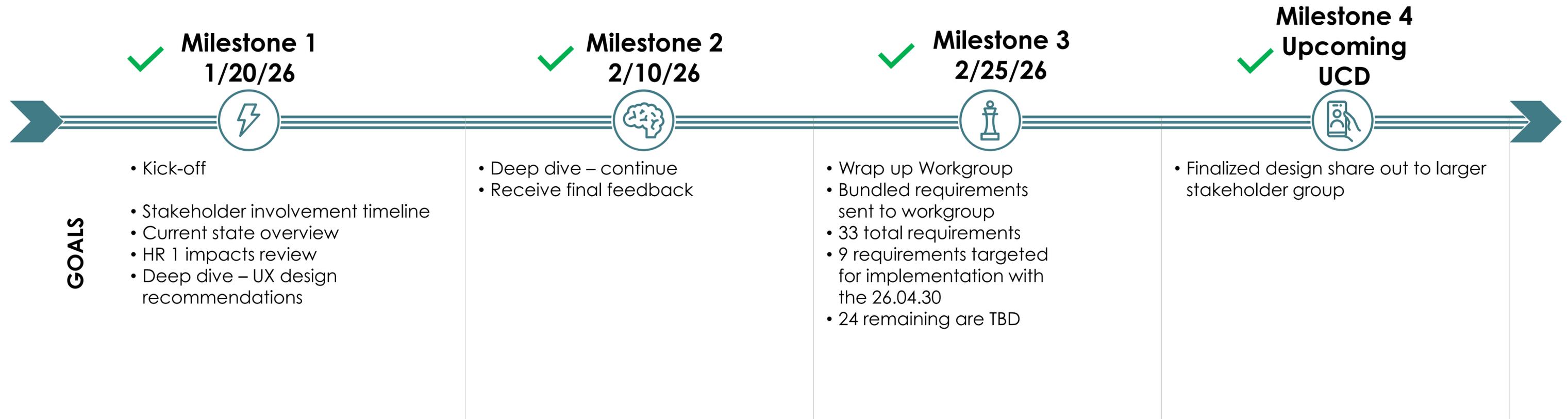
Objective: Leverage UI/UX design principles, enabling stakeholders to identify improved solutions that help customers more easily understand and meet ABAWD requirements.



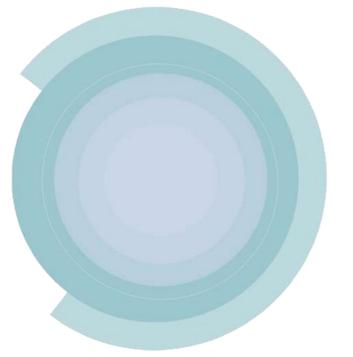
Representation: Advocate Stakeholders, CDSS, CWDA and CalSAWS leadership



Timeline and Goals:



HR-1 Advocate Truv Workgroup



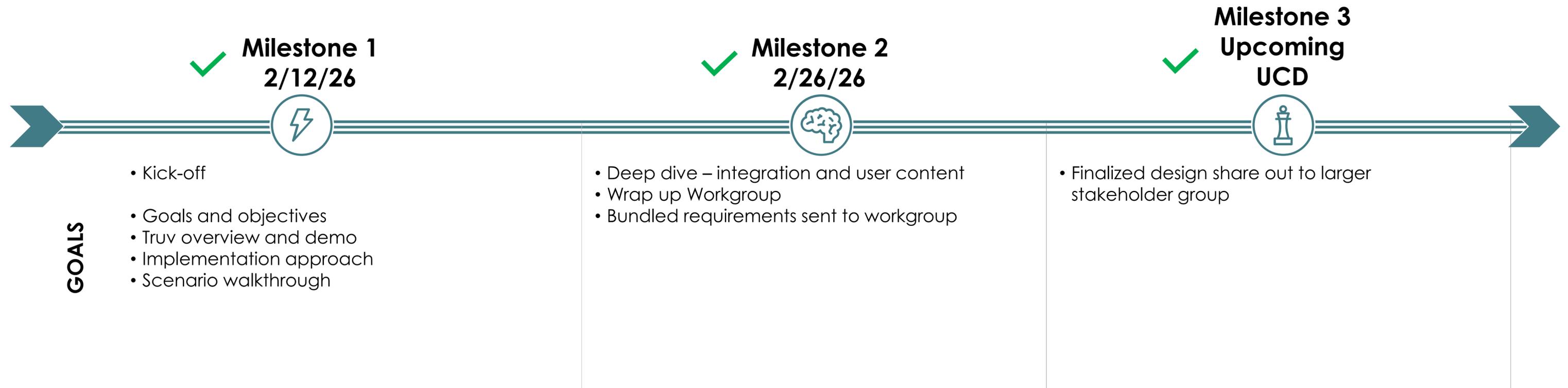
Objective: Provide a foundational understanding of TRUV, including its purpose and value, while identifying and discussing key policy considerations for integration and user content.



