Appendix A
CalSAWS Risks

Risk and Issue Levels

Calculations and Levels

Risks

(Analytical and Mitigation-focused)

Risk Level/Exposure = (Probability × Impact)

Probability: Likelihood of the risk occurring (10% - 90%)

Impact: Effect on schedule, scope, budget/resources, and/or quality if risk happens (1 – Minimal to 5 – Unacceptable)

Probability	Impact				
	1 Minimal	**2**	**3**	**4**	**5 Unacceptable**
90% Near Certainty	**(0.9)**	**(1.8)**	**(2.7)**	**(3.6)**	**(4.5)**
70% Highly Likely	**(0.7)**	**(1.4)**	**(2.1)**	**(2.8)**	**(3.5)**
50% Possible	**(0.5)**	**(1.0)**	**(1.5)**	**(2.0)**	**(2.5)**
30% Unlikely	**(0.3)**	**(0.6)**	**(0.9)**	**(1.2)**	**(1.5)**
10% Highly Unlikely	**(0.1)**	**(0.2)**	**(0.3)**	**(0.4)**	**(0.5)**

Legend	Low	Medium	High
	(0.1 - 0.7)	(0.8 – 2.1)	(2.2 – 4.5)

Issues

(Resolution focused)

Priorities	Description
Critical	Unacceptable impact to the Project.
High	Major slip in major milestone or critical path impacted.
Medium	Minor slip in major milestone with no critical path impacted.
Low	Minimal impact or minor Project adjustment needed.

Risks and Issues

November 2026

Risks

Project Management Risks

Risk	Risk Name	Risk Level	Agenda Item
102	Lack of annual project funding may cause schedule delay or reduction in scope for CalSAWS & other projects	High	7. Quarterly PMO Report

Infrastucture and M&E Risks

Risk	Risk Name	Risk Level	Agenda Item
324	CARES - Delay in communication may impact CalSAWS participation in the Production Simulation activity prior to the go-live.	Medium	13. Release & Policy Update
326	Lack of timely policy guidance may impact Medi-Cal HR1 delivery schedule	Low	13. Release & Policy Update
332	Limited County Review Capacity May Impact Analytics Modernization Delivery Schedule	Low	10. Analytics Update
334	Lack of transmitting Foster Care Vendor information to CalSAWS increases county vendor maintenance	Medium	13. Release & Policy Update
338	Replacement of Identify Access Management Solution may result in user access issues	Medium	15. Infrastructure Update
347	Lack of timely policy guidance and vendor interface delivery may impact Medi-Cal HR1 Premiums functionality	Medium	10. Analytics Update

Issues

Issue	Issue Name	Priority	Agenda Item
344	FCED Risk - CARES QA unstable builds prevent the successful completion of QA test cycles	High	14. FCED Update
345	FCED Issue: Case-link match rates between new CWS-CARES and CalSAWS are below the prior CWS-CMS baseline match rates	High	14. FCED Update
346	FCED Issue: CARES is currently unable to transmit the Vendor Extract File in the Production Simulation environment	Medium	14. FCED Update