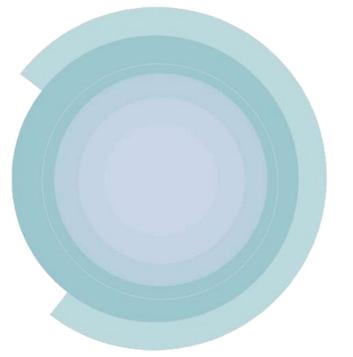
Representation: Advocate Stakeholders, CDSS, DHCS, CWDA and CalSAWS leadership



Timeline and Goals:



HR-1 Advocate Medi-Cal Workgroup



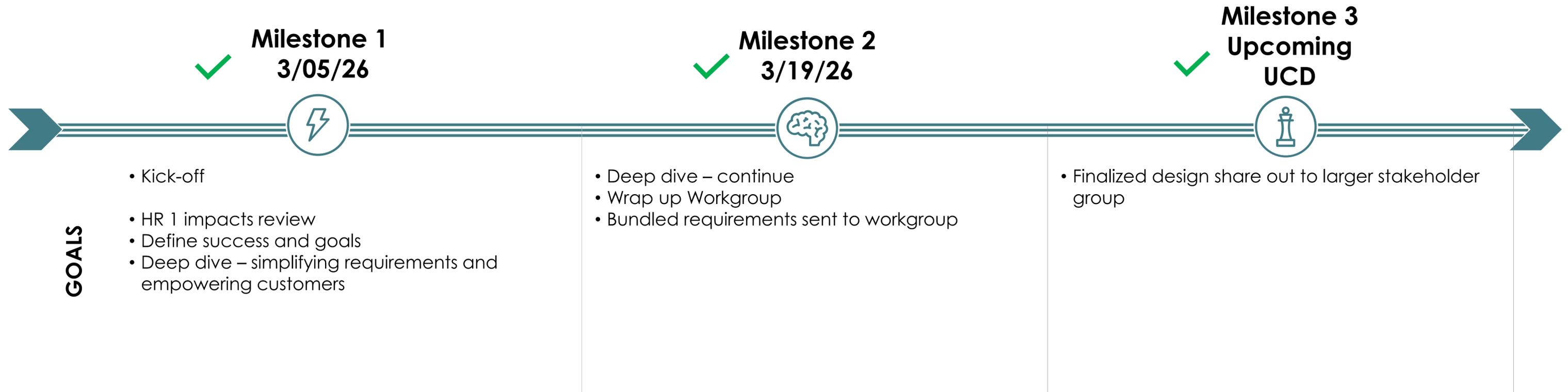
Objective: Leverage UI/UX design principles, enabling stakeholders to identify improved solutions that help customers more easily understand and meet Medi-Cal work and reporting requirements.



Representation: Advocate Stakeholders, DHCS, CDSS, CWDA and CalSAWS leadership

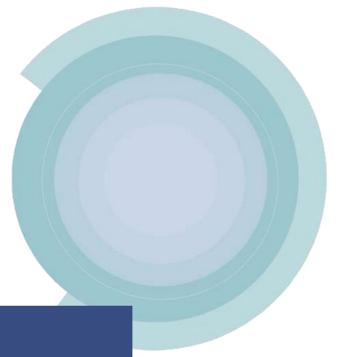


Timeline and Goals:



BenefitsCal HR 1 Priorities

CalFresh and Medi-Cal Changes



CalFresh



- CSPM-80744: ABAWD Time-limits and Exemptions (26.04.30)
- CSPM-81960: TRUV – Income and Employment Verification (26.07)

Medi-Cal

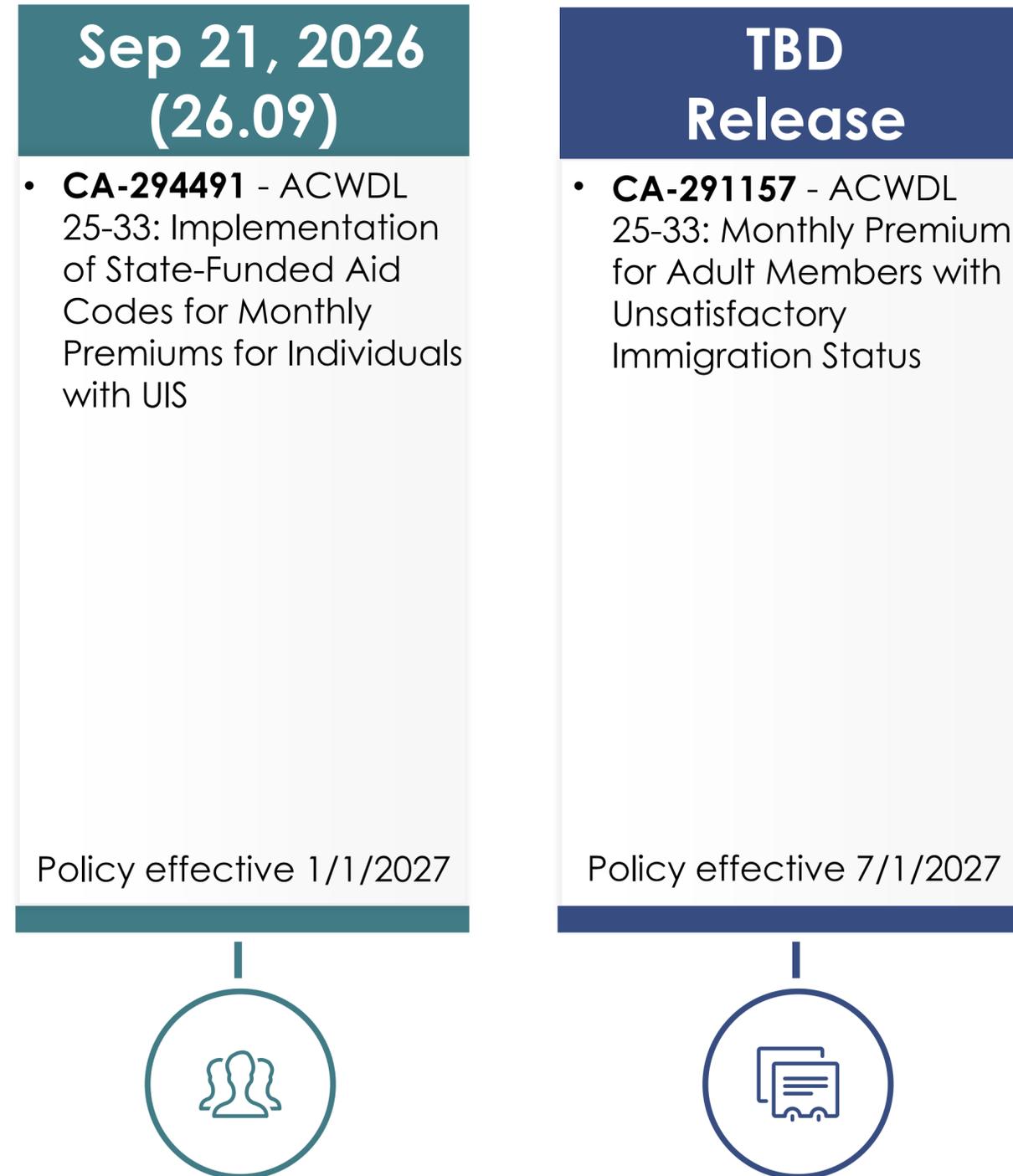
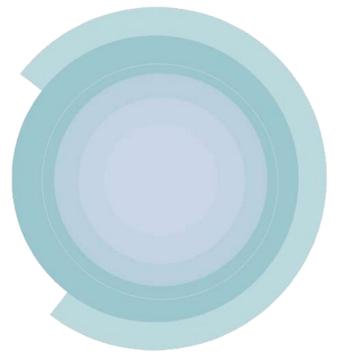


- CSPM-80312: Asset Reinstatement - Non-MAGI (25.12.21)
- CSPM-80930: Retroactive Medi-Cal Update (26.06)
- CSPM-80928: Work Requirements - MAGI (26.09)
- CSPM-80929: Semi-Annual Redeterminations – MAGI (26.09)
- CSPM-81631: Cost-Sharing for Adults (2027)

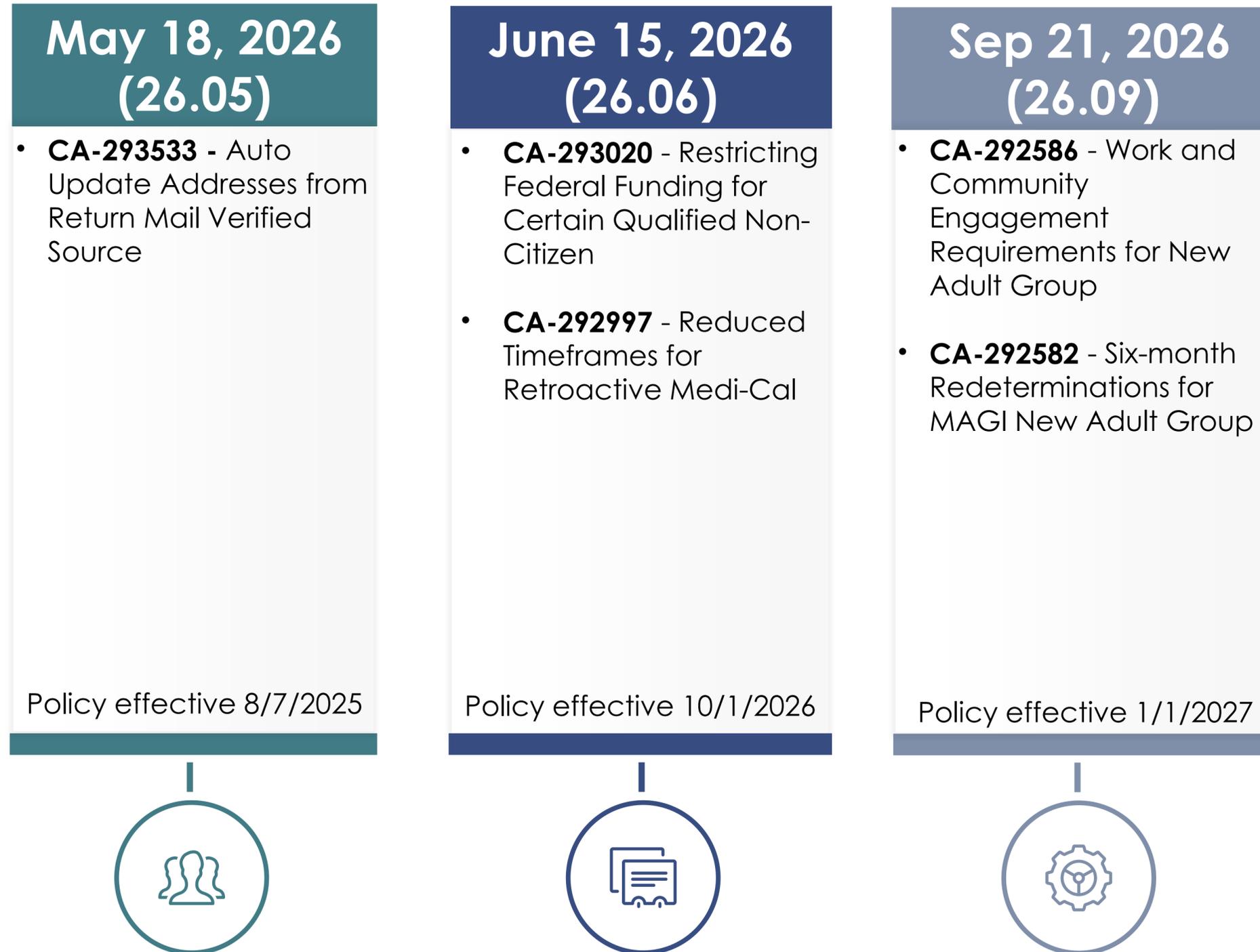
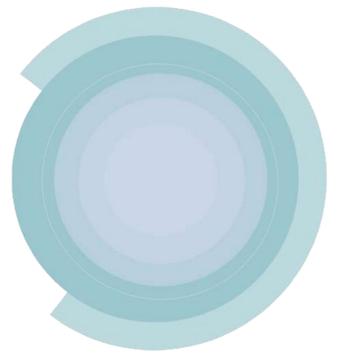
Additional items may be added as the policy evolves or BenefitsCal impacts are identified on CalSAWS changes.

Policy & Release Update

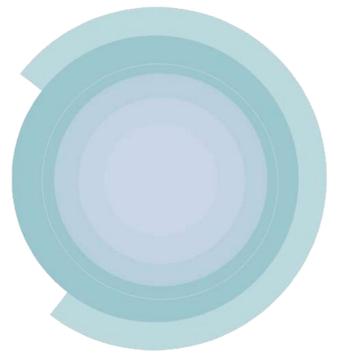
Medi-Cal State Budget Policy Roadmap*



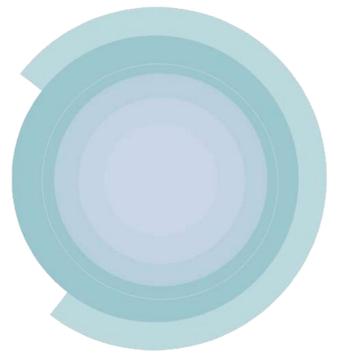
Medi-Cal HR-1 Policy Roadmap*



Medi-Cal HR-1 Policy Roadmap*



CalFresh May Revise & HR-1 Policy Roadmap*



**Mar 31, 2026
(26.03.31)**

- **CA-294574** – HR-1 Changes to CalFresh Eligibility for Most Lawfully Present Non-Citizens

Policy effective 4/1/2026



**Apr 30, 2026
(26.04.30)**

- **CA-296476** – HR-1 Add CF 377.11E to the CF RE, ESAP RE, and CW/CF RE Packets

Policy effective 6/1/2026



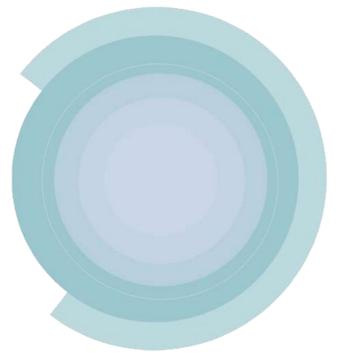
**May 18, 2026
(26.05)**

- **CA-294575** – HR-1 Changes to ABAWD Exemptions and Expiration of Statewide Waiver.
- **CA-291366** – HR-1 Updates to the CF 886 form to Inform CalFresh Households about their work registration and ABAWD status

Policy effective 6/1/2026



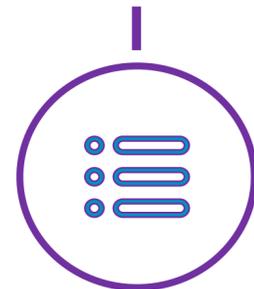
CalFresh May Revise & HR-1 Policy Roadmap*



**Jul 20, 2026
(26.07)**

- **CA-294653** - ACL 25-68
Add CF 1 Threshold Languages
- **CA-297470** - TRUV -
Equifax Continuous Monitoring Tool Integration

Policy effective 7/4/2025



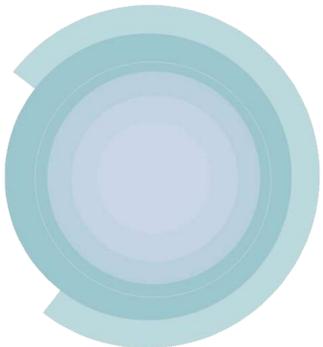
**Sep 21, 2026
(26.09)**

- **CA-296429** -
Integration of the Work Number

Policy effective 10/1/2026



CalFresh System Changes In Progress



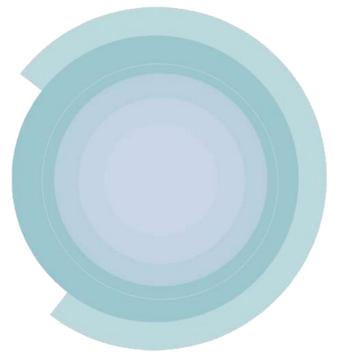
Intended to help address CalFresh Error Rates

March Release 26.03

SCR	Focus Area	Change
CA-273253	When running multi-month EDBC on an intake case, the system applies 10-day NOA rules to months after the Beginning Date of Aid	Update EDBC rules
CA-244153	When running multi-month EDBC, some NOAs aren't generated or sent. The system prevents duplicate NOAs, but if the same reason applies to multiple months, that NOA is suppressed.	Update NOA suppression logic
CA-221893	When running CW/CF EDBC for a prior application month, the system counts cash aid received after that month as unearned income in the CalFresh EDBC.	Update CF EDBC rules
CA-284174 & CA-293332	Workers manually process income changes reported in a PVS report.	Automate the processing of PVS Abstract data
CA-289178	At times, CalFresh households enrolled in ESAP lose their ESAP status when their certification period is set for less than 24 months.	Update the EDBC rules
CA-296430	Negative Action 39 Label Description - CalSAWS assigns Action Code 39, with a description of "Excess Gross Income," to both gross and net income discontinuance and denial cases. As a result, during QC sampling, cases discontinued for excess net income are being incorrectly negatively flagged because the Action Code description does not reference net income.	Re-label Action Code 39 to 'Over Gross or Net Income'

May Release 26.05

SCR	Focus Area	Change
CA-204171	When a child in the CalWORKs and CalFresh AU fails or refuses to provide proof of name or identity, the program fails in error. When adding a newborn, "No SSN" errors prevent the infant from being activated.	Update EDBC rules, online pages, and new automated action
CA-296569	CF Processing HR1 Workgroup – Nudge and Automated System Error Reviews (Phase 1)	Establishes the Nudge and Automated System Error Review framework



CalFresh System Changes In Progress

Intended to help address CalFresh Error Rates

July Release 26.07

SCR	Focus Area	Change
CA-296576	CF Processing HR1 Workgroup - Automate contribution amounts to minimize manual entry, while still requiring worker review and adjustment when necessary	SCR design in progress

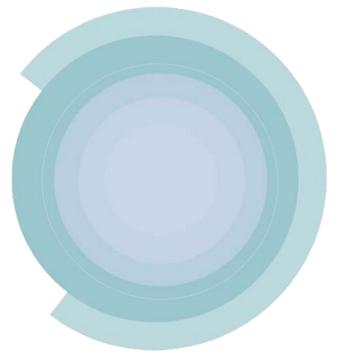
September Release 26.09

SCR	Focus Area	Change
CA-277040	Modify EDBC logic for CW/CF to apply all data collection changes using the Change Reason mode (most beneficial) only when EDBC is run for the first time before a period is established. This change will align with Mid-Period Action policy outlined in ACL 21-101.	Design not started
CA-296575	CF Processing HR1 Workgroup - Configurable supervisor authorization enhancements by program and scenario	Design not started
CA-297005	CF Processing HR1 Workgroup - Automated System Error Reviews (Phase 2)	Design not started

November Release 26.11

SCR	Focus Area	Change
CA-55143	Several Fiscal, Batch, and Eligibility enhancements to improve skipped benefits	SCR design in progress
CA-296572	CF Processing HR1 Workgroup - Automatic prompts during interviews to support information capture, clarification, verification, and journal documentation	Design not started
CA-296573	CF Processing HR1 Workgroup - Targeted nudges and navigation improvements to help workers verify and confirm information accuracy	Design not started

Upcoming Outreach Efforts



Payment Verification System (PVS):

SCRs CA-284174 & CA-293332 - Functionality demonstrations for Automated Process of Payment Verification System (PVS)- March 11, 2026 | 10:00 AM – 12:00 PM.

Resource Updates:

- Job Aids
- Quick Guide

ABAWD Updates:

SCR CA-294575 - Functionality demonstrations for changes to ABAWD Exemptions and Expiration of Statewide Waiver – Date is TBD

Resource Updates:

- Job aid,
- Quick Guides
- WBT updates

Release and Policy Update

Upcoming Releases

March Baseline (3/23/2026) and Priority Releases	April Priority Releases	May Baseline (5/18/2026) and Priority Releases	June CalHEERS Baseline (6/15/2026) and Priority Releases
<p>3/01/2026:</p> <ul style="list-style-type: none">• 2026 Federal Poverty Levels for Medi-Cal COLA Batch EDBC (CA-290454) <p>3/23/2026:</p> <ul style="list-style-type: none">• Add 9Y Aid Code for Child in Treatment Facility with Parent (CA-233675)• Update CalFresh and CalWORKs Indigent Functionality (CA-275191)• Create a new MEDS Alerts Performance Standards Dashboard (CA-291166) <p>3/31/2026:</p> <ul style="list-style-type: none">• HR 1 ACL 25-50 Changes to CalFresh Eligibility for Most Lawfully Present Non-Citizens (CA-294574)	<p>4/30/2026:</p> <ul style="list-style-type: none">• HR 1 Add CF 377.11E to the CF RE and CW/CF RE Packets (CA-296476)	<p>5/18/2026:</p> <ul style="list-style-type: none">• ACL 25-50 H.R. 1 Changes to ABAWD Exemptions and Expiration of Statewide Waiver (CA-294575)• H.R. 1 - ACL 25-74 CF 886 to Inform CalFresh Households About Their Work Registrant and ABAWD Status (CA-291366)• ACWDL 22-26- Eligibility and Redetermination Requirements for Incarcerated Members (CA-273391)• Workload Management Redesign Phase 1 (CA-293073)	<p>6/15/2026:</p> <ul style="list-style-type: none">• Reduced Timeframes for Retroactive Medi-Cal (CA-292997) <p>CalHEERS eHIT SCRs:</p> <ul style="list-style-type: none">• Adding Application Date to EDR for Added Members (CA-292176)• Annual eHIT Enhancements (CA-292177)• Updates to Federally Recognized Tribes (CA-292648)

Release and Policy Update

Upcoming Releases – 26.03



TESTING

System Test, QA, and county validation are all in progress

RELEASE COMMUNICATION

Major Upcoming Changes (MUC): Draft 1/30/2026
Final: 2/10/2026

Webcast: 3/3/2026

Newsletter and Release Notes: Week of 3/16/2026

DEPLOYMENT

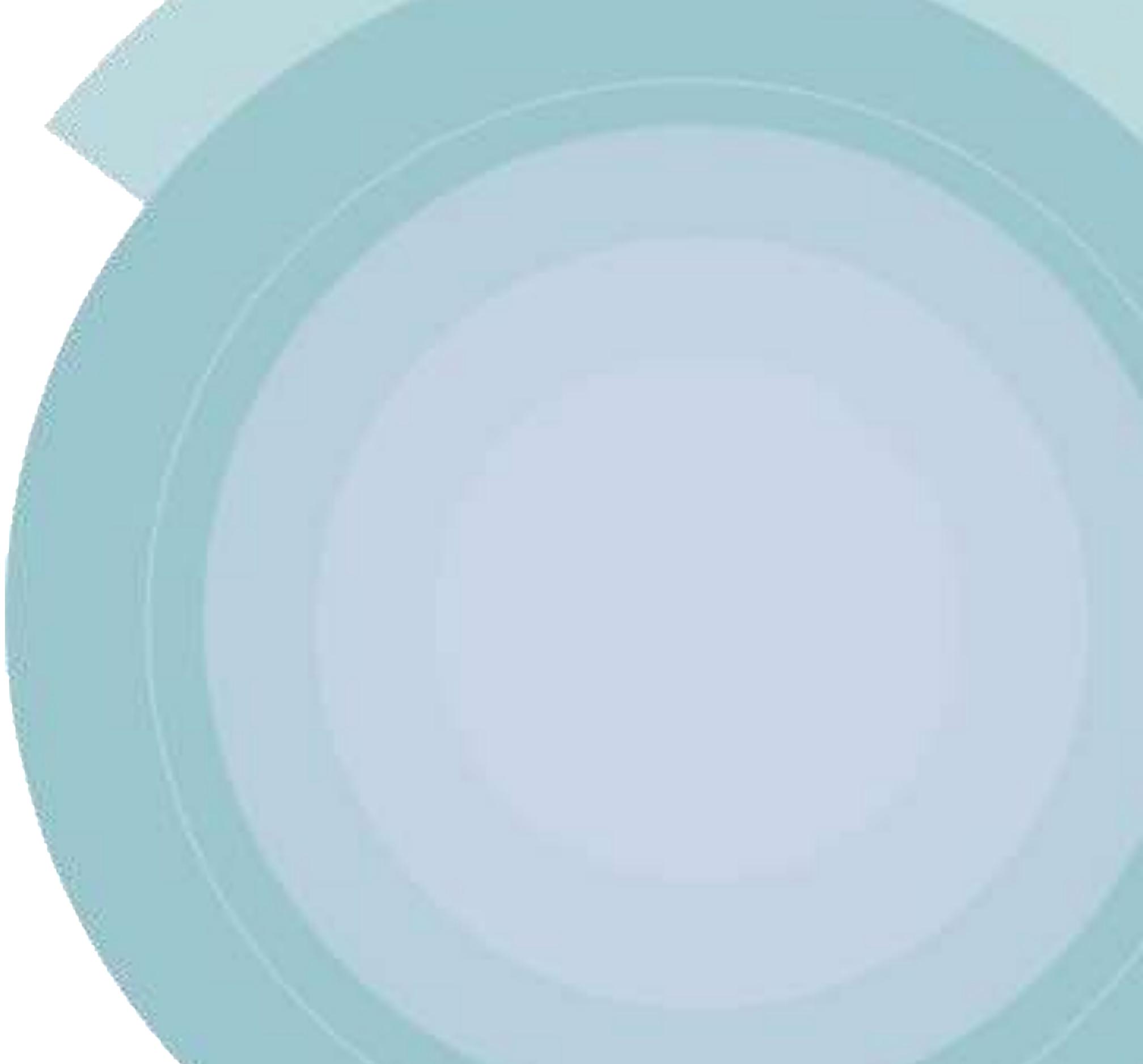
Greenlight: 3/18/2026

Deployment: 3/22/2026

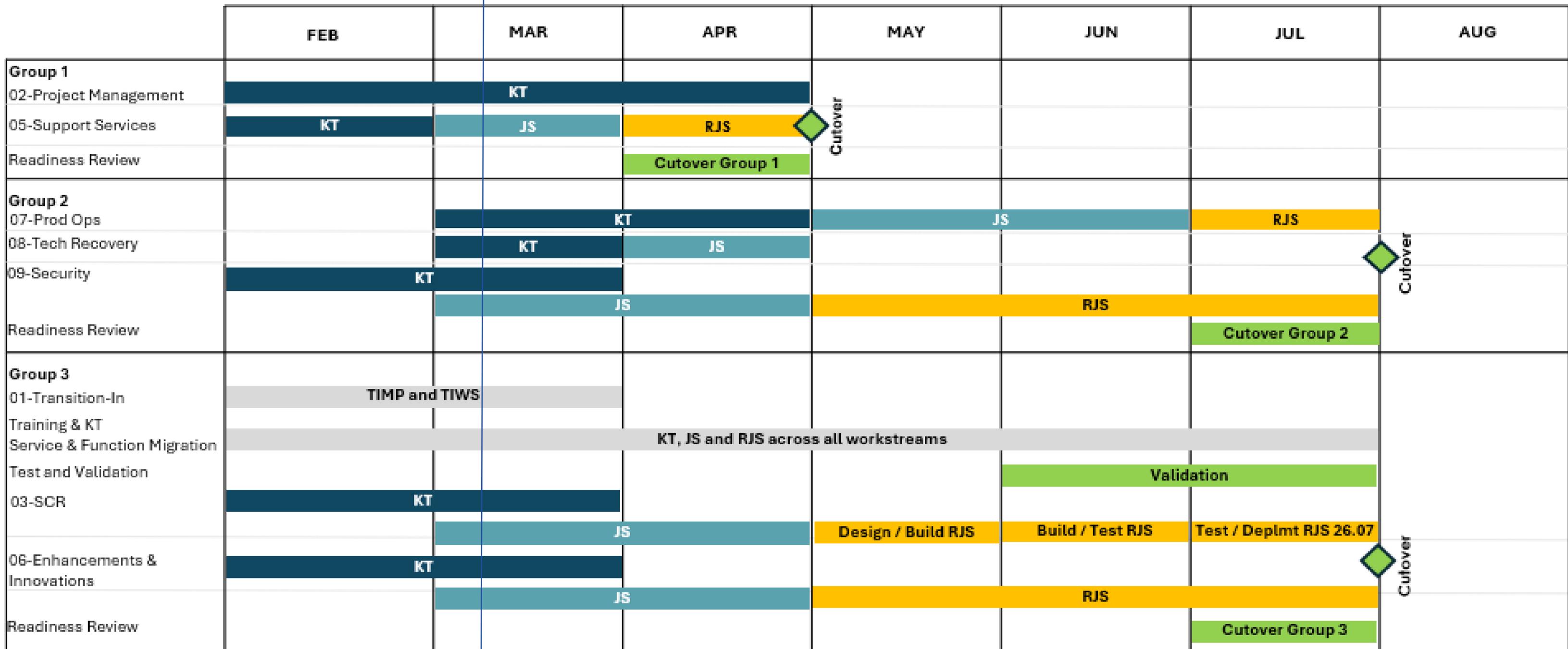
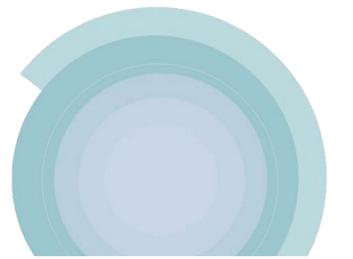
POST RELEASE

Post-Release Daily calls are scheduled for:
3/23/2026 – 3/25/2026

Transition Update



BenefitsCal Transition Timeline



BenefitsCal Transition



CalSAWS BenefitsCal Transition-In Dashboard

Status Date: 3/6/2026

Overview

Completed Graphs

KT Sessions



22%
Complete
24%
Planned Complete

89
Total KT Sessions

13
Starting by:
3/13/2026

0% 20% 40% 60% 80% 100%

Group 1
Group 2
Group 3



■ % Complete
■ % Planned Complete

Document Requests



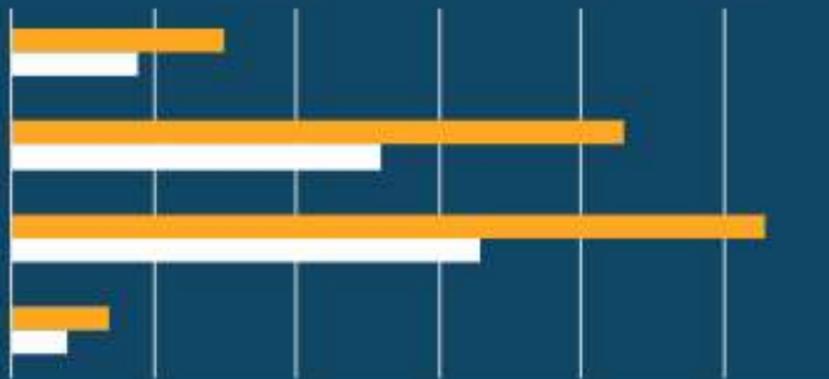
76
Documents Completed
65%
Complete

32
Overdue

8
Due by:
3/13/2026

0 10 20 30 40 50 60

Group 1
Group 2
Group 3
Multiple Groups

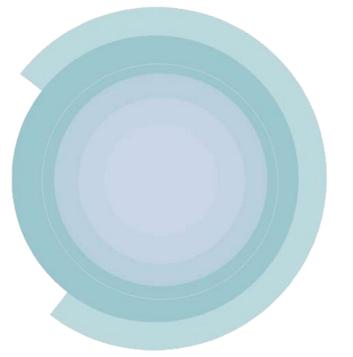


■ Requested
■ Completed

2026 CalSAWS Conference

2026 CalSAWS Conference & JPA

Member Representatives Meeting



Dates

- Arrive Wednesday, June 24, 2026, at Fairmont Hotel, San Francisco
- Conference begins 8:00 AM, Thursday, June 25, 2026
- JPA Member Representatives Meeting and Final Conference Sessions Friday, June 26, 2026



Conference Includes

- Keynote
- 3 Plenary Sessions
- 8 Breakout Sessions
- Meals
 - Breakfast Thursday and Friday
 - Lunch Thursday

Plenary Sessions

1. Creating the Soundtrack: CalSAWS Innovation Roadmap
2. Listening Smarter: How GenAI is Supporting Better Service Outcomes
3. 58 Arrangements, One Song: Transforming Lives

Breakout Sessions

1. Learning the Arrangement: FCED and All That Jazz!
2. Rhythms of the Frontline: Contact Center Innovation
3. Managing the Lineup: Workload Assignment (R26.05)
4. ABAWD in Tune: Navigating Policy, Systems, and County Impact
5. Data in Harmony: How Analytics is Helping Us Hear the Whole Story
6. Remixing the Customer to County Experience: Truv in BenefitsCal
7. Bringing Policy, Systems, and County Practices into Harmony: Medi-Cal HR 1
8. Tightening the Tempo: Practical Strategies for Error Rate Reduction

Conference Registration Link

[Where Innovation Finds Its Rhythm](#)

Hotel Room Registration Link

[CalSAWS Room Block at The Fairmont San Francisco](#)

Registration Open
March 2 – May 22, 2026



Adjourn Meeting